

Wednesday January 9 1991

Baltic states  
The Red Army  
flexes its muscles  
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## World News Business Summary

### ANC makes concession to Pretoria on constitution

The African National Congress has made a concession to Pretoria on the constitution, after a series of talks between the two sides.

### Sterling Drug expected to announce deal with Sanofi

Sterling Drug, Eastman Kodak's pharmaceutical subsidiary, is expected to announce a deal with Sanofi.

## Baker allays fears of split among Gulf allies

By Ian Davidson in Paris, Philip Stephens in Dhahran and Tony Walker in Baghdad

MR JAMES Baker, US secretary of state, moved yesterday to allay fears of disunity in the west's approach to the Gulf crisis.

Baker and Mr Roland Dumas, his French counterpart, after meeting in Paris, both demanded an unconditional Iraqi withdrawal.

Assembly in September, that an Iraqi withdrawal from Kuwait could be followed by one or more international conferences to treat the outstanding problems of the Middle East.

the United Nations, and there is total agreement between us that there can be no link with other questions and that there must be complete and unconditional Iraqi withdrawal from Kuwait.

tions demanding that Iraq withdraw from Kuwait. The meeting between the foreign ministers of the US and Iraq is a chance that absolutely has to be used," Mr Kohl said.

## Soviet leader forced to make sweeping concessions to republics to win budget deal

## Gorbachev and Yeltsin agree to avert deadlock on spending

By Quentin Peel in Moscow

SOVIET President Mikhail Gorbachev and Mr Boris Yeltsin, president of the Russian republic, yesterday agreed a budget deal, averting the prospect of a complete standstill in state spending.

The deal means that central government spending - including defence, law and order, social spending, foreign aid, and the environment - can be financed for the coming months in spite of the lack of any final agreement on a division of responsibilities with the 15 union republics.

sin declared he was not prepared to back it and was withholding Rb27bn. The Russian republic normally contributes 50 per cent of total revenues.

Lithuanian premier resigns over vote on price rises

By Leyla Boulton in Moscow

THE CRISIS triggered by Moscow's decision to send paratroopers to the Baltic republics yesterday claimed its first political casualty when the prime minister of one of the republics, Mrs Kazimiera Prunskiene of Lithuania, resigned.

Her decision came after the Lithuanian parliament cancelled sharp price rises decreed by her government as part of reforms to create a market economy.

### Evacuation halted

Fighting in the war-torn town of Mogadishu prevented the evacuation of foreigners still trapped in the city.

### Help for Ethiopia

A United Nations ship carrying food for northern Ethiopia arrived safely in the rebel-held Red Sea port of Massawa in the first step of a plan to reopen a vital famine relief route.

### Le Monde choice

Journalists of Le Monde, France's national daily newspaper, voted to accept an outsider as director for the first time in the paper's history.

### Coup officers jailed

An Argentine military court sentenced seven army officers to "indefinite imprisonment" for leading a military uprising in December that left 13 people dead.

### Nato satellite

A \$10m British-built satellite designed to improve communications among Nato allies was launched by Delta 2 rocket at Cape Canaveral, Florida.

### London rail crash

One man died and 248 people were injured when a crowded rush-hour train smashed into the buffers at a main-line London railway station.

### Child refugees

Young children arriving unaccompanied from areas of conflict such as Somalia and Ethiopia are posing a problem for Holland.

### Sri Lanka deadlock

The Sri Lankan government and Tamil rebels blamed each other for breaking a week-old ceasefire that has reduced, but not halted, the fighting.

### Streetcar deaths

A streetcar overturned on a busy Budapest street, killing five and injuring 50 people, after half of whom were children.

### Madrid strike chaos

A strike by Madrid's underground railway drivers caused rush-hour traffic chaos after drivers and employers failed to agree a peace formula.

### Road deaths halved

The number of road deaths in the Irish Republic in December was almost halved after police launched a tough anti-drinking and driving campaign.

### Miners negotiate

The leader of nearly 50,000 striking Turkish miners called off a protest march to Ankara to resume pay talks with the government.

### Seamen missing

Five French seamen were missing after launching an unauthorised call for help from their trawler sinking in the Channel.

### Peruvian hijack

A man armed with a grenade hijacked a Peruvian domestic airliner en route from Trujillo to Lima with about 100 people on board and demanded \$750,000.

### No hiding place

A 22-year-old American was arrested in Rome after police found cocaine with a street value of \$14m hidden inside four plaster statues, a wine rack and the legs of a folding chair in his possession.

### Japanese corporations

Japanese corporations are expected to make a sharp cut in public share offerings in the fiscal year ending March, 1991.

### Honda cars built in the US

Honda cars built in the US will have to be admitted freely to European Community markets because their place of origin puts them outside existing quotas on Japanese cars, according to UK officials.

### Swedish agriculture minister

Swedish agriculture minister Mats Hultstrom said the deadlock over agriculture which halted the Uruguay Round trade talks in Brussels on December 7 could be broken in the next month.

### UK finance officials

UK finance officials said the European monetary institution set up to administer Britain's proposed hard Ecu currency could eventually evolve into a fully fledged pan-European central bank.

### Kobe Steel, Japanese steelmaker

Kobe Steel, Japanese steelmaker, said an Iranian state-owned engineering company has commissioned it to conduct a feasibility study into the construction of at least one integrated steelworks.

### USS, Union Bank of Switzerland

USS, Union Bank of Switzerland, added a specific reference to the Middle East in the legal documentation of a new issue launched in the Swiss bond market.

## SEC chief warns of tough year ahead for US securities industry

By Lionel Barber in Washington

THE US securities industry is likely to register one of its worst performances in years and may have lost money as a whole in 1990, Mr Richard Breen, chairman of the Securities and Exchange Commission, warned Congress yesterday.

Mr Breen said that proposals to allow banks to enter the securities business - which the Bush administration will shortly present to Congress as part of a restructuring of the financial services industry - could lead to significant short-term losses for the newcomers.

tion, the industry's investor protection fund, were added to the capitalised to handle the downturn.

Nonetheless the industry entered the 1990s with declining profits and overcapacity.

Mr Breen said pre-tax return on equity for the first three quarters of 1990 was 0.2 per cent on an annual basis, compared with an average 7 per cent from 1987-89.

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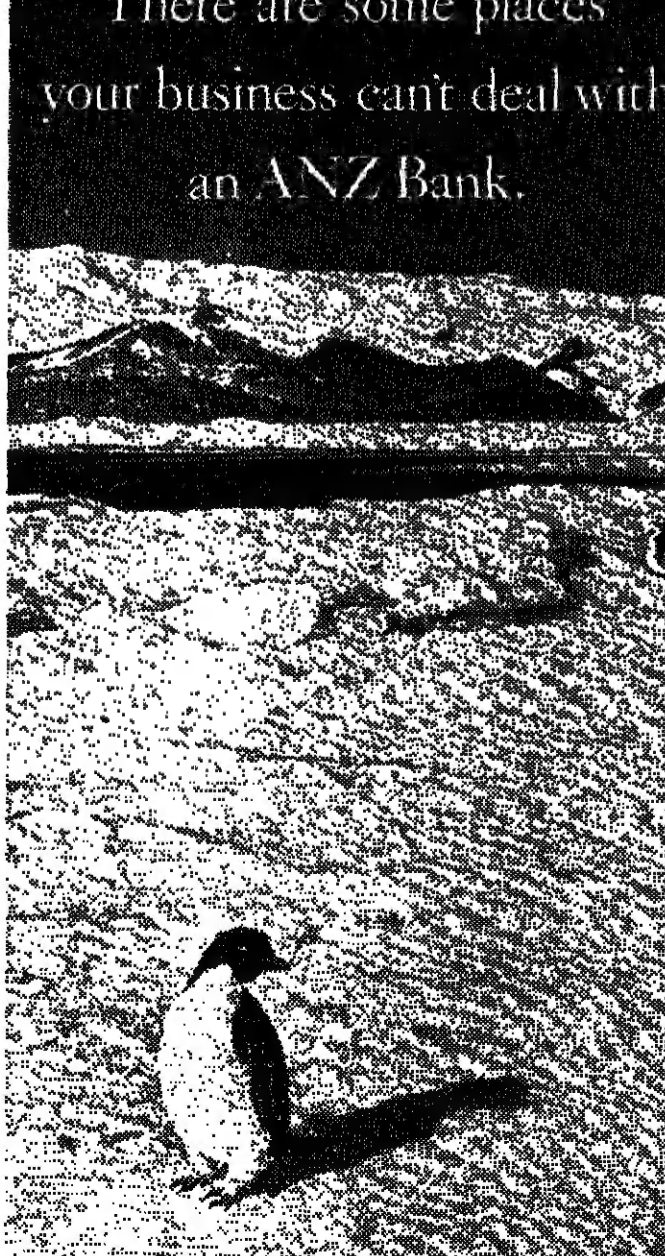
### Sudanese government accused of profiting from civil war

The government of President Omar Hassan Ahmed al-Bashir of Sudan stands accused by aid workers of 'wilful evil' in using profits from selling relief supplies to buy arms to continue a bitter civil war.

### MARKETS

<b>STERLING</b> New York lunchtime: \$1.905 London: \$1.905 (1.905) DM2.92 (2.92) FF9.5975 (9.515) SF2.455 (2.425) Y280.0 (260.5) £ Index 93.9 (93.8) <b>GOLD</b> New York: Comex Feb 392.3 (398.2) London: 398.25 (391.25) <b>W. SEA OIL (Argus)</b> £25.65 (26.0) Chief price changes yesterday: Page 15	<b>DOLLAR</b> New York lunchtime: DM1.532 FF15.202 SF1.2885 Y135.4 London: DM1.5315 (1.5325) FF15.1925 (15.2025) SF1.2875 (1.2915) Y135.4 (135.5) £ Index 92.0 (92.1) Tokyo close: Y136.30 <b>US lunchtime rates</b> Fed Funds 6 1/2 % 3-mo Treasury Bill: yield: 6.62 % Long Bond: 104 1/2 yield: 8.30 %	<b>STOCK INDICES</b> FT-SE 100: 2,099.9 (-13.4) FT Ordinary: 1,636.9 (-10.9) FT-A All-Share: 1,011.89 (-0.6%) New York lunchtime: DJ Ind. Av. 2,529.21 (+6.44) S&P Comp 316.12 (+0.68) Tokyo: Nikkei 22,897.94 (-538.73) <b>LONDON MONEY</b> 3-month interbank closing 19 1/2 % (19 1/2 %) Life long gilt future: 89 1/2 (Mar 90 1/2)
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for faster communication.

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control and benefit from local  
bank contacts as well.

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through ANZ Bank and ANZ  
Grindlays. After all,  
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a world of difference  
to your business.

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future.

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Darman expected to reveal US federal shortfall is close to \$300bn

## Budget deficit estimate to soar

By Michael Prowse in Washington

THE US recession is expected to cause a substantial upward revision in official estimates of this year's federal budget deficit, wiping out the short-run benefits of the budget agreement painfully negotiated between Congress and the White House last year.

In October, Mr Richard Darman, the budget director, estimated that the deficit would rise to about \$233bn (£131bn) this year compared with \$220bn in fiscal 1990. This was after allowing for about \$40bn of savings as a result of the budget accord.

But given the deterioration in the economy, Mr Darman is expected shortly to announce a revised figure of close to \$300bn.

A leak in yesterday's Washington

Post newspaper said the Bush administration had increased its deficit estimate by about \$50bn as a result of the recession and would announce a shortfall of between \$300bn and \$325bn when the fiscal 1992 budget was released on February 4.

This figure would exclude as much as \$30bn of the costs of the Desert Shield operation in the Gulf and include a surplus of about \$66bn on social security — the national pension scheme.

Taking both these factors into account, the operating deficit could thus exceed \$400bn, the largest in history.

A senior official confirmed that the recession would cause an upward revision in the deficit, but doubted that the

announced figure, inclusive of social security, would exceed \$300bn.

This, however, would represent a serious blow for Mr Darman's budget-cutting efforts.

Last January, before the full cost of the savings and loan bail-out were apparent, he projected a deficit for this year of just over \$100bn.

An increase in the estimated deficit, while embarrassing for the administration, would be of little practical relevance for Congress.

Under the terms of last October's budget accord, the US is targeting federal spending rather than deficits as such. An overshoot due to the weakening economy will not trigger automatic cuts in programmes.



Richard Darman: faces setback

## Brazil seeks to cut 1991 spending by \$4bn

By Christina Lamb in Rio de Janeiro

THE Brazilian government is to launch a fresh round of spending cuts aimed at saving more than \$4bn (£2.1bn) this year.

It has also stepped up attacks on the constitution, which ministers say needs significant reform to enable fiscal cuts to be implemented.

The moves are in response to mounting criticism that the government is overly reliant on monetary policy in its battle against inflation.

The economic team unveiled the \$4bn cuts — equivalent to more than 1 per cent of gross domestic product — while voicing surprise at last month's inflation rate of almost 20 per cent.

State companies will also be required to make cuts — saving the equivalent of a further 0.3 per cent of GDP — and recently elected state governors will have to avoid increased spending.

President Fernando Collor da Mello was set yesterday to accelerate the privatisation programme by announcing 10 more companies for sale-off. These would include Companhia Siderurgica Nacional, a large bankrupt steel company, and Acominas, Brazil's fifth-largest steel maker.

One of the Collor government's biggest successes last year, on paper at least, was to turn the fiscal deficit round from a projected 8 per cent deficit to an impressive 0.5 per cent surplus.

The surplus was mainly due to the moratorium on external and domestic debt, the servicing of which represents 75 per cent of government outgoings. With the resumption of these payments, massive spending cuts will be needed to keep the deficit under control.

Ms Zelia Cardoso de Mello, the economy minister, said changes in the constitution would be necessary to carry through these measures. She pointed out that the constitution, revised in 1988, guarantees job tenure for civil servants with five years' service, which hampered plans last year to sack 360,000 bureaucrats.

## Serrano faces tough challenge uniting a divided Guatemala

GUATEMALA'S president-elect, Mr Jorge Serrano, is an ambitious man. Having won last Sunday's run-off ballot for the presidency, his self-appointed task when he takes office next week is to unite a country divided by race, religion, a 30-year-old civil war, and an economy in which 60 per cent of the country's wealth is distributed to a privileged 5 per cent of the population, while more than 70 per cent live in extreme poverty.

It is a task his predecessor, the outgoing Christian Democrat president Mr Venicio Cereno Arévalo, attempted with only limited success. Emerging after a decade of military rule, President Cereno's civil administration found its hands tied as soon as it ventured into any area which the military considered its domain, including key areas of economic policy. He survived two military coup attempts during his five years in office.

One of Mr Serrano's priorities is to negotiate a definitive peace settlement with the country's left-wing URNG guerrillas; the first obstacle is that hardliners in the army refuse to participate in any negotiations.

Mr Serrano is therefore proposing a gradual military and police reform, offering a pardon for human rights violations in return for their retirement from the security forces.

He claims the hardliners are now a minority, and that constitutionalists in the military are ready and willing to assume leadership.

Combined with reforms to the judiciary, he hopes the URNG will then come back into the constitutional fold and lay down their weapons.

Several other factors work against Mr Serrano's possible success. Drug-trafficking has become a major problem. Guatemala is now an important staging post in the cocaine trail leading from Colombia to the US and Europe. Traffickers operate under an umbrella of corrupt police, army and customs officials. Weeding them out will be no easy task.

Meanwhile, the economy is facing potentially its most serious balance of payments crisis

in decades. About \$330m (£170.9m) is overdue in foreign debt service payments, and a further \$500m falls due during 1991. More than 75 per cent of this is owed to multilateral and bilateral institutions, on loans already made on concessionary terms. There is little room for manoeuvre.

Fiscal reforms, abandoned by President Cereno, will have to be reconsidered by the new president. Government finances are under growing pressure, while a recent study shows less than 100,000 individuals and companies pay income tax out of a population of 8m.

## President-elect must combat an obdurate army and deep social injustice, writes Tim Coone

Reforms imply political conflict, however, and those most able to pay are also the most powerful.

Mr Serrano gave a hint that he intends to do battle when he said this week: "I take office having made no promises to any powerful interest group".

His Solidarity Action Movement (MAS) party has only a minority share of seats in the 116-seat Congress, and he will have to seek alliances with the Christian Democrats, with their strong rural base, and the progressive export-oriented business sector.

On the economic front he is likely to opt for financial and trade liberalisation policies — allied with fiscal and even agrarian reform — to improve wealth distribution.

As a protestant evangelical, Mr Serrano breaks with a tradition of Catholic heads of state in Guatemala, and as such has the opportunity to reach out to the country's majority Indian population, which has suffered centuries of discrimination and oppression.

The exclusion of the Indians from most of the country's wealth is arguably the biggest problem facing Mr Serrano.

## Economic optimists undaunted by US recession

Many analysts are unperturbed by the downturn's likely duration and depth, writes Michael Prowse

THIS collapse of the Bank of New England, the region's third largest bank, is a sobering reminder that parts of the US are experiencing their worst post-war downturn. But although the existence of a national recession is now widely accepted, many economists remain sanguine about its likely depth and duration.

The optimistic school was given a mild boost by last Friday's employment report. The unemployment rate rose from 5.9 to 6.1 per cent, the highest level for three years. But the drop in payroll employment in December was modest relative both to analysts' expectations and the standards of preceding months.

Non-farm employment fell by 76,000 to just over 110m, compared with drops of 259,000 and 180,000 in November and October respectively.

Manufacturing escaped particularly lightly, losing only 30,000 jobs against losses of 200,000 in November and an average of 60,000 in the previous three months.

The employment report may prove an aberration, such figures are often heavily revised. But it deserves attention because it provides a detailed guide to the health of different sectors and arrives sooner than most other official statistics.

The only other important indicator for December so far available is the purchasing managers' index.

This broad measure of industrial health registered its sixth

successive fall, hitting 40.4 per cent, the lowest level since the 1981-82 recession. A level below 44 per cent is generally thought to signal a broadly-based recession.

This latest reading can only be construed as bad news. But in percentage terms the fall of the index in December was only half as sharp as the fall in November. Like the employment report, it may indicate that the rate of contraction of the economy eased slightly last month.

This is unlikely to signal a bottoming out of the recession, but it marks a contrast with November, when the data were uniformly gloomy. Then unusually weak employment figures were followed by a 1.7 per cent plunge in industrial production and a 5.9 per cent drop in new orders for manufactured goods — the sharpest monthly decline on record.

Optimists can also cite a couple of moderately encouraging industrial surveys. Shortly before Christmas, the Commerce Department's survey of investment intentions indicated a real rise in plant and machinery spending of 0.4 per cent this year.

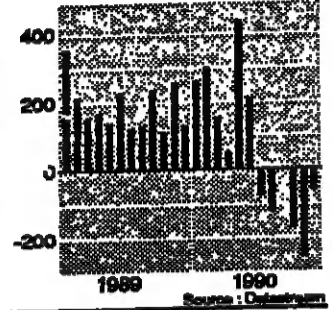
This is far from healthy — it would represent the worst performance for five years. But if a really deep recession were in the offing, say some analysts, planned investment expenditure

ought to be a lot lower. In a separate survey released on New Year's Eve, the Commerce Department forecast that 60 per cent of US manufacturing industries would continue to grow this year, albeit slightly, mainly because of the forecast strength of exports.

This picture of an economy continuing to keep its head just

### US Employment

Civilian labour force changes, non agricultural payrolls ('000)



above water despite recent cuts in production is understandably popular with the Bush administration, whose official line remains that the recession will be mild and short-lived.

A leak of the White House's most recent forecast, prepared to give preliminary guidance for departments preparing their fiscal 1992 budgets, shows only two quarters of declining

gross national product, with the sharpest fall occurring in the final quarter of last year.

GNP declines at an annual rate of 3.4 and 1.3 per cent respectively in the fourth quarter of last year and first quarter of 1991.

Thereafter, an initially anaemic recovery begins, with GNP rising at an annual rate of 0.7 per cent between April and June and at about 2 per cent in the second half of the year.

Overall growth of 0.9 per cent is projected between the fourth quarter of 1990 and the final period of 1991.

Given the White House's reputation for optimistic forecasts, it would be unwise to place much reliance on these numbers. However, the majority of private-sector forecasters are also projecting two or, at most, three quarters of negative growth followed by a recovery later in the year.

Some believe the downturn will be brief. Goldman Sachs, for example, expects the fourth quarter of 1990 to be the only negative quarter of this downturn: GNP is projected to decline at an annual rate of 4.4 per cent between October and December but to grow throughout this year, albeit slightly.

Ms Gail Foster, chief economist at the Conference Board, a New York-based business fore-

casting group, has been consistently bullish. She brushes aside pessimism, arguing that the economy will rebound in the first half of this year, supported by "lower interest rates, lower inflation and a lower dollar".

The optimists' fundamental argument is that recent production cuts have been precautionary rather than a response to collapsing demand.

Companies were unsettled by the Gulf crisis, saw reports of plunging consumer confidence and pushed through pre-emptive cuts in output and employment. But, runs the argument, in the absence of a sharp fiscal or monetary squeeze, final demand will not fall precipitously. Corporate confidence and output will thus recover.

These arguments may easily prove complacent and short-sighted.

The biggest risk — the Gulf aside — is that the fragility of the banking system and the unprecedented burden of private debt will undermine recent attempts to ease monetary policy. Recession abroad may also extinguish hopes that exports will support growth.

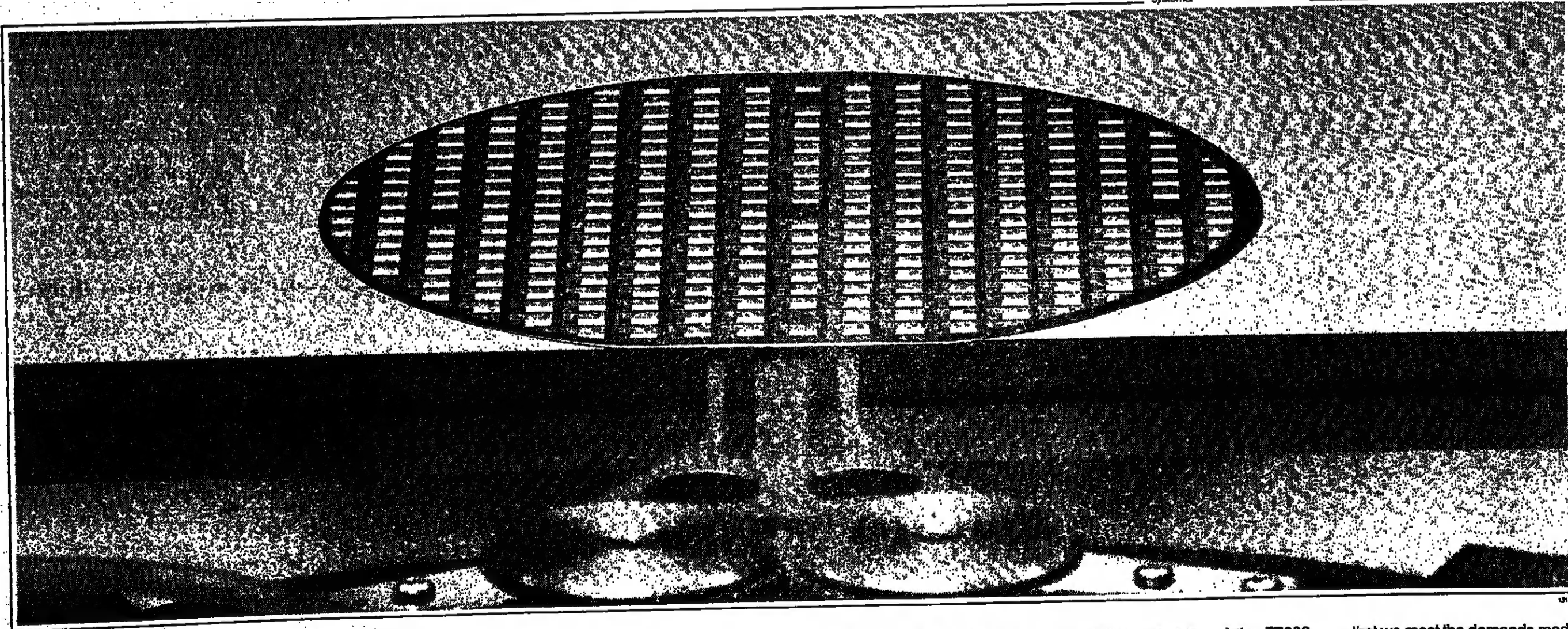
Meanwhile, the sickness of falling real estate values may spread.

That said, the optimists' case deserves a hearing. Provided a Middle East war is avoided and oil prices remain moderate, a shallow US recession cannot be ruled out.

Nobody, however, expects a recovery later this year, or in 1992, to be anything but lacklustre.

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## INTERNATIONAL NEWS

## Fighting in Somali halts evacuation of foreigners

By Julian O'Zanne in Nairobi

CONTINUED fighting in the war-torn Somali capital of Mogadishu yesterday prevented a further air evacuation of those foreigners still trapped in the city.

But reports from Médicins Sans Frontières (MSF), the international relief agency which landed a medical team in the strife-torn capital on Monday, suggested that fighting had eased and the government remained in control of most of the city.

The rebel United Somali Congress claimed yesterday that a final battle had begun to oust President Mohamed Siad Barre after 21 years of dictatorial rule.

But the seven-person MSF team of doctors and nurses, which made contact with its Brussels office through the Italian embassy in Mogadishu yesterday, said that although there was some shooting it was

fairly quiet in the city and predicted the conflict could continue for a long time.

The MSF reports are the first independent analysis made by foreigners who have entered the city since the conflict began 10 days ago.

They appear to confirm suspicions that rebel organisations issuing statements from foreign offices have little contact with their fighters on the ground.

Radio Mogadishu broadcast again yesterday afternoon after a 24-hour break, appealing to people who had fled their homes to go back because "everything has now returned to normal".

A further 47 foreigners were evacuated yesterday morning from Merca, 40 miles south of Mogadishu, to the French repair ship Jules Varne.

But two Italian C130 Hercules transport aircraft remained

grounded in Mombasa, Kenya, because officials said the risks of flying into Mogadishu were too great.

Meanwhile, the US said its embassy in Somalia was "not at risk" by looters who used rocket-propelled grenades to blast down doors and remove office furniture.

Mr Richard Boucher, a US State Department spokesman, also said that he thought the situation in Mogadishu was so anarchic that chances for a negotiated settlement to the conflict appeared slim.

Western diplomats in Nairobi said yesterday the situation was still very confused. However, it is believed that Mr Barre, surrounded by heavily armed members of his own Marehan clan, could hold onto power for several weeks as the late President Samuel Doe of Liberia did last year.

## Charges revived in Pakistan by-elections

Pakistan's ruling alliance looks set to sweep by-elections in Pakistan on Thursday - and to revive the charges of fraud that followed October polls in which ousted premier Mrs Benazir Bhutto was badly beaten, Reuters reports.

At stake are 10 seats in the National Assembly (lower house) and 18 in the four provincial assemblies. Political commentators predict Prime Minister Nawaz Sharif's Islamic Democratic Alliance (IDA) will win most of them.

The IDA accuses authorities of having begun the same kind of electoral fraud it says was responsible for its crushing defeat in October.

Taiwan investment  
Taiwan's government-approved investment overseas totalled \$1.5bn (£770m) last year, a 66.7 per cent increase from 1989, AP-DJ reports.

Foreign investment in Taiwan dropped 6.6 per cent to \$2.5bn in the same period, the government said. The largest share of investment, totalling \$428m, was in the US.

Manila sell-off  
The Philippines privatised Pesos 23.5bn (£4m) worth of assets from 1987 to the end of 1990, AP-DJ reports from Manila.

The 1990 figures show a 139.8 per cent jump from total sales of Pesos 10bn a year earlier.

Climbers lost in Tibet  
A joint team of 11 Japanese and six Chinese climbers attempting to scale an uncharted Himalayan peak in Tibet have been missing since heavy snow struck their camp five days ago, China's mountaineering association said.

The 17 climbers failed to reach the 6,740-metre peak of Melli Snow Mountain in the southeast of Tibet on the border with Yunnan province and returned to their number three camp at 5,100 metres. A seven-member rescue team has set out and a plane has been used to photograph the area, the agency reported.

## Sudan plays the politics of famine

Khartoum can do nothing to avert starvation, writes Julian O'Zanne

In the sun-baked hamlets of Sudan tens of thousands, possibly hundreds of thousands of Sudanese peasants, will this year die from starvation and disease.

Few governments will bear as much responsibility for such a painful and needless human tragedy as the Islamic military junta in Khartoum.

The extremist government has refused to declare an emergency or make a formal appeal for assistance, acknowledging only a temporary food gap of 75,000 tonnes.

It has denied reports of famine as a western-inspired conspiracy to undermine its rule.

Furthermore, it has harassed and obstructed international aid agencies and systematically destroyed indigenous institutions capable of responding to the crisis.

It has also sold off substantial grain reserves, using the foreign currency to pay for arms to prosecute a civil war against the mainly Christian south.

Moreover, its alliance in the Gulf crisis with President Saddam Hussein of Iraq has alienated western and moderate Arab donors.

"At best the government is being criminally negligent," said one western aid worker. "At worst it is nothing short of wilful evil."

Already the first deaths from hunger have been reported in the Red Sea hills. Large numbers of people have begun a desperate journey on foot from their homes in Darfur and Kordofan in search of food.

For many it will prove futile. Heat and exhaustion will claim thousands of lives along the roadside, particularly the young, the old and the weak.

For those that manage to struggle into towns and feeding centres food will be scarce and epidemics rampant.

Severe drought and crop failure have come to Sudan for the second consecutive year. But what might have been a manageable problem will almost certainly turn into a human disaster.

Aid workers say up to 8m people will be at risk from starvation in Sudan this year. The Food and Agriculture Organisation, which made a recent crop assessment mission, estimates up to 1m tons of food aid will be needed immediately.

Nobody knows accurately



Widespread famine has taken hold in Sudan, and millions face starvation as in 1989

the scale of the looming humanitarian catastrophe. But most experts are certain this year's crisis will surpass the drought famine which struck Sudan in 1983-85 and claimed 250,000 lives.

The blame will lie primarily with the government which, according to Africa Watch, an international human rights organisation, "has recklessly put the profit of a small cartel of Islamic banks and the military and political objectives of a cabal of extremist soldiers before the welfare of millions of Sudanese citizens."

Since seizing power in 1989 the junta led by President Omar Hassan Ahmad al-Bashir has pursued an aggressive extremist Islamic philosophy. All independent institutions have been emasculated and the civil service purged of non-Islamic zealots. This has critically undermined the capacity of the Government to respond to the famine.

No emergency agency has been left untouched. Years of experience in the Relief and Rehabilitation Commission has been sacrificed with the dismissal of professional experts and their replacement with pro-regime lackeys.

The Sudanese Red Crescent Society, one of the most effective non-governmental agencies, had its constitution dissolved last year and all its senior staff dismissed.

The Agricultural Bank of Sudan, traditionally responsible for buying government stocks of grain and maintaining a strategic food reserve, has had its functions transferred to Islamic banks.

Foreign aid agencies have been similarly constrained. Impossible bureaucratic obstacles - from lengthy delays over travel permits and customs clearance to confiscation of vital communications equipment and open harassment - have severely hampered their efforts. Some have been expelled.

The Islamic banks have sold off the entire strategic grain reserve to finance a war budget. Between 300,000 and 600,000 tonnes of food were exported last year, much to Iraq. Huge increases in the money supply to pay the domestic costs of the war have sent grain prices rocketing to almost triple the world market price.

Hoarding and speculation are widespread. Moderate Arab states and western countries, who have traditionally supplied vast quantities of economic aid, have been antagonised by the regime's support for Iraq.

The US cancelled all non-emergency aid early last year and in October turned back a ship destined for Port Sudan loaded with 45,000 tonnes of food aid.

To many nations the famine may prove a means to end President Bashir's dictatorship. But the use of food as a political weapon to unseat the regime will almost certainly cause the loss of thousands of lives which could have been saved.

"A strategy of withholding or delaying food relief in order to achieve political change is both morally repulsive and practically ineffective," says Africa Watch, the human rights group.

Even if the government does the unimaginable, declares an emergency and opens the doors to international aid efforts, it is already too late to prevent widespread starvation.

The logistics of reaching people in a country with collapsed roads and railways, serious shortages of trucks and spare parts and ridiculous bureaucratic obstacles make any comprehensive relief effort near impossible.

Inevitably drought and disease will kill off thousands of people this year. But what northern world powers, and politics as the cause of death.

## Soviet 'regret' over downing of S. Korean jet

THE Soviet Union yesterday expressed regret over the 1983 downing of a South Korean airliner that left 269 people dead, but denied it covered up the incident, AP-DJ reports from Seoul.

"We regret that innocent Korean people were killed... We will check with concerned authorities and let you know if there are any new findings," Mr Igor Rogachev, deputy Soviet foreign minister told South Korean officials.

Mr Rogachev made the comments during the first consultative meeting with South Korean officials in Seoul. It was the first such meeting since the two nations established formal diplomatic relations last September.

During the meeting, South Korean Vice Foreign Minister Yoo Chong-ha asked if there was any truth to a recent report by the Soviet newspaper Izvestia that Soviet divers long ago discovered the wreckage of the Korean jet. Izvestia reported that military divers "climbed all over" the KAL Boeing 747.

## Two Philippine army dissidents arrested

TWO leaders of a mutinous army faction were arrested by Philippine security forces as they stepped out of a Manila church after attending a service, the armed forces said on Tuesday, Reuters reports from Manila.

Army chief Major-General Guillermo Flores told reporters the arrests of Lientenants Mr Vicente Tomas and Mr Emil Ong on Sunday dealt a major blow to rebel plans to launch destabilisation attacks against the government during the Gulf crisis.

An army spokesman said Mr Tomas and Mr Ong were seized by soldiers after attending the baptism of Mr Tomas's daughter.

The armed forces said Mr Tomas was the operations officer of the Young Officers Union (YOU), a radical army group involved in the December 1989 coup attempt that almost toppled President Corason Aquino.

It said Mr Ong, who was imprisoned after the failed coup but escaped while on a pass to see his dentist, acted as

YOU spokesman, issuing statements denouncing Mrs Aquino's allegedly weak leadership.

"Their capture... will surely disrupt if not totally destroy the future plans of the (rebels) to destabilise the government, especially those monitored to have been planned to be carried out by them amidst the Gulf crisis," Mr Flores said.

Government forces on January 1 recaptured renegade Air Force colonel Mr Rodolfo Calzado who had escaped from jail after being convicted of taking part in a 1987 coup attempt and sentenced to 12 years imprisonment by a military tribunal.

Mrs Aquino has survived seven army rebellions in her almost five years in office.

Defence Secretary Fidel Rance said last weekend a war in the Gulf could spark civil unrest in the country and a combined right-wing army coup attempt and communist-led uprising.

The armed forces say about 100 officers involved in coup attempts remain at large, trying to recruit other soldiers to join them in another push.

## WORLD TRADE NEWS

## S Korea cuts tax benefits for foreign companies

By John Ridding in Seoul

FOREIGN companies investing in South Korea will face a simplified approval process but sharply cut tax incentives from March 1, the Finance Ministry says.

Modifications to the foreign capital introduction law, which go into effect from the beginning of March, mean that in cases where the foreign partner in a manufacturing project holds less than 50 per cent of the capital, they need only report their project to the relevant ministries, the ministry said.

Currently, formal approval must be obtained. The application process would be further simplified as part of the government's policy of liberalisation.

From next year, minority investments in service industry joint ventures will not require approval and by 1993 restrictions on all investment projects are due to be removed.

At the same time, tax incentives and credits for foreign investments are being substantially reduced.

Tax holidays, which apply to companies in high-technology industries and to those operating in South Korea's two special export zones, will be cut from five to three years.

In addition, taxes on dividend income, property and land, which are currently exempted for five years, will be levied.

Reductions on tariff rates for imports of capital equipment by joint ventures will also be reduced.

The ministry said the measures were being taken "in order to bring about a level playing field for local and foreign companies."

Preferential treatment for foreign investors had originally been aimed at inducing foreign capital and technology, but that this was no longer required.

The rate of direct foreign investment in South Korea has been falling over the last few years.

New foreign investment cases fell from 363 in 1987 to 332 last year and to 177 for the first three quarters of 1990.

The number of foreign companies leaving South Korea has also increased, from about 60 in 1987 to 103 in 1988 and 121 in 1989.

ing bureaucracy and unfavourable exchange rates, ultimately causing them to shelve the deal.

Cosmo's announcement came as a second Soviet trade group toured Taiwan. The group has signed a \$5m agreement for computers and electronic goods with CMP Enterprises, a Taiwanese computer maker. CMP officials said Cosmo's failure would not affect their plans to expand trade with the Soviet Union.

"I don't know how Cosmo arranged their deal, but we have been strictly better from the start," CMP president Alexander Chen said, adding that the Soviet Union had agreed to pay for the electronics with aluminium ingots.

KLM already operates an extensive fleet of CF8-powered widebody aircraft, including McDonnell Douglas DC-10s, Airbus A310s and Boeing 747-400s.

KLM is due to receive its first CF8-powered MD-11 trijets at the end of 1993.

If all options are exercised, deliveries will run through to 1997.

## Hills warns on deadline for Gatt 'fast track' negotiating authority

By Nancy Dunne in Washington

THE US Congress will not agree to extend the Bush administration's so-called "fast-track" negotiating authority in the Uruguay Round past the current March 1 deadline unless a final agreement is within sight, according to Mrs Carla Hills, US Trade Representative.

The "fast-track" authority, which prevents Congress from amending any final Uruguay Round package, is considered necessary to getting agreement. Under the current authority, the Bush administration must submit the package on March 1.

The way to get the negotiations started is for those countries that have not made the political decision to deal with export subsidies and market access (on agriculture) to try to do so, Mrs Hills said.

Ever since the talks collapsed last month in Brussels over farm trade, attention has shifted to Washington and the possibility of getting an extension of the fast-track. With the EC developing new domestic support policies, which could conceivably break the deadlock, the hope is to buy time for the negotiators in Geneva.

After meeting chairmen of several House committees, Mrs Hills concluded an extension

would be "difficult" but not impossible if agreement is first reached in agriculture and other major negotiating groups and the bulk of the talks have been completed.

Ordinarily, the deadlocked Round would have been a big political embarrassment for the Bush administration, which has made it the centerpiece of its trade policy. But Congress has been preoccupied with the Gulf crisis.

One farm lobbyist said he had talked to several senators who last year were so dissatisfied with the direction of the negotiations that they signed a resolution to revoke the fast-track authority. Now, many are suggesting that if war breaks out, they will vote for an extension, if the president requests it, on grounds of solidarity in wartime.

"We won't see anything happen until the Gulf is cleared," said Senator Frank Lautenberg, an Alaska Republican. Unlike Mrs Hills, the senator suggested that perhaps the US should soften its insistence on far-reaching reforms in agriculture to make other gains.

Meanwhile, the National Association of Manufacturers (NAM) is spearheading an international private sector drive to get the Round back on track. Invitations have gone out to counterpart groups in Canada, Japan, the EC and



Clayton Yentler and Carla Hills: he moves on, but she stays

Mexico for a conference in Washington on January 24-25.

"We view with alarm the potential escalation in trade friction that is likely to accompany a Uruguay Round failure," said Mr Jerry Jasnowski, NAM's president.

"If governments are forced to become strongly confrontational in the realm of international trade, business relationships and the prospects for world growth will be primarily

victims."

Mrs Hills said Mr Clayton Yentler, the agriculture secretary who is to become chairman of the Republican party, will not be leaving his post at the US Department of Agriculture until March 1.

As for Mrs Hills, who has been rumoured on the verge of leaving for several posts, including Attorney-General, "I'm staying right here," she said.

## Farm trade deadlock 'could end in month'

THE DEADLOCK over agriculture, which halted the Uruguay Round trade talks in Brussels on December 7, could be broken in the next month, Mr Mats Hellström, Sweden's agriculture minister, said yesterday, William Dullforce reports from Geneva.

To succeed, governments needed to show the will to "pull together" the basic elements of a plan to reform world farm trade which they had already accepted.

Mr Hellström chaired the aborted talks on farm reform at the Brussels meeting and tabled the paper whose rejection by the EC, Japan and South Korea led to the four-year-long trade liberalisation talks being suspended.

Mr Hellström said he had been encouraged by his contacts with governments since the talks failed in Brussels. These showed that leading trading powers, including the EC, were ready to negotiate specific commitments on the three crucial areas of internal farm supports, barriers to imports, and export subsidies.

Some governments were unhappy with particular points of his plan but its structure had not been too heavily criticised. Acceptance of the three conceptual elements offered a base on which to build.

His latest contacts suggested that the mood for negotiating farm reform was now better than at the Brussels meeting. Mr Hellström was in Geneva to report to Mr Arthur Dunkel, GATT director-general, to whom the trade ministers gave the job of trying to determine how the Uruguay Round can be resumed.

Mr Dunkel visited Washington before Christmas and is due to meet Mr Frans Andriessen, EC Trade Commissioner, and Mr Ray MacSharry, Farm Commissioner, in Brussels on Thursday. He has called heads of delegations to GATT to a formal meeting on January 15, but success in relaunching the global talks hinges on whether the EC Commission proceeded in its attempt to reform the Community's common agricultural policy.

Commissioners are due to discuss the reforms proposed by Mr MacSharry today, but the issue is expected to take place on January 19.

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## GE wins contract for KLM jet engines

By Paul Betts, Aerospace Correspondent

GENERAL ELECTRIC of the US has won a \$60m (£36.7m) order from KLM Royal Dutch Airlines for jet engines to power the carrier's new fleet of McDonnell Douglas MD-11 trijets.

The Dutch flag carrier has placed firm orders for 10 MD-11 trijets with options for an additional 10 aircraft.

These aircraft will be powered with GE's CF8-90C2 high

bypass turbofan engine. KLM already operates an extensive fleet of CF8-powered widebody aircraft, including McDonnell Douglas DC-10s, Airbus A310s and Boeing 747-400s.

KLM is due to receive its first CF8-powered MD-11 trijets at the end of 1993.

If all options are exercised, deliveries will run through to 1997.

## Kobe Steel to carry out steelworks study in Iran

By Robert Thomson in Tokyo

KOBE STEEL, the Japanese steelmaker, yesterday confirmed that an Iranian state engineering company has commissioned it to conduct a feasibility study into the construction of at least one integrated steelworks.

Iran has indicated that it has plans for two steelworks and has asked Kobe Steel to study prospects for a plant in Khorasan, in the north, with a proposed capacity of about 1m tonnes a year.

The Y30m (£115.384) study could be followed by another for a plant at Hormozgan, near the Strait of Hormuz, which is tentatively proposed to be of a similar size to the Khorasan works.

Kobe Steel said plans for the

projects are "at a very early stage", and that the company is not yet sure exactly what products the Iranian government considers most important.

Kobe Steel also said yesterday that it has received a ¥20m order to help overhaul steel production facilities for Dimag Steel Corporation of Hungary, which suffers from poor productivity levels in its casting operations.

The Japanese company will begin a study of the Hungarian group's operations next month.

Four employees will be sent to the Dimag plant in Miskolc, and four Dimag specialists will be trained at Kobe Steel facilities in Japan.

## Indonesia to study idea for regional trade bloc

INDONESIA avoided giving direct backing to Malaysia's proposal for a regional trade bloc to counter trade zones in the West, saying it wanted to study the idea first, Reuters reports from Jakarta.

"We need to consult with our Asean (Association of South East Asian Nations) counterparts," Mr Arifin Siregar, the Indonesian Trade Minister told reporters after talks with his Malaysian counterpart, Mr Datin Paduka Rafidah Aziz.

Malaysia proposed forming an East Asian economic group after world trade ministers failed in Brussels last month to agree new trade rules under the General Agreement on Tariffs and Trade.

The new group might include Japan, South Korea, China, Hong Kong and Taiwan

as well as the countries which make up Asean - Thailand, Indonesia, Brunei, the Philippines, Malaysia and Singapore - and be designed to counter trade blocs in North America and the European Community.

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## EUROPEAN NEWS

## Baltics draft evasion reflects general unease

By Leyla Boulton in Moscow

ONE REASON that the Soviet armed forces are resorting to force to round up conscripts is because independence-minded republics are offering more attractive alternatives.

However, the particularly high rate of draft evasion in the Baltics and the Transcaucasus only reflects a generalised distaste among young people for a 30-strong conscript army where conditions are appalling.

While the overall 80 per cent compliance rate for the autumn call-up across the Soviet Union is not in itself a cause for concern, the Kremlin is focusing its latest campaign on republics where draft-dodgers are the majority. In announcing this week that it would use paratroopers to enforce the draft, the defence ministry singled out seven republics to illustrate an

"alarming" state of affairs. Not accidentally, the draft-dodging rate rises in proportion to how far an individual republic has gone in trying to break with Moscow.

The problem is particularly acute in Lithuania, where only 1,000 out of 11,000 young men have heeded an end-of-1990 deadline for the call-up, with others opting for a Lithuanian defence force. At the other end of the scale, Moldova (formerly Moldavia) and the Ukraine - which have not formally declared plans to leave the Soviet Union - have still come up with more than half the conscripts demanded.

In the Baltics, joining the Soviet army is seen by many youths as tantamount to joining an occupation force which first arrived in 1940 to annex three independent republics, Mr Andrus Butkavicius, head

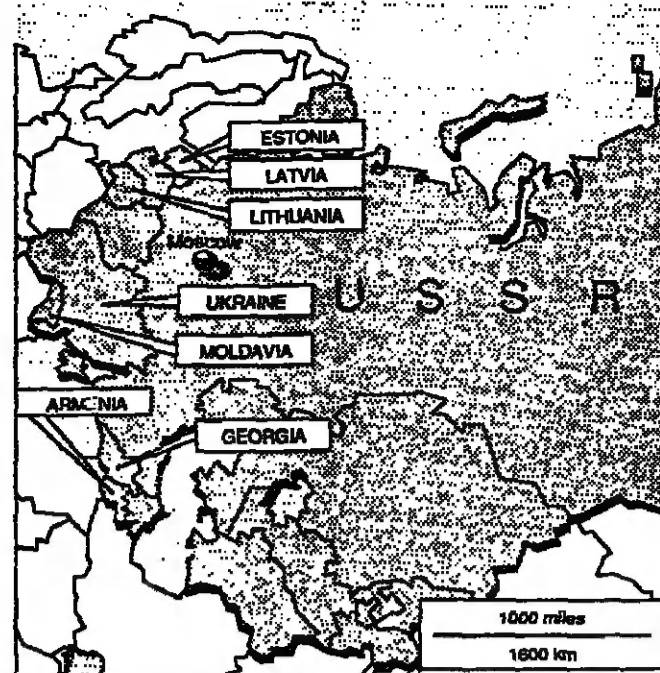
of Lithuania's regional defence force, said the force comprised unarmed volunteers who patrolled its borders or trained for civil defence and relief work. Like Latvia, Estonia has adopted a law on alternative service within the republic but is advising recruits to be low to avoid Soviet conscription.

Georgia meanwhile, the most ardent champion of independence after the Baltics, has adopted legislation creating its own national guard but also giving Georgian youths an opportunity for non-military service within the republic.

The Soviet armed forces may feel they have reached a point where they need to take a firm action against draft-dodgers. However, the crackdown unfortunately coincides with a time when the republics are feeling threatened by Moscow in every other respect.

REPUBLICS UNDER PRESSURE				
Republic	Pop (m)	% non-ethnic	*Military call up	Political demands
Armenia	3.3	6.7	28.1	Full independence after transition period
Estonia	1.6	38.5	24.5	Same as above
Georgia	5.4	31.2	10.0	Same as above
Latvia	2.7	48.2	25.3	Parliament voted to restore independence but after talks with Moscow
Lithuania	3.7	19.9	12.5	Parliament adopted independence declaration but republic is trying to finalise independence in talks with Moscow
Moldavia	4.3	38.1	58.9	Parliament has renamed republic Moldova and voted against signing Union Treaty in western Ukraine, a part of Poland until annexed by Soviet Union in 1939
Ukraine	51.8	26.4	†	Nationalism remains strong

\* Per cent complying with call-up as of January 1. † Defence Ministry said draft evasion was not met but was unable to give figures. Sources: Europa World Year Book; Statesman's Year-Book



Baltic troops decision raises new questions about how far the Soviet leader is still in control of events

## Gorbachev put to the test by an army flexing its muscles

By Quentin Peel in Moscow

SOVIET president Mikhail Gorbachev was definitely party to the decision to use paratroopers to reinforce conscription in the rebellious non-Russian republics.

Mr Vitaly Ignatenko, the president's spokesman, yesterday roundly rejected any suggestion that the Soviet military, or part of it, was becoming a law unto itself.

Yet the very fact that the question was asked underlines the speculation in Moscow about how far Mr Gorbachev is still in control of the increasingly chaotic affairs of a nation torn by apparently irreconcilable centrifugal forces.

On top of that, the question of how the decision was reached, and what it will mean in practice, is anybody's guess.

Only last Friday, General Mikhail Moiseyev, the Soviet chief of staff, stated flatly that no more troops would be deployed in the Baltic republics, where the nationalist majorities are all bent on independence. If anything, he said, the troops would be cut.

Confusingly, Marshal Sergei Akhromeyev, the former chief of staff, said the same yesterday, when insisting that there were already quite enough troops in Lithuania to enforce the draft in that republic.

Yet Colonel-General Fyodor Kuzmin, the military commander in the Baltic, specifically informed at least one republican government there



Latvians protesting yesterday outside Soviet Army Baltic headquarters in Riga

that paratroopers would be drafted in to do the job, according to Mr Edgars Ševcova, the Estonian prime minister.

"I would have thought it could have been done by troops already in place," one western military attaché said yesterday.

"I sometimes feel in my bones that the armed forces here were quite like some of the republics to overreact."

The question is whether the action is a deliberate move by the military towards full-scale martial law in the nationalist

republics; whether it is just another sabre-rattling exercise in the long-standing campaign to frighten the secessionists back to their senses; or whether it is no more than it claims to be - a limited exercise to prevent a debilitating

rush of draft-dodging, undermining the authority and efficiency of the Red Army.

The coincidence of the move, coming so soon after the resignation of Mr Eduard Shevardnadze, the foreign minister, who warned of an imminent

dictatorship, suggests that the first variant may be near the truth he perceived.

In spite of disavowals, there is a growing recognition that a key factor behind Mr Shevardnadze's decision to quit was the growing power and influence of the military, and its sway over Mr Gorbachev. In particular, he is reported to have been furious about the military withdrawing tanks and materiel behind the Urals, in apparent defiance of the Conventional Forces in Europe (CFE) disarmament agreement he negotiated.

Although the Soviet argument is that the equipment has not been destroyed because of sheer physical inability to cope with such volumes, Mr Shevardnadze first learned of the moves from his US counterparts, say to Soviet reports.

"That may have been the last straw, after months of sniping by the conservatives in the military industrial establishment," according to a western European diplomat. "For their part, they were furious at his giving in over naval cuts (which were not included in the CFE agreement)."

Those problems over the CFE are now calling into question the timing of the US-Soviet summit, scheduled for February 11-13, providing a direct linkage between the revival of military influence in Moscow, Mr Shevardnadze's resignation, and super-power relations.

Mr Ignatenko said yesterday any signals that the summit should be postponed, although he admitted that the CFE problems existed. On the other hand, he insisted that there should be no linkage between CFE and strategic arms cuts, which are supposed to be finalised by the summit.

There is no doubt that the Soviet military has been feeling increasingly aggrieved at continuous criticism, and at having to absorb huge cuts in manpower, while undergoing the upheaval of retreat from eastern Europe without any decent homes to return to. Add to that being the butt of bitter nationalist criticism in republics from the Baltic to the Black Sea, and the backlash is understandable.

The fact that the military has made it voluntary for soldiers to serve in ethnic trouble spots, including both Transcaucasia and the Baltics, suggests that the high command is not itself too confident of the discipline in its ranks.

All the more reason, therefore, to take a strong stand over conscription, with the added bonus that it provides a very timely warning to disident nationalist about how much power they really exert. If it prompts a violent backlash from civilians, many in the Soviet military establishment would not regret it.

## GM and Slovaks 'close to accord'

GENERAL Motors and the Slovak Republic are close to agreement on wide-ranging co-operation between GM and the BAZ vehicle manufacturer in Bratislava, Mr Vladimir Meciar, the Slovak prime minister, said yesterday, writes Leslie Collett in Bratislava.

The accord would follow on the heels of Volkswagen's agreement last month with Skoda to take a 75 per cent share in the car company, which is located in the Czech Republic. A GM contract with BAZ would underscore Slovakia's determination to follow its own economic interests, after decades of what it sees as neglect by the Czechoslovak federal government in Prague. Slovakia last month rejected GM's package of demands for financial incentives and negotiations subsequently reopened between the Slovak authorities and VW.

However, Mr Meciar said that Slovakia in fresh talks with GM, had now agreed to the company's original condition that Bratislava provide DM150m worth of infrastructure support in addition to an initial GM investment of DM500m.

The Slovaks also decided to go along with the company's demand for a 10-year tax holiday.

## Industrial orders fall in west Germany

West German industrial orders fell by 3.5 per cent in November, suggesting a slackening in economic activity thanks largely to a sharp drop in foreign orders, writes Goodhart in Bonn. The latter dropped by 7.5 per cent in November, according to figures published yesterday.

A two month comparison for October and November registered an overall drop of 1.5 per cent on the previous year. The October figures in the western part of the country rose to 1.78m in November, but was the lowest December level since 1981. In the east it increased by 53,000 to 642,000, or 7.3 per cent of the working population. The number on the whole of Germany is just under 1.8m, of whom 41 per cent are working less than half of normal working time.

A senior member of the Bundesbank's policy-making council, Mr Karl Thomas, has meanwhile predicted real GNP growth in the whole of Germany at "3 per cent and more" for 1991. This is rather more optimistic than the estimates of about 2.5 per cent from the economic institutes.

## Romania switches on to free electricity

Germany has started delivering free electricity to help Romania's chronic energy shortage, Reuter reports. The Bonn Foreign Ministry said the supplies, which will continue until the end of March, were worth DM10m (€7m).

Western states have been slower to help Romania than other formerly communist states in eastern Europe that have moved more rapidly towards democracy.

German aid so far to the Balkan states is less than that given to Poland, Czechoslovakia or Hungary. The ministry added that the 785 gigawatt hours of electricity were intended as a contribution to Romania's economic stability and the success of Prime Minister Petre Roman's reform policies.

## Serbia accused over loans

Yugoslavia's federal government yesterday accused Serbia, the country's biggest republic, of undermining the national monetary system by taking illegal loans, Reuter reports from Belgrade.

A statement reported by Tanjug news agency that said the Serbian parliament had decided secretly to take an 18bn dinars (\$1.7m loan from the Serbian national bank, which was contrary to existing borrowing rules. The government said the loan involved new money which would help to boost inflation and undermine Prime Minister Ante Markovic's reforms based on tight monetary policies.

It ordered the Yugoslav national bank which prints the country's money, to impose tight surveillance on the republican banks with a view to preventing similar loans in the future.

## Police hand over old guns

Berlin's police yesterday gave the German army 1,500 unwanted machine guns, a reminder of the semi-military role the police had when the western half of city was walled in and surrounded by Communist East Germany, Reuter reports from Berlin.

## Dutch tribunal halts plans for coal-fired power plant

Ronald Van De Krol in Amsterdam

THE DUTCH government has been ordered by an industrial tribunal to suspend plans to build a coal-fired power plant in Rotterdam.

The tribunal had upheld an unusual complaint brought by Texaco, the US oil company, which argues that its own proposals for the construction of a plant based on coal gasification technology would harm the environment less than a conventional coal-powered generating station.

Until now, the economic affairs ministry has rejected coal gasification, saying the technology is not commercially ready to be used in the Rotterdam plant, which is scheduled to come on stream in 1997.

Ruling in Texaco's favour, the tribunal issued a restraining order against the government, saying the state should have conducted an environmental impact study before deciding to build the plant.

Construction was due to

begin in 1992.

The government now faces the choice of pursuing the case through the courts or agreeing to carry out an environmental study.

In either event, the tribunal case - an unusual incidence of an oil company taking a government to court on an environmental matter, rather than vice versa - has reopened the debate about coal versus coal gasification technology.

Two other coal-fired plants are already under construction near Rotterdam and Amsterdam and are due to be completed in 1993 and 1994 respectively.

Mr Ed Gerstbrein, Texaco's European director for gasification development, said:

"In the court case, we weren't saying that the government should have selected Texaco but that it should have considered gasification."

However, if coal gasification is selected, Texaco believes its technology would win out over that of competitors such as

Shell and British Gas Lurgi, the Anglo-German joint venture.

Texaco argues that its commercial-scale demonstration plant in California, together with its other projects in the gasification field, show that the technology can be harnessed for use in a 900MW power station.

The Dutch electricity producers' association (SEP) believes that the building of a commercial coal-gasification plant at this stage could pose threats to the reliability of energy supply.

SEP is currently building a 283MW demonstration plant for coal gasification which will be based on technology developed by Shell.

The electricity industry wants to await the results of this plant, which is scheduled to open in 1993, before pushing ahead with coal gasification, which it acknowledges is cleaner than conventional coal technology.

## Talks begin on a closer political union in the EC

By David Buchan in Brussels

NEGOTIATIONS for closer political union among the 12 EC states started yesterday when their president, Luxembourg, tabled a discussion paper on which new powers should be given to the community and which should be left to national governments.

The inter-governmental conference (IGC) on political union will involve senior officials of the members meeting weekly, with the first ministerial

review due on February 4. But the political union negotiations, expected to last until autumn, will not take place in a vacuum.

The outcome of the Gulf crisis, on which the members have had difficulty in coming to a common line, will have an important effect on discussions about a common security, and possibly defence, policy.

On internal policy, Luxembourg says it will use its presi-

dency to make further developments in the controversial social field which the IGC would register in treaty amendments reinforcing community competence in this area.

At a meeting on Monday with the European Commission, Mr Jean-Claude Juncker, of Luxembourg's Christian Democrat politics who is minister of labour and finance, told the European

Commission on Monday that he hoped for rapid passage of various labour market directives to which the UK in particular objects.

Prime Minister Mr Jacques Saurer, the prime minister, also stressed the need for movement in the deadlocked GATT talks, reform of the common agricultural policy and the 87 directives that remain to be adopted out of the 280-point single market plan.

## Pöhl says EMS realignment 'not realistic'

A REALIGNMENT of the European monetary system (EMS) is not a realistic option, according to Mr Karl Otto Pöhl, the Bundesbank president, Reuter reports from Basle.

"It's not a realistic alternative in my view," Mr Pöhl said after the monthly meeting of governors of the Bank for International Settlements.

"We have to recognise that we have gone much further (into monetary union) than most people are aware of. Nobody wants to devalue."

Leigh-Pemberton, governor of the Bank of England, had told him that the British Government had no intention of devaluing sterling within the EMS regardless of consequences.

Financial markets have speculated in recent months that the prospect of Germany raising interest rates in order to help finance unification and control an economic boom could put the EMS under enormous strain. Without a realignment other EC countries could be forced to inflict damage on their own weaker economies by raising interest rates to

maintain EMS parities.

Mr Pöhl added that while the D-Mark remained the anchor of the EMS it was very important to maintain its reputation as a hard, low-inflation currency. He also confirmed that finance ministers and central bank governors of the Group of Seven leading industrial nations would meet in New York on between January 20 and 21 next.

He said that meeting might be inconvenient for some other countries but said it was "absolutely necessary, because if the anchor of the EMS was loos-

ened what would happen?"

Unemployment rose in both eastern and western Germany in December, but the federal government says it is not worried by the figures, Reuter reports from Bonn.

The increase in unemployment in the western part of the country was due exclusively to seasonal factors, Federal Labour Office president Heinrich Franke said on Tuesday.

And the strained job market in what used to be East Germany, are expected to start improving later this year, he said.

## East Germany beckons with one hand, repels with the other

Andrew Fisher explains why one British company gave up the struggle to establish an operation in the east

RED TAPE, poor communications and difficulties over land ownership have forced Metsec, a medium-sized British building products company, to abandon enthusiastic plans to set up a plant in east Germany and plump for west Germany instead.

Its experience is a vivid illustration of the obstacles encountered by foreign companies seeking a foothold in the eastern states of Germany, impoverished after decades of Communist rule but full of potential for rapid growth.

The Midlands-based company started with every intention of locating its structural steel section plant in the east. When it began looking, the two Germanys were not united. While Metsec saw its main potential market in west Germany, it was keen to obtain a foothold in the east, where the construction sector stands to benefit from the huge needs of economic development.

When interviewed in the summer (FT August 29), Mr Stephen Tilsley, Metsec's commercial director, was about to go on the road again to look

for locations in the western part of what was then still East Germany. With him was Mr Peter Sachse, one of two managers taken on from VEB Walswerk Finow, an east German steel section company with which Metsec had held abortive talks on a joint venture.

Now, for reasons of convenience and timing, however, the UK company has opted for a site at Neuss, near Düsseldorf and not far from Cologne, home of another Metsec subsidiary, Präzisions-Profil, a maker of light industrial sections. This Metsec bought just over a year ago.

Since Metsec was so set on moving into east Germany, in contrast to the hesitancy of other UK concerns, why did it decide that starting a second German business would be better in the west?

Mr Tilsley and Mr Sachse give three main reasons: bureaucratic delays and the inexperience, though not necessarily unwillingness, of local authorities in the east; the reluctance of many east German companies to part with individual

properties rather than sell their whole operations; and communications problems.

In the end, it was mainly the latter which led Metsec to give up. Its managers also believed the rebuilding of east Germany's economy would take longer to get under way than first thought.

Metsec had actually found a site, at Bleicherode, just inside east Germany and two-thirds of the way down the former border. Unlike other production facilities the two men had visited, this was both usable and carried no requirement that existing jobs be taken over. Thus it was the only one that was really suitable.

The company found the site, formerly the maintenance workshop for a potash mine, last September. But to round off their odyssey, Mr Tilsley and Mr Sachse went over to the state of Hesse to see what was available in western Germany. There, they were directed to several promising sites, and found Hesse's Frankfurt-based industrial development staff far more alert and helpful.

In the end, Metsec had three choices. It could set up in east Germany, or in the Kassel or Fulda areas of eastern Hesse, or near its existing Cologne company.

The decision to take the last option was not easy, Mr Tilsley recalls. "It was hard to be analytical, but I had a gut feeling this would offer the lowest risk." He felt it would give Kalt Profile, Metsec's newly-formed German steel section operation, the best chance of breaking even quickly. Production should start in March, the investment in two rolling mills being around DM1m (£250,000).

The proximity to Cologne will not only save management time, but also get round communications problems in the east, where telephone lines are pitifully inadequate. Metsec was aware of this. It had originally thought it could manage with mobile phones, but then decided these were not a good enough substitute for the sophisticated links in the west, especially in an industry requiring rapid

deliveries. Metsec expects around 80 per cent of Kalt Profile's business to be in west Germany over the long run and 20 per cent in the east. There should be a period when the proportion in the east bulges beyond this level, as the pace of economic reconstruction accelerates.

It had become clear to Metsec by last autumn that doing business in the east German building sector would initially be a struggle. Mr Günter Breik, the other east German manager, had discovered that volume needs for steel sections were lower than expected, since building activity had not picked up much.

"Also," Mr Tilsley said, "there was a resistance to buying east German products on this [the west German] side of the fence. Hopefully, this will be short-lived."

The sharp drop in east German industrial output as the old system crumbles will cause further difficulties. "A lot of factory buildings are going to be empty at some stage. With another year of recession in the east, I felt there would be an

over-supply of rented space, so that companies would not have to build."

Demand for Kalt Profile's sections in new buildings could thus take time to develop in the east, even though the overall construction needs are enormous. Moreover, rents there should drop further until business activity picks up. So it could be cheaper for a company like Metsec to rent property later on.

It has become increasingly clear that many important decisions about industrial contracts in east Germany will be made in the west, where the money is. West Germany may be east Germany's "rich uncle", but Mr Tilsley said it is also acting like "a very hungry wolf", keen to exploit the huge eastern appetite for products made in the west.

At this stage of economic confusion in the east, the much-needed wave of new investment has hardly begun. Metsec may invest directly in the east later, when rents are cheaper and prospects more clear. But for the moment, it is content to serve the market from a secure base in the west.



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## EUROPEAN NEWS

### Swedish trade unions divided over wage agreement

By Robert Taylor in Stockholm

SWEDEN'S trade unions are divided over whether to support a new national two-year wage agreement.

Today is the deadline for the acceptance of a proposal on pay restraint made just before Christmas from the country's independent public mediator - the Rehnberg commission. The proposal is designed to reduce Sweden's inflation rate from the current figure of more than 10 per cent to

around 4 per cent by the end of next year. The plan favours limiting wage increases to only 1 per cent for the three quarters of Swedish workers earning under SKr170,000 a year from 1 July this year.

There would be no pay rise at all for those earning more than that figure. All workers would receive a 3 per cent pay increase in April 1992. However, the proposal is

being opposed by the PTK trade union organisation which represents the country's 570,000 white-collar employees in the private sector who want to see local pay bargaining continue on top of any national wage norm.

The unions covering shopworkers, miners and transport workers have also rejected the Rehnberg plan. The only major union so far to back the wage proposals is

the local government workers representing 640,000 employees while the all-important Metalworkers favour further discussion on a more flexible deal.

Despite their ideological resistance to any suggestion of national wage agreements, Sweden's main employers' organisation SAF yesterday said it would support the Rehnberg commission proposals because of the country's difficult economic situation.

The engineering employers are also backing the mediator's plan. However, unless the unions, hostile to Rehnberg, change their minds any national attempt at voluntary pay restraint will fail. Reluctantly the government would have to intervene to try and hold down wage rises.

Tomorrow's austerity budget from finance minister Mr Allan Larsson may indicate what he intends to do with pay if a

national consensus cannot be achieved quickly. But further talks can be expected through the Rehnberg commission to try and reconcile the different union positions with the need for a strategy to restrain wages.

Ministers point out that without a national agreement on pay wage pressures will have to be reduced through much higher unemployment, a course that they wish to avoid.

### Dispute threatens conservation of Parthenon

Kerin Hope examines restoration and intervention in classical Greek architecture

HOW much of a unique Greek temple should be restored? The question may sound academic but it has provoked a bitter dispute which now threatens to delay conservation work on the Parthenon, the outstanding but badly battered masterpiece of classical architecture.

A group of Greek architects, civil engineers, chemists and stonemasons will probably spend most of their careers repairing the damage done to the 2,400-year old temples on the Acropolis hill by earthquake, warfare and atmospheric pollution.

They started 15 years ago, after cracks appeared in marble blocks replaced by an earlier restorer, and sculptured surfaces were found to have been eaten away by acid rain. Until now, the Acropolis restoration has stayed remarkably free of political interference or scholarly infighting.

However, the launch of the most ambitious project to date, re-erecting a section of the "pronaos" - the portico behind the Parthenon's east facade leading to the main doorway - has run into fierce opposition from a small but influential minority.

At issue is a set of four proposals put forward by Dr Manolis Korres, the senior architect on the Acropolis restoration team. They range from a cautious rebuilding of two broken columns to a full scale restoration of all six that spanned the "pronaos". The row of columns would then be linked with original lintel blocks and capped with replicas of part of Phidias' famous frieze.



The Acropolis: are restoration works saving or falsifying the damaged classical temple?

The restoration team, which makes a point of consulting regularly with experts abroad, won broad approval for Korres' bolder proposals at an international conference held in Athens last year. However, when it came to a vote, the Acropolis committee, which supervises the project, compromised in favour of re-erecting just two columns and adding two blocks of frieze on top.

"There is always anxiety about the percentage of new marble you should add. But I'm in favour of this solution. A lot of ancient marble will go back into position," said Dr Petros Gallegas, the archaeologist in charge of the Acropolis site. The two columns to be

restored are among those blown out in 1827 when shell fired by a Venetian army besieging Athens hit the Turkish defenders' gunpowder store inside the temple. Dr Korres, who spent months combing the surface of the Acropolis for missing pieces of the Parthenon, says he has recovered enough fragments to ensure that 75 per cent of material used in the two-column restoration would be original marble.

with non-corrosive titanium embedded in Portland cement. The restorers have also taken down a number of sculptures defaced by pollution and put ancient copies in their place.

THIS kind of conservation work is acceptable to the Culture Ministry's chief of restoration, Dr Jordan Dimakopoulos. But he objects to the "pronaos" project as "an excessive intervention, quite unsuitable for a classical temple."

He claims that too many of the fragments belong to the central core of the columns rather than their fluted surfaces, so that when the restoration is complete, mostly new marble would be on view. "However skilled your workers, they can't reproduce exactly the touch of the 5th century BC masons. You would be falsifying the Parthenon," he said.

The Culture Ministry's council for archaeology, which approves restoration projects for Greece's ancient monuments, overruled the Acropolis committee and backed Dr Dimakopoulos. Now the decision on whether to go ahead rests with the minister, Mr Tassilos Tsamirakidis.

In the meantime, the council suggests testing the visual impact of the proposed restoration by putting up temporary columns made of plaster - a proposal dismissed by the Acropolis restorers who say they cannot waste a year producing casts.

"Unfortunately, there is no black and white in restoration," said Dr Gallegas. "Going 'too far' is very difficult to determine."

### IMF loans of \$1.8bn for Prague

By Peter Riddell, US Editor in Washington

CZECHOSLOVAKIA is to receive \$1.8bn in loans from the International Monetary Fund to assist its economic reform programme and to offset the impact of higher oil prices, only four months after it rejoined the organisation.

The credit, the largest to any central European country from the IMF, will be followed by World Bank loans, currently being negotiated, to improve banking and telecommunications and to accelerate the privatisation of previously state-owned industries.

The IMF loans consist of a standby credit of \$650m available over the next 14 months to assist the second stage of the reform programme, including price liberalisation and privatisation, and special facilities totaling \$900m to help offset the current sharp increase in oil costs.

This follows the end of the previous arrangements with the Soviet Union whereby oil was bought at subsidised prices in return for hard currency.

The shift to purchases in hard currencies at world prices has an even greater impact because of the rise in oil prices resulting from the Gulf crisis.

Some \$440m of the special facility can be drawn immediately, while \$640m will be available later, and \$100m will be contingency credits available only if oil prices increase to higher than anticipated levels.

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INTERESTED ELIGIBLE BIDDERS MAY OBTAIN FURTHER INFORMATION FROM AND INSPECT THE BIDDING DOCUMENTS AT THE OFFICE OF "FERTILIZANTES MEXICANOS, S.A.", CALLE DE LUZ SAVINON No. 513 - 2o. Piso, Col. DEL VALLE, MEXICO CITY, C.P. 03100 AT THE OFFICE OF ADDRESSES: TELEFONO: (52-55) 522-0244, FAX: 522-39-82, BETWEEN THE PERIOD OF JANUARY 9 TO FEBRUARY 15, FROM MONDAY TO FRIDAY AND FROM 1000 TO 1400 HRS.

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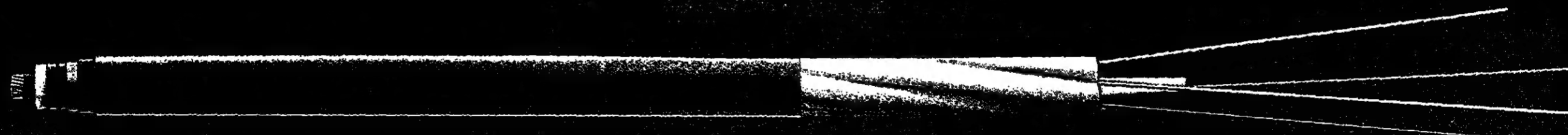


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## UK NEWS

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By Julian

CONTINUED from page 1

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By John R

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Pricing policies at London's Heathrow airport are threatening to squeeze out Britain's smaller regional airlines  
**Manx takes complaint to Civil Aviation Authority**

By Sue Stuart in Douglas

UK REGIONAL airlines are becoming increasingly alarmed at the prospect of being squeezed out of London's heavily congested airports by pricing policies designed to favour bigger carriers and larger aircraft.

Manx Airlines, which serves Isle of Man, UK and Irish destinations, is the latest regional carrier to criticise pricing policy at London's Heathrow airport. The airline is to appeal to the Civil Aviation Authority against the 26 per cent increase in airport charges due at Heathrow from April.

Manx Airlines operates three flights a day from the island,

which lies between Britain and the Irish mainland, to Heathrow, BAA, which owns Heathrow, charges the same landing fee for all aircraft, regardless of size, as well as a fee per passenger. Regional airlines, which generally operate smaller aircraft, are the hardest hit by price increases.

Mr Terry Liddiard, managing director of Manx Airlines, expressed dismay. "After increases of 50 per cent over the last three years we had hoped BAA would relax the pressure for a while, particularly in view of the current situation affecting aviation as a result of the Gulf crisis."

They feel the services they offer to Heathrow are vital to the travelling public and are

"But once again the worst impact of the increases has been directed at regional operators and we are more than ever convinced the BAA, in spite of annual pious denials, is doing all they can to try to force operators of smaller aircraft to pull out, leaving slots for larger and more profitable customers," he said.

Regional airlines feel particularly aggrieved because many of their passengers book to international destinations, changing to larger airlines at Heathrow.

The challenge to the CAA

anxious not to be priced out of viability on these routes.

Several smaller operators have fought against recent increases in charges, but the structure has been imposed on the BAA by the Monopolies and Mergers Commission.

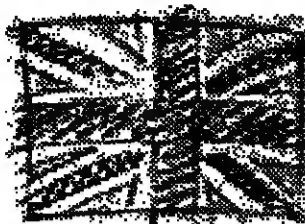
Mr Liddiard believes the chances of the CAA intervening are slight.

"The actions of the BAA, whilst outside the spirit of the conditions imposed by the Monopolies and Mergers Commission, appear to be within the letter of the law; it is unlikely anything can be done through this channel."

comes at a time when it is reviewing rules for air traffic distribution in the London area.

Manx Airlines is also seeking involvement of the Isle of Man government. The company wants the island government to use pressure "to have the increases at Heathrow shared out on a more equitable basis among all users, instead of being so heavily weighted against the passenger who has to travel on smaller aircraft."

The airline says it will have to pass the increase on to passengers and may need to change destination if increases continue.

BRITAIN IN  
BRIEFUK Union  
to agree  
wage freeze

The Transport and General Workers Union is recommending a six-month wage freeze for 800 workers at a distribution company. It is the first known example of union leaders agreeing a wage freeze in the current recession.

Stewards of the union at London Carriers International, a distributor of electrical goods, have recommended that workers accept a freeze followed by a rise of between 6.75 and 9.25 per cent from June 1.

Ford's market  
share reduced

Ford's grip on the UK car market leadership weakened last year, despite its declared medium-term intention of recapturing the 30 per cent market share it held for much of the 1980s.

Instead, Ford's share of total sales - excluding Jaguars - fell to 25.25 per cent, from the 26.45 per cent it enjoyed in the previous year.

It retained its leadership of the UK fleet market, though its lead was cut substantially, notably through acquisitions of cable companies in the US, Spain and Italy.

Sir Geoffrey will receive the standard salary for BICC non-executive directors of about £20,000.

Dowty Fuel  
cuts 300 jobs

Dowty Fuel Systems, the aerospace and defence contractor, is to close its Cheltenham, Gloucestershire, plant with the loss of 300 jobs. It blamed cuts in arms spending and military orders.

"Strategic programmes in future will concentrate more on civil applications where recent successes have been achieved for several projects," the company said.

Four hundred jobs were put at risk when Dennis Castings Group called in the receivers. This casualty provides further evidence of the strains in the engineering

industry caused by high interest rates and reduced orders at a time of increasing costs.

Airline goes to  
administrator

Aberdeen Airways, which was formed in 1989 to operate scheduled services from Aberdeen, Scotland, has gone into administration.

However, it will continue to operate its routes which include Edinburgh, East Midlands, Manchester and Wick.

Howe takes  
post at BICC

Sir Geoffrey Howe, former Conservative chancellor of the exchequer and foreign secretary, has been appointed a non-executive director of

BICC, the international cable and construction group. BICC said Sir Geoffrey's wide experience would benefit the company, which has increased its international profile over recent years, notably through acquisitions of cable companies in the US, Spain and Italy.

Sir Geoffrey will receive the standard salary for BICC non-executive directors of about £20,000.

He will also receive a fee of £10,000 for his services as a non-executive director.

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narrowly beating Coronation Street, ITV's northern soap, which mustered an audience of 20.16m for one of the week's episodes.

Business rates  
exemption

Homes used for bed and breakfast accommodation for six or fewer people are to be exempt from business rates.

Only people providing bed and breakfast as a subsidiary use of their own homes will be exempt, Mr Michael Portillo, the local government minister, said.

Dutch interest  
in ECGD

NCM, the Dutch credit insurance agency, became the first foreign company officially to express an interest in purchasing the short-term credit insurance division of the Export Credits Guarantee Department (ECGD).

"This division is to be privatised later this year. The company said it plans to bid for the Cardiff-based division, which insures £130m to £140m worth of exports a year."

NCM declined to give details pending confirmation from the government that it would be on the shortlist of companies invited to bid.

Labour party  
opposes quotas

A future Labour government would use measures such as contract compliance, rather than quotas, to encourage

employers to recruit more ethnic minorities, Mr Roy Hattersley, the opposition's deputy leader, said.

Mr Hattersley said initiatives to increase workplace equality would encourage better practice by employers rather than compelling them through a quota system.

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## BRITISH CHANCELLOR LAMONT UNVEILS PROPOSALS FOR HARD ECU IN EUROPE

Qualified  
welcome in  
Luxembourg  
and Brussels

By David Buchan in Brussels

BRITAIN'S hard Ecu proposals were warmly welcomed in Luxembourg, which holds the EC presidency, and in Brussels, for the degree to which they overlap with the monetary union vision favoured by the UK's 11 partners.

The proposals, which put the ideas that the UK has been spelling out since last June into treaty language, provoked little surprise among the EC presidency or Commission, except perhaps the extent to which some of the key points are phrased as alternatives (on the independence of national central banks) or stated conditionally in square brackets (on government guarantees of the hard Ecu's value).

The UK has proposed that a European Monetary Fund be set up to issue and manage the hard Ecu.

Hints in recent days that British negotiators at the inter-governmental conference (IGC) on monetary union would not make a fuss about the name of the new institution, and could agree to a European System of Central Banks (ESCB), were confirmed by the fact that the UK-proposed EMF had almost exactly the same structure as that proposed for the ESCB last month by the committee of EC central bank governors.

Luxembourg presidency officials took this as a UK plaudit for the central bank governors' work, as well as a sign of ever-increasing British flexibility.

The governing and execu-

## Fund could be basis of central bank

By Peter Marsh, Economics Staff in London



Norman Lamont

THE NEW European monetary institution set up to administer Britain's proposed hard Ecu currency could evolve into a pan-European central bank, Treasury officials said yesterday.

The new institution - operating as the European Monetary Fund (EMF) - could also take on the job of running the European Monetary System's exchange rate mechanism (ERM), of which the hard Ecu would be one member.

These points emerged as Mr Norman Lamont, the Chancellor of the Exchequer, published formal proposals for setting up the EMF as part of Britain's contribution to the debate on European economic and monetary union (Emu).

Mr Lamont said the hard Ecu and the EMF - both of which could be introduced after 1994 - could provide "a basis for an agreement [on

Emu] which meets both British concerns and also the aspirations of our Community partners."

Mr Lamont said Britain was open to suggestions on modifying its proposals - due to play a part in stage two of Emu prior to the final phase. Some of Britain's European Community partners hope to see the final phase completed by the end of the century with the establishment of a European "superbank" to handle pan-European monetary policy and a new single currency.

Under the UK's plan, the hard Ecu - which would carry a government guarantee that it could never be devalued - would be used in conjunction with other European currencies, although it could evolve into the single currency ultimately.

It would enable European businesses to cut transaction

costs and help in the effort against inflation.

The proposed EMF would be run by a committee, members of which would include the governors of existing European central banks. However, they would be protected from interference from their own governments, so that they could take tough decisions, such as forcing existing central banks to repurchase hard Ecu from the EMF in exchange for their own currencies, should these be losing their value.

The UK's proposals, to be discussed by European nations over the next six months as part of the Emu debate, outline how the officials of the EMF could also take over the job of running the ERM. This task is now handled by two bodies: the European Community's monetary committee and the EC's committee of central bank governors.

meet its obligations with respect to the fund, it could, if all else fails, bring the matter to the European Court.

National central banks would assist the EMF, but would "continue to carry out their responsibilities under national law provided that these do not interfere with their obligations" according to the EMF statutes.

The EMF would operate in financial markets in buying and selling hard Ecu and other currencies. It would conduct credit operations by setting hard Ecu interest rates.

The EMF would have exclusive rights to issue notes and coins in hard Ecu. These are not envisaged for several years.

## Ecu: the main points

ties of the 12 EC states would "be obliged to repurchase excess quantities of their currencies from the EMF" under certain circumstances - such as if their currencies are devaluing.

Exchange rates for the hard Ecu against the other currencies in the European exchange rate mechanism would be fixed by mutual agreement. The EMF would not reduce the exchange rate for the hard Ecu against any of the other currencies.

If the executive board of the EMF considers that a member government is failing to

fulfil its obligations, it could, if all else fails, bring the matter to the European Court.

National central banks would assist the EMF, but would "continue to carry out their responsibilities under national law provided that these do not interfere with their obligations" according to the EMF statutes.

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## UK ECONOMY

## Company profits suffer steep drop after start of recession

By Rachel Johnson, Economics Staff

UK COMPANY profits have registered their steepest quarterly drop since 1981, according to official figures yesterday which reported a 10.5 per cent fall in profits after a year of speculation about a cut in interest rates to ease the recession.

The latest Central Statistical Office data showed that high interest rates and static demand had hit profits of industrial and commercial companies from the start of the recession - which is acknowledged to have begun in the third quarter of last year.

Companies' gross trading profits, after deducting stock appreciation, were down £1.3bn to £15bn in the third quarter of last year, a drop of 7.8 per cent. At an annual rate, profits fell 3.1 per cent over the quarter.

Evidence of profits shrinking so rapidly at such an early stage of the downturn led some economists to expect renewed calls for cuts in base rates. They suggested that even bigger drops would be revealed in

subsequent quarters. Mr Neil Mackinnon, economist at Yamaichi International, a Japanese-owned investment house, said: "Company profits will remain squeezed throughout the year as demand stays flat - the corporate outlook is pretty dismal."

Separate CSO data showed that the personal sector has also made a sharp adjustment to the protracted period of high interest rates. As consumer spending slowed, the savings ratio - personal saving as a proportion of total personal disposable income - rose over the same quarter from 7.4 per cent to 8.8 per cent, the highest level since 1983.

The ratio has been increasing since interest rates were lifted to 13 per cent in 1989, giving an incentive for people to save more and protect the real value of income against rising inflation.

Mr Simon Briscoe, economist at Greenwell Montagu, the

London investment house, said the rise in average earnings growth last year of 10 per cent helped to push up the savings ratio, which he expected to reach double figures next year.

The figures, which have added some more flesh to the outline of the corporate recession, did not provoke much market reaction. However, analysts said they were important as they indicated that the recession had been quicker to bite, and would be deeper, than previously thought. The bleak picture provided was expected to limit the projected rise in the UK equity market this year.

The figures showed that dividend payments were still rising, by 12 per cent to £5.5bn in the third quarter. But total receipts were 27 per cent lower than in the second quarter and falling at an annual rate of 23 per cent. The value of the increase in stocks and work in progress fell by £1bn in the quarter.

## Crash casts fresh shadow over British Rail

Charles Leadbeater looks at the implications of yesterday's rail accident in London

TWO factors are likely to explain the accident which yesterday morning turned London's Cannon Street station into a scene of tragedy.

The first is the immediate cause, widely thought to be a brake failure, although other factors such as driver error cannot be ruled out. The detailed British Rail technical inquiry which began soon after the accident will ascertain whether the ageing braking system was to blame. However the full explanation is likely to involve a second general factor - the culture, management and finances of British Rail.

That combination was at the heart of the explanation Sir Anthony Hadden's report gave for the Clapham Rail disaster in December 1988 which claimed the lives of 35 people.

The report, published in November 1989, identified the cause of the accident as faulty wiring on a signal. But the explanation for why the wiring had been done correctly lay with the inadequate way the task was managed. The report uncovered a chain of incompetence stretching from senior managers, through first line supervisors to the technicians who worked on the wiring. It was that chain which created the potential for the crash.

British Rail committed itself to implementing all the recommendations of the Hadden inquiry.

It was meant to be a new start for the corporation which in the last few years has been bedevilled by industrial disputes, staff shortages and growing complaints about poor standards of service, as well as serious accidents at Clapham, Purley and Glasgow.

In 1989-90 no British Rail passenger was killed in an accident. The corporation appointed a safety director and adopted procedures to make sure safety was taken into account in investment plans.

However the Cannon Street accident once again casts a dark shadow over British Rail, the progress it has made in implementing the Hadden inquiry recommendations and the priority it gives to safety.

One possibility is that the accident was due to driver



Tragedy for commuters in central London: The 7.58am train from Cannon Street Station is pictured crashed into the buffers with one of its carriages pushed up over the narrow-gauge carriage at Cannon Street station, dated from the 1950s and due for renewal at the end of the year. Sir Bob Reid, BR chairman, said it appeared

no outside factors were involved and "BR therefore accepts full liability for the accident". He said claims for compensation would be considered "sympathetically and as quickly as possible." The first four coaches on the train were barely damaged while the sixth ploughed underneath the fifth carriage. Picture by Tony Andrews

error. However this may not be as simple as it sounds. The railway unions argue that staff shortages and low pay mean that dangerous levels of overtime are still being worked, especially in the London commuter area.

Recruitment and training may also have been a factor in the crash. A second driver was in the cab of the train. BR would not say whether this was because the driver was under instruction or supervision.

The leading suspect is not driver error but a failure of the braking system.

Such a failure will raise questions about the effectiveness of BR's maintenance work.

The braking system may have been prone to failure because the rolling stock was particularly old. It was in service before many of the passengers it carried yesterday had been born.

The average age of rolling stock on Network South-East is 16 years, Inter City rolling stock is all less



## BUSINESS AND THE ENVIRONMENT

**D**utch livestock farmers are quickly falling victim to their own success. Having perfected animal husbandry techniques to create thriving businesses, they are now being forced to confront the problem of how to dispose of the industry's biggest by-product — tonnes upon tonnes of manure.

Unlike some of Europe's more widely-known agricultural surpluses such as grains, milk, wine and olive oil, the Dutch manure "mountain" is cause for serious environmental concern. Thanks to intensive methods of livestock-keeping, farmers have built up a 112m-strong herd of hens, pigs, ducks and cows, far outweighing the human population of 15m and straining the ability of the countryside to absorb the resulting manure.

The animals generate 80m tonnes of manure a year. Of this, 14m is considered to be surplus because it cannot be spread safely on fields in the same province as it was produced without exceeding the government's strict manure "norms".

Until now, the answer has been to transport the unwanted manure to other parts of the country. With the surplus continuing to expand, environmental engineers in the Netherlands are now urgently trying to find a more permanent solution.

Stench, the most obvious problem caused by excess manure, is the least of livestock farmers' worries. The real challenge is to find ways of reducing the water and air pollution caused by ammonia and phosphate in the animals' excrement.

The scale of the environmental damage threatens the very survival of the Dutch livestock sector, an industry that generates annual sales of some £110bn (£3bn). Increasingly, environmental groups and some politicians are calling for a reduction in livestock numbers in order to spare parts of the country

Ronald van de Krol reports on how the Netherlands' growing manure mountain is threatening the survival of the country's livestock sector

## Farmers in a muck sweat

— particularly the south — from further environmental harm.

Further environmental cuts in Dutch animal herds, the country's powerful agricultural community has joined with industry to seek ways of disposing of the surplus manure. Dutch companies like DSM and Gist-brocades and foreign groups such as Kemira and Ferruzzi are participating in projects, both directly and indirectly, designed to level the manure mountain.

Most projects are still at the research and pilot-production stage but hopes are high that commercial success will soon follow. It is by no means clear, however, that industrial solutions will be ready in time to avoid government-imposed limits on livestock numbers in the 1990s. So far, the potential solutions include:

• Developing farm equipment that injects manure into the soil rather than spreading it on top of the fields, preventing ammonia from escaping into the air.

• Adapting animal feeds so that the livestock absorbs more minerals, leaving fewer harmful substances behind in the manure.

• Treating the manure to rid it of damaging ammonia.

• Processing the manure itself by turning it into fertiliser pellets for export.

The most obvious solution — using the manure on the land as a fertiliser — is no longer enough in itself. The amount of manure produced in the Netherlands and the amount of land available in the small and crowded country are badly out of balance: much of the soil is saturated with minerals and cannot be made to absorb any more.

The result is that phosphate seeps into ground water and ammonia escapes into the air before returning to earth in the form of acid rain.

The abundance of manure in the Netherlands reflects its farmers' success in harnessing new livestock techniques. "Battery" hens and chicks now number 83m, a four-fold increase from 1960. In the same 40-year period, the pig herd has jumped by 675 per cent to 14m and the cattle herd by a more modest 80 per cent to 4.9m.

Eventually, the Dutch hope that much of the surplus manure can be converted into pellets for export. A



Queen Beatrix of the Netherlands gives the seal of approval as she sips water recycled from pig manure

pilot plant with annual capacity of 100,000 tonnes of manure is already in operation in the southern town of Holmond, in the heart of the pig-raising region. Two additional plants with annual capacity of 600,000 tonnes each will also be built soon as part of ambitious plans to process 6m tonnes of manure into pellets by 1994.

The £124m pilot plant for pig manure is operated by Promest BV, a joint initiative of several farmers' unions, agricultural firms, slaughterhouses and Rabobank, the big agricultural lender. Bert Hilberts, Promest's general manager, says the biggest hurdle in the way of large-scale manure-processing is getting permission from local councils to begin operations.

Despite Hilberts' arguments that Promest's closed-system methods do not emit odours, towns and villages are wary of his manure factories. "The frustrating thing is that we

are perfectly capable of building the needed factories, finding the financing and tapping export markets. The only thing we can't do is 'make' the sites and permits that are needed," Hilberts says.

Promest's pig manure is collected from participating farmers in a 25km area around the factory. The manure is then stored for 15 days in a "digester" where it is heated and broken down by bacteria before entering a centrifuge which separates the solids from the great quantities of liquid found in unprocessed manure. This process creates a manure "cake" which is then turned into pellets, and water, which is then purified into clean water of drinking quality.

Because unprocessed manure consists of about 90 per cent liquid, the plant's yearly manure capacity of 100,000 tonnes produces just 11,000 tonnes of dry pellets. So far, Promest has found customers for its

pellets among wine growers in Portugal and in Spain, where it works together with the Spanish subsidiary of Italy's Ferruzzi group.

Hilberts says market studies show that the pellets could attract buyers as far away as Japan and California, even after allowing for the transport costs that would come on top of the pellets' price of £1200 per tonne.

The two-year-old factory, which is partly state-subsidised, is still operating at a loss and does not even expect to do more than break even — the goal is not profit but ensuring the survival of the Dutch livestock sector. Part of the cost of running future plants will be met with a levy on livestock farmers.

Sceptics doubt whether the government's target of 6m tonnes of processing capacity will be reached by the end of 1994. Hilberts says that this amount of capacity may not be needed if other types of tech-

nology prove successful in changing the composition of the manure.

One of the most promising techniques has been developed by biotechnology group Gist-brocades and the Dutch animal feeds board. In early 1991, after four years of research, the company plans to launch commercial sales of a feed enzyme with the trade name Natuphos which reduces the amount of phosphorus found in pig and poultry manure.

The enzyme enables single-stomached animals like pigs and chickens to "unlock" the phosphorus compounds that are contained in feedstuffs, avoiding the normal practice of overloading animal feeds with phosphorus to ensure that the animals absorb a sufficient quantity. The more phosphorus that is digested, the less that remains as a waste product in manure.

The enzyme additive will be sold to mixed feed producers rather than to individual farmers, with BASF, the German chemicals group, handling foreign sales. Cattle, which are multi-stomached, can easily unlock the phosphorus in feed on their own, but their manure is particularly high in ammonia content.

DSM and the Dutch subsidiary of Kemira of Finland are both running experiments on treating cattle manure with nitrous acid to neutralise the ammonia without reducing the manure's value as a fertiliser. Because of the scale of the Dutch manure problem, the country already leads the world in research into treating and processing this natural fertiliser.

The Netherlands' first priority now is to export its manure as fertiliser. But in the long term, Dutch companies are also hoping to export their know-how to Taiwan, the Po River area of Italy and the Brittany region of France, all of which share the Netherlands' predicament of too many animals on too little land.

## Remaining firm about peat

Fisons is not flinching under pressure, says John Hunt

**S**ince the beginning of last year Fisons, the fast growing pharmaceutical, scientific instruments and horticulture group, has been the target of a powerful coalition of environmental pressure groups campaigning against the use of peat.

Widely used as a compost and mulch by amateur gardeners and commercial horticulturists, peat seems a prosaic material to have stirred so much controversy. About 90 per cent of Fisons' peat is used as compost and it is the biggest producer of peat as a growing medium in the UK.

Fisons was thus a natural target for the Peatlands Campaign, an environmental coalition including Friends of the Earth, the World Wide Fund for Nature and the Royal Society for Nature Conservation.

The environmentalists complain that the stripping of peat is leading

to the destruction of habitats which are often sites of special scientific interest and that rare plant, bird and insect life is being destroyed. They maintain that there are viable alternatives to peat.

Fisons and the Peat Producers Association, whose members account for 98 per cent of British peat production, say there is as yet no satisfactory alternative to peat for its main use as compost. This is also the view of the Nature Conservancy Council, which advises the UK government.

But behind the controversy lies a larger issue. Some of the green campaigners are not concerned solely with conserving peat bogs. They also regard it as a test case to see whether institutional shareholders can be persuaded to pressure large companies into changing their environmental policies.

Shareholders in Fisons were urged to press the company to

cease peat-cutting operations, invest more in developing alternatives and put more resources into rehabilitating bogs where peat has been extracted. This was inspired by so-called Valdez principles in the US — named after the Exxon Valdez oil pollution disaster off Alaska — under which some companies have agreed to make themselves more environmentally accountable.

But after 10 months the success of the operation in the UK has been limited. It has had little impact on Fisons and has not achieved a breakthrough in establishing the principle of shareholder pressure. Since the campaign was mounted

last March Fisons' sales of peat have increased by 13 per cent — despite a day of action by local groups of Friends of the Earth urging gardeners to buy alternatives to peat.

Mark Campanale, who is a campaigner for the Valdez principles, concedes that the campaign has been a "disaster" in its failure to reduce peat sales. "But it was a success insofar as we were able to interest institutional investors in the issue."

Another Valdez campaigner is Stuart Bell of Pensions Investment Research Consultants Ltd (PIRC), advisers on "socially responsible investments" whose clients include

local authorities and trade unions. He circulated 50 major investors in Fisons urging them to take up the issue with the company.

But Fisons says that it heard from only a few of its investors requesting more information about the controversy.

As a result of the lobbying South Yorkshire Pensions Authority, which owns 800,000 shares in Fisons, has arranged to meet directors of the company to discuss the issue. The authority handles the pension funds for local authorities of Doncaster, Sheffield, Barnsley and Rotherham.

Among the institutional shareholders Clerical Medical, the insur-

ance company, says it will be writing to Fisons for clarification of the matter although it stresses that it is a commercial decision for the company.

Fisons has taken vigorous steps to defend its record against the peat campaigners and has hired communications consultants Dewe Rogerson to advise on the presentation of its case. Fisons has produced a video explaining the issue, briefed peers and MPs, circulated local authorities and held meetings with officials at the Department of the Environment.

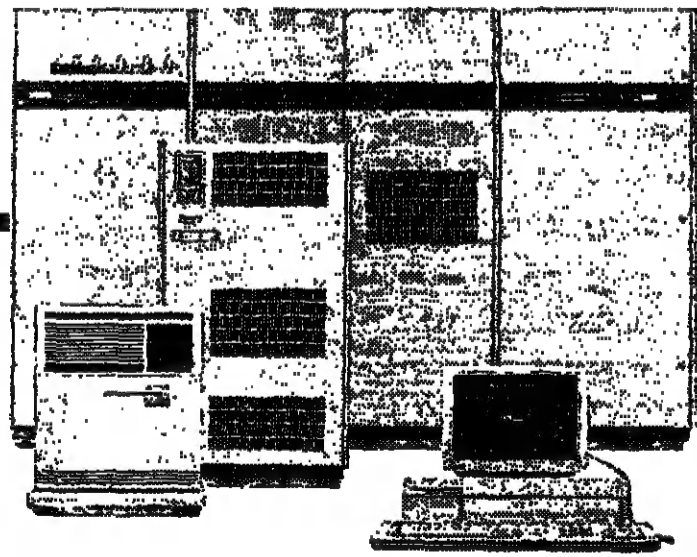
The Peat Producers Association, which has distributed leaflets to garden centres, is now drawing up a revised code of practice on peat extraction. This will commit the industry to developing alternatives and to continuing liaison with conservation bodies to rehabilitate areas of peat once they are taken out of production.

Fisons points out that it has been conducting research into alternatives for 25 years, well before the green organisations took up the issue. The company is not looking for additional sites. Its present ones will last into the middle of the next century.

"If we don't produce peat there would be no point in maintaining the horticulture division. We are not trying to paint ourselves illy white. But we are not the agree that the conservationists would have people believe," says the company.

Five per cent of the total group profit is generated by the horticulture division. The half yearly report to June 1989 showed group profit before tax up 35 per cent and earnings per share up 20 per cent. The horticulture division showed a rise in profits on the half year — £3.6m compared with £2.5 the first half of 1989.

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## MANAGEMENT

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By Julian

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By John R

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## Corporate renewal

## Juggling lots of balls in the air...

... while standing on a moving platform. Christopher Lorenz reports on the latest management challenge in a climate where 'the only constant thing today is change'

and Peugeot-Talbot (car manufacturing); Longman and Associated Book Publishers (book publishing); Prudential Corporation (which has so far wished to remain anonymous).

"You're talking about very complex interconnected processes," Pettigrew told a recent workshop held at the Cranfield Centre for Strategic Management and Organisational Change. "It's like juggling lots of balls in the air while the platform on which the juggler stands is moving all the time. Drop one of the balls, or forget to pick it up in the first place, and the effect will be critical."

Pettigrew was too polite to say so, but many of the change processes launched over the past year by the likes of British Telecom and British Petroleum - and by countless lesser fry - will risk running out of steam unless they meet his very demanding criteria.

This is particularly the case where, as with BT, a complete combination of strategic, organisational and cultural change is required. But it is also true for companies such as BP where the change is less one of strategy than of culture and the way the organisation operates. Just changing that is a tall enough order in itself.

The difficulty of sustaining even a remarkably successful change programme has been demonstrated graphically in the last few years by Scandinavian Airlines (SAS). Under the glamorous leadership of Jan Carlzon, it catapulted itself in the early 1980s from suffering a debilitating production mentality - and expensive financial losses - to a position of great customer popularity.

But British Airways, in particular, has since overtaken it with what seems to have become a more effectively sustained change programme - with consequent benefit to managerial and employee behaviour, market success, and profitability.

In the US, one of the few companies which has become capable of sustaining continuous change is General Electric,

under Jack Welch's chairmanship since 1981.

The internal revolution at Ford, so heralded by consultants and academics - notably Richard Schonberger in his perceptive new book, *Managing on the Edge* - has been impressive, but has yet to prove its long-term staying power. Only in Japan, within companies such as Honda, Sony, Toshiba, NEC, Komatsu, and countless others, does there seem to be a widespread ability to prolong change beyond a few years.

In Britain, even Sir John Harvey-Jones, who led a widely admired change process as chairman of ICI between 1982 and 1987, admits that it is all too easy for an organisation to revert to its old values once a change-minded leader moves on. This is especially likely if the leader has by-passed middle management in order to motivate less senior employees, as Carlzon did at SAS.

At the Cranfield workshop Andrew Pettigrew quoted Sir John as saying regression had happened very rapidly at ICI's petrochemicals division after he left it in 1973 on his way up the corporate ladder.

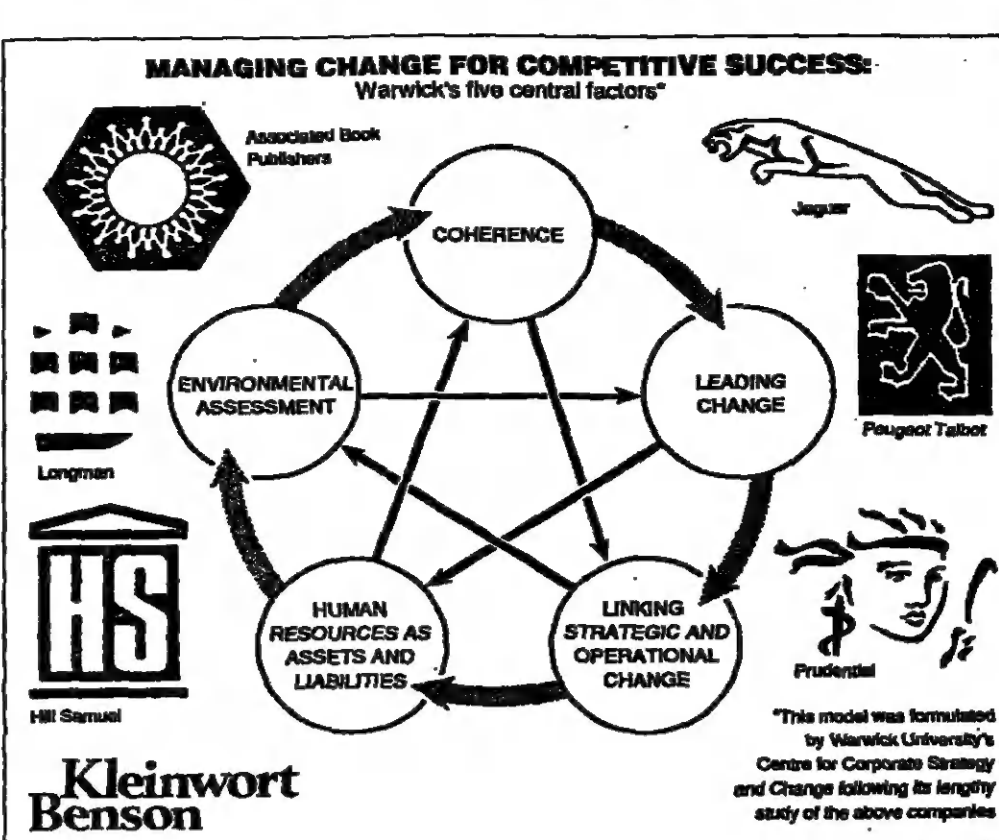
The main message of the Warwick study, says Pettigrew, is that "there is no particular lever which can be pulled in order to manage change successfully". Instead, a whole panoply of inter-related levers must be pulled together, or at intervals over long periods of time, in a coherent but constantly changing fashion.

"Successful change management is not just a complex process, but it is also relatively unstructured," comments Pettigrew. "One needs to hold the organisation together, while reshaping it at the same time."

The juggler's task is daunting indeed.

To be published by Basil Blackwell, Oxford, England.

Published by Viking Penguin, £16.95. Richard Schonberger will be the keynote speaker at a Management of Change conference in London on February 21: details from The Event Organisation. Tel: 071-238-9034. Fax: 071-924-1750.



## Conditioning and coherence

Coherence - of direction, actions, and timing - is only one of the five factors cited in the Warwick study as vital to the successful management of change. But it is also very much the study's leitmotif.

Pulling all five levers in coherent combination may seem quite enough of a challenge, but Pettigrew and his colleagues also warn that no amount of organisational innovation can be effective unless it is underpinned by various sorts of "conditioning".

"In many cases, lack of conditioning is a problem," Pettigrew told the Cranfield workshop. Lesser performers tended

to put in place new systems and mechanisms, but did not create the conditions required for them to work effectively - such as justifying the need for change, and ensuring that appropriate human and other resources were made available.

In addition to coherence, his other four success factors are: 1. Environmental assessment. The bases of an organisation's competitiveness change over time (hence the "moving platform" in Pettigrew's juggling analogy). So, at every level, the organisation needs constantly to assess its competitive and customer environment - and also, where relevant, the changing regulatory climate.

"Organisations need to be open-learning systems," Pettigrew argued.

This was one of Jaguar's failings under Sir John Egan in the late 1980s, Pettigrew claimed. The company misread its environment in two ways, he suggested; it failed to grasp that its German rivals were improving their production and quality standards even faster than it was; and it misread its relations with politicians over the government's willingness to hold on to the protective "golden share" in Jaguar.

2. Leading change. The ability to do this is needed not only among the team at the top of an organisation but at all lev-

els, right down to branch and factory.

"In our experience, the airport bookstall view of charismatic individual leadership is grossly simplistic," said Pettigrew. "There may be a John Egan - a person driving the organisation - but a whole set of complementary people, and assets, plays a key role. It's not a question of a single hero appearing waving a flag, and everyone whirling behind him into the new world."

Nor, of course, is there a common leadership style. Contrasting the high-profile, personality-based approach of Egan at Jaguar and the quiet, team-focused manner of Geoffrey Whalen, his counterpart at Peugeot-Talbot, Pettigrew advocated a leadership style "which fits the circumstances and requirements of the particular situation and time".

One of the least understood aspects of leadership, he said, was the ability to "raise the climate for change, and increase the energy level of an organisation". You only needed to walk through the door of some companies to realise they had an energy level which was "completely dead".

3. Linking strategic and operational change. Several of the lesser performers in the Warwick study "were pulling strategic levers at the top that didn't connect with anything", reports Pettigrew. "There is a very clear gap between strategic and operational change."

To bridge the gap, organisations must be "conditioned" by the creation of the necessary new visions, values and business direction. Then these needed to be reinforced, and translated into action, through mechanisms such as revamped communication flows, and the personal reward system.

The latter was far more difficult to deal with than most companies realised. The Cranfield workshop was told by Professor Paul Evans of Insead, the Paris-based business school.

"It's easy to take glamorous actions, but much harder to change the deep nature of the

reward system, of job evaluation, and of career structures," said Evans.

A. Treating people as assets, and as investments rather than costs. Many companies pay lip service to this goal. Few really carry it out. To do so, organisations must link their "human resources" strategies to their business direction, as the Warwick study points out.

This may seem a platitudinous objective, but Pettigrew, Evans and other experts say it is one of the biggest barriers to successful change.

A spate of conferences last autumn in Britain and other European countries, with speakers from the likes of IBM, Digital Equipment, British Airways and ICL, has also shown how difficult this objective is to accomplish.

Pettigrew's point is no less forceful for its obviousness: that, in order to compete successfully at any point in time, companies need to create - from top to bottom - a complete set of appropriate skills, knowledge, standards and attitudes. As time changes, so will many of the necessary attributes. The Warwick study shows considerable variance between different companies' ability to create these assets and change them as necessary.

Only with a corporate talent to do these things can an organisation sustain change over long periods, and ensure that it is important to learn how to create change without crisis.

A competitive crisis (as for SAS), or one caused by privatisation (as for British Airways and BT), is clearly the most powerful trigger for the first phase of change.

After, however, change tends to be sustainable only if large parts of the organisation are highly responsive to the appearance of new information from the outside, and the emergence of new capabilities from within.

The artificial creation of further dramas and mini-crises - a well-tried weapon of any effective leader - can often play a useful role, although this can all too easily degenerate into crying wolf.

Far more effective - and far more challenging - is to create an organisation in which constant learning and renewal are part of the culture.

Honda, IBM and a few other icons of the management world have certainly achieved this. Many more companies must now master the art of sustaining Pettigrew's juggling act ad infinitum.

## FT LAW REPORTS

## Digest of Michaelmas term cases

## Pepper v Hart

(FT, November 16)

IN A case where masters at a private school were not charged full fees for the cost of educating their sons, the issue was whether the "cost" of the benefit enjoyed by staff comprised, as the staff claimed, and the special commissioner held, additional direct costs; or whether, as the Revenue contended, and Mr Justice Vinelott held, it included a rateable proportion of the general running expenses. Dismissing the masters' appeal against Vinelott J's decision, the Court of Appeal held that the initial difficulty of the case concerned an "in-house benefit" of the use of surplus capacity. Each place cost the school as much as every other place. Thus the expense incurred by the school in providing that benefit for any one member of the staff, such as the bursar, was a proper proportion of the general running expenses of the school, since those expenses related partly to the benefit provided for the bursar and "partly to other matters" under section 63 of the Finance Act 1976, by virtue of which the "cost" of a benefit was "the amount of any expense incurred in... its provision, and... includes a proper proportion of any expense relating partly to the benefit and partly to other matters".

Midland Bank plc v Brown Shipley & Co Ltd; Citibank NA v Brown Shipley & Co Ltd (FT, November 20)

BROWN Shipley, the receiving bank, having been approached by persons purporting to act on behalf of a firm, telephoned the issuing bank to ascertain that a dollar draft was in order. It received an unequivocal reply that the draft was genuine and issued in the ordinary course of business. It then handed over the sterling to the messenger. In fact the draft in favour of Brown Shipley was (a) not signed in accordance with the mandate; (b) contained an unauthorised signature; and (c) the other signatures were forged but not checked by the issuing bank. The same transactions were again repeated by the fraudsters. Giving judgment for Brown Shipley in the plaintiffs' action for conversion, Mr Justice Waller stated that neither Midland or Citibank were under any mistake or misapprehension as to whom the draft was to be delivered. The bailee who physically carried the draft was a messenger whose precise identity was unimportant. Once there was authority, title was transmitted directly from the banks to Brown Shipley.

Derby v Weldon (FT, November 21)

MR Justice Mummery refused the plaintiffs' application for an order for disclosure of the expert accountants' report of the defendants under the Rules of Supreme Court, Order 38, rules 36 and 37. On the plaintiffs' appeal to the Court of Appeal against the judge's refusal to direct the defendants to serve the report on the subject of the alternative dispute resolution, it was held that there was no sanction for achieving disclosure of experts' reports in advance of the trial, though it was open to a party to waive privilege by voluntary disclosure. The provisions in Part 4, in particular rule 36 and other rules, did not have the direct effect of overriding the privilege. The party could choose whether or not to call his expert but the expert's report, until disclosed, was privileged. When it was disclosed it lost the privilege, but that did not waive privilege automatically over the whole of the expert's report on the subject with which he had expressly disclaimed dealing.

Rossell v N v Oriental Shipping (UK) Ltd (FT, November 23)

ARBITRATION proceedings were brought in New York between the parties in a dispute over a contract which was subject to New York law and contained a New York City arbitration clause. The arbitrators found that the plaintiffs were entitled to damages for breach of contract for \$4.26m. The first issue related to the impact on the enforceability of the award of two joint stipulations, which pre-dated the award, in US legal proceedings and, by consent, made orders of courts in terms they stipulated that "the parties agree that any proceedings to confirm or vacate the arbitration award" would be brought in the Southern District New York Court. It was common ground that the award was a "Convention award" within the 1975 Act, which enacted the New York Arbitration Convention 1958 in the UK. Granting leave to enforce the award, Mr Justice Steyn stated that there was a difference in US law between proceedings for confirmation of an award, and proceedings for enforcement of an award. The joint stipulations related to confirmation proceedings but did not touch the subject of enforcement.

## The Balaclava

(FT, November 27)

IN THE Nema 1983 AC 724, the House of Lords laid down guidelines for leave to appeal from decisions concerning arbitration awards under section 1 of the Arbitration Act 1979. By a majority, in the instant case, the Court of Appeal held that the Nema guidelines were not intended to apply and did not apply to applications for leave to appeal to the Court of Appeal. There was no reason why the test for giving leave to appeal from a judge should not be different from that for giving leave to appeal from arbitrators. If regard was paid to "speedy finality" there was no justification for making appeals more difficult to maintain than other appeals where leave was necessary. This case, involving two points of law of general importance and a sum of nearly \$1.5m, was suitable for the granting of leave.

Tacoma City (FT, November 28)

THE claims arose out of the collapse in 1985 of the Reardon Smith Line and its subsidiary companies. The plaintiffs were all officers who served aboard Tacoma City and claimed arrears of pay totalling £119,662. The bank as mortgagee issued a writ *in rem* against Tacoma City on June 4 1985, and she was arrested. If the plaintiffs were entitled to maritime liens in respect of severance pay earned each would recover a full in priority to the bank. If the plaintiffs did not have maritime liens, the bank would take the whole of the proceeds and they would recover nothing. In dismissing their appeal against Mr Justice Sheen's dismissal of their claims, the Court of Appeal stated that severance payments under the National Maritime Board agreement were outside the concept of wages (see *The Tacoma City* [1985] Lloyd's Rep 396) thus providing no basis for maritime liens.

Shepherd v Law Ltd plc (FT, November 30)

LAW LAND was incorporated and resident in the UK. Throughout its accounting period ending March 31 1983, it owned all the shares in Mercure which was resident in the UK for tax purposes. Accordingly, Mercure was a "75 per cent subsidiary" of Law Land within the meaning of the Taxes Act 1970. In the year to March 31 1983 Mercure made trading loss which it surrendered to Law Land and for which Law Land claimed the benefit by way of group relief for the year to March 31 1983.

On January 6 1983 Law Land had granted to an unconnected Belgian company and its subsidiaries (the AG group) a series of options under which the AG group was given the right to acquire all the shares of Mercure. Those options were exercisable until February 14 1983. The options lapsed and the shares of Mercure remained the unfettered property of Law Land during the rest of the year ending March 31 1983. It was common ground that the options in favour of the AG group were arrangements of the kind referred to in section 29(1)(b)(ii) of the Finance Act 1973. The tax inspector disallowed the loss on the ground that it was not within section 29 while a special commissioner upheld the claim. In dismissing the Revenue's appeal, Mr Justice Ferris accepted Law Land's main positive argument that the date words, namely on or after March 8 1979, of section 29(1) applied to the options being explained as arrangements of commencement, the consequence provided by the concluding words of section 29 could apply only if the pre-conditions in paragraphs (a) and (b) were satisfied.

Atlas Maritime Co SA v Avalon Maritime Ltd (FT, December 4)

MARC Rich advanced funds to Avalon, a tax-exempt company incorporated in Gibraltar, purchased for that purpose by a Liberian subsidiary of Marc Rich to buy the Coral Rose for \$7.52m. Avalon's formation, the purchase, repair and operation of Coral Rose, were all funded by Marc Rich's loan to Avalon. Atlas claimed that Avalon had agreed to sell it Coral Rose for \$15.5m, and had wrongfully repudiated the contract. The plaintiff obtained a Mareva injunction on the ship's proceeds. Refusing to discharge the injunction, the Court of Appeal stated that a holding company was free to arrange the affairs of its group in such a way that the group's business in a particular country or for a particular project was carried on by a subsidiary. The company and the subsidiary could be regarded as two separate entities. But in considering the exercise of a discretion and the scope of injunctive relief, it was then legitimate to look at all the circumstances, to examine the nature of the debt and the identity of the creditor. The "eye of equity" in such a case, could look behind the corporate veil.

Aviva Golden

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By Julian

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By John Ridd

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## FINANCIAL TIMES

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Wednesday January 9 1991

Softer stance  
on hard Ecu

THE UK proposals for a hard Ecu, announced by Mr John Major last June, are still being discussed by the exchequer, were a political statement in economic garb. Their purpose was to allow the UK involvement in the European Community's inter-governmental conference on monetary and monetary union, despite the former prime minister's loathing of its almost universally-agreed objective, a single currency.

Prime ministers may have changed, but objectives have not. The UK still wants to participate actively in the IGC, even though, in Mr Norman Lamont's words, "we are not able to accept the imposition of a single currency and a single monetary policy".

With the EMU treaty provisions for the European Monetary Fund put forward yesterday, the UK has moved towards its aim, above all by accepting the notion of a politically-independent EMF.

Admittedly, the draft is a tease. It provides an alternative to the EMU treaty, but the EMF "shall be completely independent and shall neither receive nor make instructions from any Community institution, national government or other body or person". The second says that "the provisions of this treaty shall be without prejudice to the existing relationships between national central banks and the governments of the Member States".

## Gap filler

By allowing for the possibility of EMF independence, the UK is putting forward a more attractive proposal for "what has become known as the second stage of EMU", in Mr Lamont's words. An independent monetary institution that would not only offer a hard Ecu currency but also a replacement for the exchange rate mechanism could fill the gap between what exists today and the ultimate monetary union. That gap needs filling. The Commission's own draft treaty for the EMU, adopted in January 1990, but granted it a stop test and recognise that central bank independence is the minimum price of entry into the debate on the EC's monetary future.

Up to a point  
Mr Gorbachev

NOTHING is now clear in the Union, because of the incoherence which surrounds all executive action. We thus cannot judge the place of the Baltic republics on Monday constitute a decisive piece of evidence that Soviet power is sliding into neo-totalitarian order - as many, including Mr Edward Shevardnadze, the foreign minister, or if it is simply lurching in an authoritarian direction to placate the military.

In evidence of the first, it is clear that those who now have the upper hand in policy-making are anxious to slow down change, that the retention of the union is seen as the most urgent "sacred", Mr Gorbachev called it last for 1991, irrespective of the republics' wishes and stated desires; and that those taking top jobs are convinced Communists, rather than Social Democrats in embryo.

In evidence of the second is the fact that few in Moscow regard the Baltics as a threat to themselves - as illegitimate usurpers of territories from Moscow, they look more like countries which were part of the Soviet empire for two centuries, save for the brief war period; where in all some 4m ethnic Russians, Ukrainians and other non-Baltic, Soviet people have made their homes; and which are along the strategically vital Baltic coasts. Thus widespread civil disobedience - the refusal of nine out of 10 draftees to obey the call to the army - must be a concern, especially when coming on top of repeated verbal and physical attacks on the Soviet army stationed there. Mr Gorbachev's people will not be too embarrassed to argue about protesting western ambassadors that this is an internal matter, and to ask them what their states would do in the face of such draft-dodging.

## Refusal rate

But that is only the story so far. The underlying point is a nine out of 10 draft refusal rate is that it shows that a huge majority in the Baltics - now believes that Soviet power can be floated with impunity. If, therefore, it is to remain itself, it will

The UK might find itself gaining support from the Commission and a number of member countries. Among the latter would be those most anxious to create any influential EC monetary body that would not labour under the disadvantage of being the Bundesbank.

## Strong opposition

Naturally, the Bundesbank is unlikely to see it this way. Its opposition both to the division of authority over monetary policy and parallel currency remains as strong as ever. While it might well be mollified by signs of UK movement towards the principle of central bank independence, it is likely to remain unhappy about the EMU treaty provisions. Technically, it has reasons for being so. A successful parallel currency (itself rather unlikely, Mrs Thatcher remarked in a moment of suicidal candour) would mean monetary management more difficult and possibly more inflationary, even under the proposed rules for the EMU.

German opposition is just one of the hurdles still to be jumped. There is another, the question of the EMU treaty - what the UK government refers to as "the imposition of a single monetary policy". On this issue, the UK seems still to be at an impasse. The EMU treaty, at some point, is a political decision to adopt a single currency, but the UK sees that as a purely evolutionary step.

There were a compromise can be envisaged. With some adjustment of the Commission's draft treaty, the threat of an "imposed currency" could be lifted. The UK could then find itself signing a treaty allowing the creation of a new European currency that could then be chosen by some of the member states. In short, with a clear commitment to the principle of central bank independence, the UK's proposals might now attract serious attention. The time has come for the UK to stop testing and recognise that central bank independence is the minimum price of entry into the debate on the EC's monetary future.

need not to force, but to apply it. The best hope that it will not, and that this is just another unpleasant piece of gesturing, lies in the figure of Mr Gorbachev himself. Democratic institutions have not been locked into place anywhere in the Soviet Union, and civil society has not emerged. Progress or regression depend, as they so often do, on the personal character and predilections of the leader, and on how far he must bow to this wind or that storm. Mr Gorbachev - this much is clear - is presently bowing to a reactionary communist storm. But we in the west must not let that if and when it blows out, he will renege on his promise and resume his pilgrim's path and stony path called reform.

Delicate manoeuvre

In truth, there is much else we can do. The west presently needs to keep the Union on side against Iraq - a delicate manoeuvre, with the architect of that consensus, Mr Shevardnadze, still apparently intending to lead the Foreign Ministry through some foreign officials in Moscow still say he will not go, at least not from the leadership. The west has sunk a great deal of faith and credit into Mr Gorbachev; it is its only candidate for president and any collapse of his boat could make matters worse for Soviet citizens.

This is depressing, but that is the present day Soviet Union. There is, however, one large reservation to be clear, through the fog of inherent policy-making, decisions made and decisions cancelled, that Mr Gorbachev or anyone else plans to roll back the reform carpet and institute a No More Mr Nice Guy regime, the west must be prepared to recognise that the promise of a new order has been postponed, and resume a frigidly careful stance. Mr Gorbachev has used the agreement he has won with the west, and the aid he has got, as can expect, as an important counter in his domestic political struggles. He cannot continue to count on doing so if it becomes obvious he is suppressing the reformers.

Three themes dominate the headlines in France these days. The first, of course, is the looming prospect of a war in the Gulf, and the growing unhappiness of the French people at the idea of taking part in it. A close second is the very passionate linguistic battle, from the depths of the circumflex accent. And third, obscurely but insistently, is The French Crisis.

Just what this crisis amounts to, is a matter of speculation; it is not so much interesting, and so French. The French cannot survive the long winter working themselves up into a drama; unfortunately, it is not always clear to the naked eye whether the drama is serious, or just dramatic. Undoubtedly, the country has entered the new year in an atmosphere of great pessimism. Part of this gloom may be explicable in down-to-earth terms, such as the slow down in economic growth, or the eruption of a number of local problems, not to mention the Gulf crisis. But the mood being projected by the media in the past few months goes well beyond the tribulations of everyday life or the economic cycle, and suggests a kind of profound crisis, whether the end of an era or a "crisis of régime".

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EC developments have  
precipitated a reappraisal  
of traditional French  
models and values

turally wrong with the country's political institutions; as if 50 years were quite long enough to get bored with the Fifth Republic, and therefore to start thinking about a change.

Now it is obvious that all is not well on the political scene. The political system is suffering from a serious loss of moral credibility; the government is hampered by the lack of a reliable majority, as well as by the uneasy relationship between the president and the prime minister; the governing Socialist party is barely managing to contain a latent power struggle over the succession to President Mitterrand.

At the same time, the opposition is being hobbled by the splits between the respectable centrist parties, and humiliated by the apparently endless ambitions of rival party chieftains. And on the extreme right wing, the Front National and political shortcomings are reflected in the wretched buoyancy of the National Front.

But it is not clear that France's current political malaise can be blamed mainly on the immaturity of the fifth republic, let alone the more general sense of a national psychodrama. On the contrary, the most interesting and most compelling current theory is that France is entering a sort of crisis of identity, precipitated by a series of upheavals in the country's familiar political environment.

German unification has intensified long-suppressed French feelings of ambivalence, not only towards German economic power, but also over France's own record during the Second World War. The prospect of a war in the Gulf is exposing France's long-standing pretensions to an independent national defence policy. And the prospect of a great leap forward in the European Community is precipitating a reappraisal of traditional

Ian Davidson asks whether the current Gallic malaise is a 'crise de régime' or merely boredom with President Mitterrand

France's national  
identity crisis

French models and values. In short, France may be at a crossroads with its destiny, past, present and future, and the question is being asked: what drama?

The sense of drama emerges in a new year poll published in the Figaro newspaper. This shows a sharp decline in the number taking a pessimistic view of the year just ended. In 1989, 27 per cent at the end of 1989, 38 per cent at the end of 1990. Moreover, 41 per cent take a gloomy view of the year ahead, compared with only 10 per cent 12 months ago.

These poll results are matched, and even exceeded, by the headlines in the weeklies. Here is a handful from Le Point: "Corruption", "Crisis de Régime", "Education - the Failure of the Left", "Violence at School", "French Anxiety - What Kind of Germany will be Born?", "On the Road to the 21st Century: Economic", "Vulnerable France", "France's Mood Darkens", "Dilemma of Crisis", "A Country Too Far For Us".

In material terms, there is rather little yet to justify such bleak thoughts. The economic growth rate had already started to slow down, even before the outbreak of the Gulf crisis, and it is likely to slow down further in the coming year. On the other hand, France is still to be reckoned with (unlike the UK), since the growth rate will only decline from 1 per cent in the second half of 1990 to 0 per cent in the first half of 1991, and will start to pick up again in the second half.

The slowdown does mean that unemployment, long the chief black spot on the French economy, and which was starting to fall a year ago, is now creeping up again. This is one of the triggers both for the riots in the suburb of Vaulx-le-Velin outside Lyons last October, and for the wave of secondary-school student demonstrations in November.

In such cases the demonstrations erupted in deprived working-class areas, where the young are already the most exposed to unemployment. The headlines were captured by the rioters and looters, but the central fact about the school demos was that it was the teachers who led the strike - that is, the relative élite who had some hope of attaining an academic qualification and a ticket to a good job. If they were protesting, it was against the fear that this hope might be taken away from them by a combination of under-funding and economic slowdown.

Apart from securing a sharp increase in education funding, the strike has had two unintended effects. It has revived public controversy over the traditional values of the French education system, and it has focused intense criticism on the maverick role played by President Mitterrand.

For 100 years the French school system has been aligned on the academic values of the baccalaureat. Recently that aspiration has been raised to new heights, with the target of doubling the proportion staying on at school to take the "Bac" from 40 to 80 per cent.



President Mitterrand attracted acute public criticism for the way he tried to side with school demonstrators against his own

Every year the numbers rise impressively, but the wisdom of the target is being more and more openly questioned, in terms both of management and of intellectual feasibility.

Above all, people are beginning to ask whether a school system on such a massively increased scale can be run nationally. Since the nation's teachers have long been cast in the role of "hussars of the republic", emissaries of the values of the centralised secular state, these questions go to the heart of France's identity.

President Mitterrand came in for acute public criticism for the way he appeared to side with the school demonstrators against his own government. He invited the strike leaders to the Elysée Palace for a festive chat, and with scandalous insouciance

In fact, this has always been the most logical consequence of the parliamentary arithmetic, since no other prime minister would be likely to do as well as Michel Rocard in managing the lack of a reliable majority. But Mr Mitterrand's antipathy for Mr Rocard is long-documented, not least because the prime minister is much the strongest candidate to succeed him.

With four years to go before the next presidential election, and with Mr Mitterrand apparently in vigorous health, the jockeying between rival Socialist contenders is still (just) being contained within decent bounds. The same cannot be said for the opposition conservative parties, however; the two rival leaders, Mr Jacques Chirac of the Gaullists and Mr Valéry Giscard d'Estaing of the UDF, are locked in a combat that is becoming ridiculous, but which shows no sign of ending.

Two years ago, a group of young conservatives mounted a half-hearted challenge to these ageing chiefs, but were quickly routed by the party machines. Two of the young rebels, Mr Michel Noir and Mrs Michèle Barzach, finally broke loose last month by resigning from the Gaullist party. But theirs was a solitary rebellion, and it remains to be seen whether they will recapture their seats as independents at the end of this month. Unfortunately, France's politicians are also suffering from a general loss of reputation, as a result of revelations of widespread party corruption, magnified by a scandalous amnesty law which they voted through this time last year. This may partly explain why some leading politicians are retreating from the national stage to local politics.

But another part of the explanation, according to the latest theory, is that there is a sudden loss of confidence in the French national model in the face of France's new European destiny. The old model was of a centralised nation-state, interventionist, Jacobin and universalist. The new model, as required by the European destiny, must be decentralised, multinational, free-market, tolerant and pluralist. In short, many of the national values celebrated with such gusto at the bicentenary of the revolution two years ago are now in question.

This may well be the deep cause of the current malaise, not to mention the buoyancy of the National Front. For 10 years now, President Mitterrand has succeeded, with magisterial skill, in stifling any significant challenge to his European policy. For the past five years, he has even lured the Gaullists away from their traditional hostility to the European Community - until last month they suddenly reverted to their old-time religion.

Launching a new party policy document on Europe last month, Mr Chirac told Gaullist party leaders: "We refuse the conception of the French Socialist, as well as of the Germans and of the Italians for a Federation of the Twelve." He called for the creation of an intergovernmental union of the nations of Europe, which should aim to encompass all 50m people in the continent.

The party's new European platform castigates the supranational pretensions of what it calls the Brussels technocracy, and rejects the idea of a single European currency. This anti-integrationist tone is a throw-back to the original nationalism of General de Gaulle, and represents a sharp break in the appearance of political consensus which in recent years has muted the debate in France over the future of its European policy.

In practical terms, it is now too late for the nationalists to react. The French are now committed to a European policy, and no other is available. But this does not mean that they can indefinitely avoid a national debate, a drama and perhaps a crisis.

Enter dans le XXIIe Siècle: Essai sur l'Avenir de l'Identité Française; Sébastien D'Est, ed. Plon; 160 pages. Documentation Française. FF120.

Dark horse  
at Lloyds

After a long period of surprising stability, there are signs of movement near the top of the smallest, but most dynamic of the big four London clearing banks. Paul Pitman's appointment to the board of Lloyds Bank has been seen as a sign of things to come.

The combination of 62-year-old Sir Jeremy Morse as Lloyds' chairman, and Pitman, who is 59, has been one of the longest and most successful recent partnerships in banking. Under their tenure, Lloyds has been transformed from a small clearing bank with an unhappy exposure to heavily indebted Latin American countries, into one of Britain's few successful financial service companies.

Pitman, who joined Lloyds in 1982, has long impressed the City with his commitment to maximising shareholder value. He has been seen as the bank's most serious threat to the normal end-of-year retirement date to carry through the reshaping of Lloyds for the 1990s. However, even he has to admit that there must be life after Pitman.

## OBSERVER

Hopfer is not a banker - which in any other bank might be considered an advantage these days. Nonetheless, he cannot be discounted even in Lloyds, especially if it continues to diversify from traditional UK clearing banking.

## Golden lore

Gold bugs seem to be able to link the performance of their precious metal with nearly anything to produce a pattern they consider meaningful. But in view of the latest events in the Gulf, some research by South African analyst Tony Hendry deserves a wider audience.

It appears that every 20 years gold production reaches a peak, and he expects the next peak to be in 1991. The peaks in gold production have all been within a year or so of some important dates: 1914 (world war one), 1939 (world war two) and 1968 (Vietnam war).

Circus joke

If you are a show business promoter, you should be ringside at the Moscow State Circus, then check that they have the right number of lions and elephants. One little-noticed consequence of the sweeping changes in eastern Europe over the past year is that there has been an outbreak of circuses travelling under this famous banner. As large parts of the eastern bloc's state apparatus are dissolved in the move to a market economy, thousands of government-employed circus folk have been thrown out of work.



to be most affected are Germany and Switzerland. The westward march of the circus emigrés has yet to make its way into Britain.

Some of the entertainers, showing if not a willingness to conform to western trade-description legislation then at least some entrepreneurial zeal, have formed groups claiming to be the Moscow State Circus. Only one such group exists: it is performing in London's Battersea Park in May. I have been assured by its organisers that theirs is the real thing.

The BBC's decision to retain the use of the title for itself was the final blow. In title, no backers. The magazine was born from the worst sort of neglect. It was just left to rot," says Hurst who joined from the New Statesman less than a year ago.


Investment in cost-saving new technology was often debated, but always postponed. Successive relaunches and new editors could not halt the downward circulation spiral, and the recession hammered already thin advertising base. A magazine losing £1m a year with a staff of under 20 was clearly living dangerously.

In the end, The Listener failed because it was a compromise. Following an misbegotten attempt to turn it into a waiting-room humour magazine, its last editor went for increased discussion of broadcasting issues at some cost to its traditional arts and ideas coverage. In the end, no-one was satisfied.

Rock sample

Geologist Chris, a consultant geologist, has been doing research into Scotch on the rocks. As any serious Scotch whisky drinker knows, the water that goes into their favourite tipple is critical to its flavour. What they probably fail to appreciate is that the local rock strata determine the flavour of the water.

Cribb found that the oldest, from a geological point of view, are pre-Cambrian-derived waters from west Wales. The water for these drains through coarse Torridonian sediments and produces smooth, golden-coloured, dry whiskeys. Cheers.




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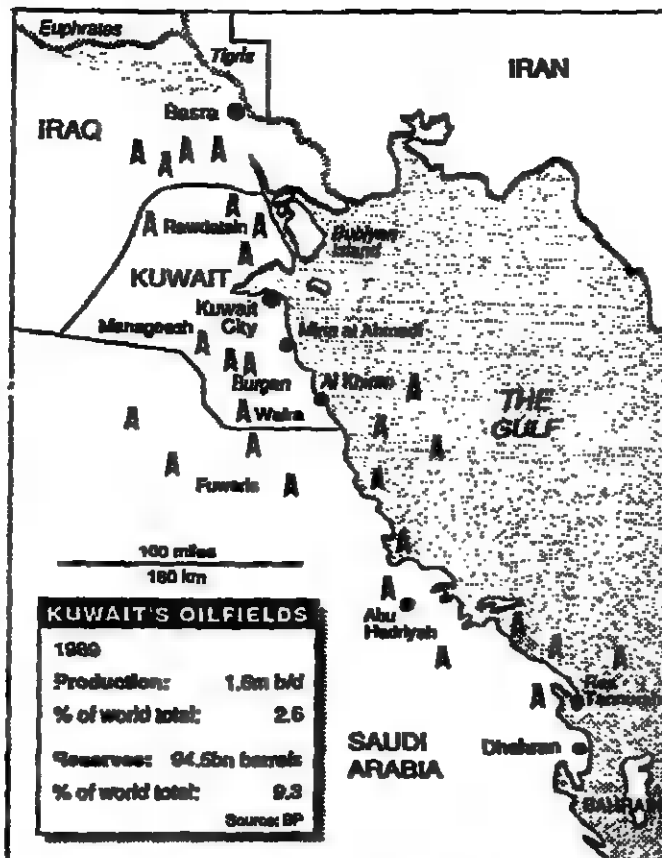
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# Oilfield pollution: a burning issue

David Thomas assesses claims that a Gulf war would cause an ecological catastrophe



of the charged atmosphere as next Tuesday's UN deadline for Iraqi withdrawal approaches. Immediately after the conference, an "independent" scientific committee was formed to pursue the ecological issues. Its founding members are Dr. Toukan, a scientist who works for the Jordanian government, and two activists, Dr. Cox, who is also vice-president of the Campaign for Nuclear Disarmament, and Dr. Frank Barnaby, former director of the Stockholm International Peace Institute.

For its part, the UK government reacted with equal last of detachment. Late last week it ordered the Meteorological Office to make a hurried study of the environmental claims. Simultaneously, Mr. John Wakeham, energy secretary, publicly denounced them. Neither the Meteorological Office nor the Department of Energy will discuss the underlying issues, which include:

● How much oil would burn? In his presentation to the London conference, Dr. Cox assumed that the Iraqis would set fire to every Kuwaiti oil installation - almost 1,000 wells. However, while it is not difficult to explode mines in oil wells and set fire to the oil flowing from them, engineers familiar with Kuwait doubt whether Iraq could destroy the entire oilfield.

BP's Mr. Butler spent 13 years in Kuwait, including a period as chief petroleum engineer of the Kuwait Oil Company. He reckons it more sensible to assume that the Iraqis might try to set fire to about 300 wells. He also disagrees with some estimates of how much oil would burn.

Mr. Butler dismisses as "an extremely large figure" the 10m barrels of oil a day used by Dr. Toukan to underpin his warnings of ecological disaster. Dr. Toukan says oil would gush more rapidly if unimpeded by normal production processes; but his figure assumes a flow of oil over five times more rapid than Kuwait's production rate immediately before the Iraqi invasion.

● How big would a fire be? Some environmentalists have argued that a series of fires in Kuwait would create a "fire wall" of smoke that would be difficult to put out. Mr. Butler also questions this argument, pointing out that the main Kuwaiti fields, such as at Burgan, Rawdhat and Managash, are up to 80 miles apart. "There would not be a huge conflagration even from 800 wells burning," Mr. Butler states.

● How long would the fires burn? Dr. Toukan assumed Kuwait would burn for 12 months in his calculations. Mr. Butler believes widespread fires would take nine months at most to put out, with many extinguished well before that. He dismisses as "conspiracy" fears about the lack of Red

Adair-type tanks qualified to handle oil fires. The number of tanks using specialist techniques such as foam, the fire with explosives is limited; but most large oil companies could muster in-house fire fighting teams which would use methods such as drilling relief wells, Mr. Butler argues.

● Would oil fires damage the climate system? A Gulf war could create enough smoke to block out the sunlight and cut daytime temperatures by as much as 20 deg C, according to Dr. Cox, who is drawing on the "nuclear winter" - the prolonged darkening of the sky some scientists believe would accompany a nuclear war. By contrast, the Jordanians believe the smoke from oil fires could speed up global warming.

Mr. Butler is one of the few

people in the world who are in favour of fighting a large oil fire in Kuwait - the one which burst in the Burgan field for six weeks in 1984. That had a pure flame, much like from a burner, producing almost no smoke, says Mr. Butler, although some environmentalists dispute this claim.

Smoke or no smoke, Professor Richard Scorer of Imperial College, London, one of the few weather scientists at the London conference, rejects as highly theoretical talk of war-induced nuclear winter or global warming. "We shouldn't really be talking about climatic disaster on that scale at all," says Prof. Scorer, who argues that a war in Kuwait would cause more straightforward environmental difficulties without worrying about such speculative problems.

A deliberate Iraqi attempt to spill oil into the Gulf, either by cutting pipelines or attacking oil installations, is one of the worrying possibilities, since the tidal flows in the region would carry the oil down the coast of Saudi Arabia.

But the oil industry appears relatively sanguine about the threat of physical disruption of the flow of oil on to the world's markets which a war could pose. The loss of about 4m bbl of Iraqi Kuwaiti oil exports since the crisis has not disrupted supply, to do that, the senior oil insider says, the Iraqis would have to hit the Ras Tanura oil terminal in Saudi Arabia, which exports for about another 4m bbl.

The difficulties experienced by the Iraqis in disrupting Iranian oil production during the Iraq-Iran war, despite Iraqi air superiority then, casts doubt on their ability to close the Ras Tanura terminal; some observers are less confident, however, about the huge refinery there (which was recently partly closed by fire). Saudi oil production near the Kuwaiti border might also have to close temporarily on the outbreak of war, possibly forcing western governments and oil companies to draw on reserve stocks.

The oil industry is preparing for these eventualities; some senior oil executives believe preparations for the oil spills and the fires which would inevitably follow a war should also be stepped up. But, if any, give credence to the more apocalyptic predictions of ecological doom.

When pressed, both Dr. Cox and Dr. Toukan acknowledge that more research is needed on the environmental consequences. "Perhaps we were putting forward a worst case scenario... But everything is possible. The only thing is worrying," says Dr. Toukan.

## Proposals for community charge reform

# Why further development is preferable to abolition

By John Banham

It is difficult to find anyone at Westminster with a kind word for the community charge that was so massively endorsed by parliament less than two years ago.

Yet it could be a mistake to abandon the charge and either go back to the domestic rating system or to introduce a local income tax. It might be that the original proposals were right; that it is simply the implementation that has been a mess. It certainly demonstrates how difficult it is to tackle a problem which is not a government department directly, particularly when the minister responsible is repeatedly charged.

Clearly the reforms have not achieved their original aims. The community charge is regarded as a tax, not as a reasonable charge for local services received. Local authorities have not been strengthened; there is no discernible relationship between the level of the charge and local political decisions and managerial effectiveness. The burden on individuals is too great. It was originally thought the charge would be no more than £150 a year; last year's average was £280.

The safety net rebate arrangements are so complex that few understand them, and the government continues to be blamed for the anomalies that arise. Collection costs are roughly twice as high as for the rates, and the level of non-payment is far higher.

Fundamental change is needed, not just tinkering. Mr. Heseltine, the environment secretary, should be looking for an urgent "fix" to short-term problems and further development of a new system. This should strengthen local accountability and increase pressure for efficiency.

The community charge should average no more than £250 in 1992-93. At this level it would produce almost £5bn less than might otherwise have been the case. The funding gap will have to be made good through some

combination of the exchequer funds already earmarked to "fix" the problems; re-allocating existing departmental budgets so that expenditure now funded by local authorities is met from the Department of Employment, social security and National Health Service budgets; and implementing Audit Commission recommendations to secure lower administrative costs for collection.

The funding of different services should reflect the desired accountability. National services, for which ministers are answerable in parliament, should be funded centrally. Services under local control should be funded locally via the community charge. Where local authorities are competing in the marketplace the customers should pay.

These principles suggest government should consider reform on these lines:

- The charge should be made more like a tax, by linking it to national services such as primary and secondary education, law and order, and housing.
- For education, the charge could be on a per pupil basis to individual schools. The money would come from the existing revenue support grant, the product of the uniform business rate, and the specific grants made to local authorities for different services.
- Community law services should be funded by a special "ring-fenced" grant from the social service departments.
- Training credits should be introduced nationwide from April. This would be a non-advanced further education grant, funded by the community charge rather than by local authorities.

- The community charge would meet the costs of all services under local control including street lighting and cleaning, maintenance and leisure services, refuse collection and disposal, as well as consumer markets and the administration cost.
- Households rather than individuals should be the basis on which the community charge is levied. If some form of "banding" is thought necessary, a surcharge could be introduced for those households containing individuals

paying tax above the standard rate, while those with no one paying standard-rate income tax could be charged a reduced rate of, say, £4 a week.

● Transitional protection for "losers" under the uniform business rate should be provided from exchequer funds. This would ease the burden on businesses whose rates should have been reduced and ensure that, for smaller businesses in particular, protection applied to the property rather than the business. Business rates in Scotland and Wales should be brought into line with those in England from April.

In the short term, there may be merit in introducing single-tier local authorities and direct elections for mayors, together with referenda for certain types of local expenditure. These proposals would bring significant benefits. Accountability for local services would be much clearer. Collection would be easier and cheaper. The community charge would not be a general tax, but a charge for local services obviously under local control.

There would be electoral pressure to contain spending, since every "marginal" pound would come from the community charge payers. The average charge per household this year would be £280, less than in 1990. Small businesses would be put at much less of a disadvantage, while business rates' expectations of a reduced burden under the UBR would be realised.

The government would be seen to be taking action to further two initiatives that would benefit millions of families: individual training credits for all aged 16 to 19, and the community care programme for the elderly and mentally handicapped.

And a long overdue reform would be rescued from the bureaucratic bog in Whitehall where, too often, departmental interests take precedence, and value for money is confused with economy if not cheapness. The government was right the first time. Now it should get back on track - not retreat.

The author is director general of the Confederation of British Industry and former controller of the Audit Commission.

## LETTERS

### SIB man's move to Halifax defended

From Mr R.E.F. Croft

Sir, The article by Eric Short ("Rules Review", December 22) draws an incorrect inference from two recent, but unconnected, events.

As a result it is not only misleading, but also unfair to a particular member of the staff of Securities and Investments Board (SIB).

Arthur Selman's forthcoming secondment from SIB to the Halifax Building Society has been planned for some time.

It has certainly not been arranged in response to the recent statement made by the Secretary of State for Trade and Industry on the SIB's disclosure rules.

Secondments of senior staff need to be carefully discussed between the two organisations concerned; they cannot be set up hastily to take account of particular external events.

Moreover, the policy that the Securities and Investments Board has adopted on disclosure does not reflect the views of any one individual but has evolved as a result of many discussions and decisions over several years.

R.E.F. Croft, chief operating officer, SIB, Goswold House, 2-14 Bunhill Row, EC1

### State has made the bed for pension funds

From Mr Bill Day

Sir, Attempts to induce people to leave the state earnings-related pension scheme (Serps) and take out personal pensions ("The pensions debacle", January 4) is undermining the National Insurance Fund comes as no surprise. The NIF faces a serious problem and will have to take some hard decisions, but this is a problem entirely of its own making.

The attempt to privatise this part of state pension provision is based on an ideology that promotes individual provision at the expense of collective provision, whatever the cost. Efficiency was never a consideration.

The government must now admit that its experiment in privatising pensions has failed, and must commit itself to providing a decent state pension funded from a fair tax on all earnings. Certainly the idea of encouraging people to contract out of Serps without giving any guarantees on the level of pension received is a nonsense. No other country in Europe allows this, because a minimum income in retirement is a right, not something to be left to the vagaries of the marketplace.

The government has made a monumental mistake. If its only response is to raise National Insurance contribu-

tions, or cut state provision further, it must pay the price.

Bill Day, national pensions officer, GMR, 22-24 Worples Road, SW19

### ... Why should we lie in it?

From Mr P.W. Moran

Sir, Your editorial is the tip of the iceberg.

To take an example: the basic idea of a rebate from a pay-as-you-go scheme into a funded scheme is an impossibility. The initial costs of the former are nil, whereas the object of the latter is consistent costs from year to year. The original saving on state costs against the NI rebates was naturally negligible, and the only way to fund them was an increase in NI. This is a funny sort of rebate which, if perpetuated by private enterprise, would rightly attract the wrath of consumer groups.

Furthermore the greater part of funds and annuities results from investment returns, not contributions. The state scheme has no funds, so it has no investment returns.

Recession, eventual lower interest rates and various court cases will reveal other equally serious elements in this debacle. The last "simplification" left us with one way to arrange pensions, with dif-

fering rules for contributions, benefits and commutations.

Your expressed need for a "fundamental rethink" is an understatement and could be coupled with the Financial Services Act, which has also spawned rules which are detrimental to pensions.

Patrick W. Moran, independent financial adviser, 175/177 Portland Road, Hove, East Sussex BN3

From Mr Michael Elton

Sir, Richard Courlay ("UK pension fund value falls by 11 per cent", January 11) is a little wrong which concludes that the value of UK pension funds fell by 11 per cent in 1990. Shades of 1974! This is a healthy reminder that so-called "surpluses" in pension funds provide protection against rainy days. Perhaps the time is ripe to call them "reserves" instead.

I would not have thought that this was just a question of semantics. If the gloomier economic forecasts are not too wide of the mark, adequate "reserves" could mitigate the need for employers to top up their pension funds, thereby increasing employment costs and fuelling inflation.

Michael Elton, director general, the National Association of Pension Funds, 12-14 Grosvenor Gardens, SW1

### The conventional wisdom on world trade badly needs a rethink

From Mr Robert W. Jerome

Sir, Your prudently optimistic, seemingly thoughtful editorial ("A new start for trade", January 2) restates concisely the conventional wisdom on world trade - that current GATT round must succeed or the free trade system will crumble. However, it ignores underlying problems with both the Uruguay Round and the international trading system.

Although getting the European Community to "undertake genuine reform of its common agricultural policy" is the key to jump-starting the process, it is not the key to its successful conclusion. A truly successful conclusion - not just a cosmetic agreement - will be achieved only if real benefits accrue to GATT's contracting parties. Glossing over real problems to "maintain the system" will result in greater scepticism and the ultimate

failure of the GATT. A greater willingness to make concessions - not only by the EC and the US but by newly industrialised and other developing countries as well - is the sine qua non of a healthy multilateral process. That the agricultural discussions collapsed because the Koreans, followed immediately by the Japanese, objected, is a telling signal. Three-quarters of GATT's 99 members are exempt from most GATT disciplines for "development" or balance-of-payments reasons. Many others do not make contributions to the system commensurate with their economic power.

Moreover, a GATT agreement in and of itself cannot be a panacea for US or EC trade problems - simply because many of the obstacles to freer trade (such as foreign targeting of US industries) were never on the agenda. The premises

principles on which the GATT system is based no longer fit global economic realities. For multilateral trade liberalisation to have any future, GATT members must begin to construct a new framework for commitment to begin this effort promptly, and negotiations should concentrate on three sets of issues.

First, the goal of freeing international commerce must be reconciled with legitimate national regulatory practices. The world trading system can no longer assume that trade liberalisation is always more important than environmental protection, occupational safety, and other legitimate national regulatory objectives.

Second, a system that ignores predatory practices - such as targeting of industries and officially sanctioned anti-competitive behaviour - cannot retain broad support.

Finally, a single GATT - should be developed to replace two of GATT's central principles: "national treatment" (treatment of foreign businesses comparable to that accorded by native businesses in a host country), and most-favoured-nation (which requires countries to grant equal treatment to all GATT members, no matter how restrictive some of those members' own practices remain).

The multilateral system you so fondly mention is in fact shot through with many exceptions as we are almost meaningless. The law is a searching examination, not a mouthpiece of an economic dogma.

Robert W. Jerome, fellow, American Enterprise Institute, 1100 Connecticut Avenue, Washington DC

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**Mr James Cochrane**  
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ANC deputy president Nelson Mandela (left) and Oliver Tambo yesterday

## ANC calls for all-party talks to draft basis of constitution

By Philip Gawth in Johannesburg

THE African National Congress (ANC) yesterday narrowed differences between it and the white-minority government by calling for an all-party conference which would draft the broad principles of a new constitution.

In a statement marking the ANC's anniversary, national executive appeared to itself from its previous insistence that a new constitution should be drafted by a constituent assembly elected on a simple one-person one-vote, non-racial basis.

The government has consistently rejected this demand on the ground that it would effectively concede black majority rule even before negotiations began.

The government's position is that the drafting of a new constitution should be a multi-party affair.

The ANC now appears to be broadly in line with this approach. Mr Nelson Mandela, deputy president of the ANC, said yesterday: "It would be a mistake for the ANC or the government to think they are the only parties in the negotiating process."

Mr Gerrit Viljoen, minister for constitutional development, and the government's chief political negotiator, gave a positive response to the ANC's statement. "I welcome the ANC's point of view in favour of a multi-party conference in preparation for the constitutional negotiation process."

The ANC's statement said the all-party conference would have three main tasks. Firstly, to set out the broad principles within which the constitutional negotiations would be conducted. The second would be to determine the basis of the body that would draw up the constitution. Finally, the conference would establish an interim government to oversee the process until a new government was in place.

Other countries in serious difficulties, including Niger, Chad, Mauritania and Mali in the Sahel belt, and Uganda and Rwanda.

Some charity officials now fear that Africa's crisis is endemic. The continent will need emergency aid "every year for the foreseeable future," said one official yesterday.

The sharp rise in world oil prices is increasing the severe strain on most African economies. Many aid workers believe that the combination of drought, exacerbated by rising fuel costs, and the civil war in Somalia, has created a largely unreported, unfolding catastrophe on the continent.

Speakers at yesterday's press conference stressed that "hundreds of millions" of pounds were needed if disaster was to be averted.

Last month Britain provided £20m (\$35m) for aid to Ethiopia and Sudan. When announcing the package Mrs Lynda Chalker, UK minister for overseas development, promised "more help as the situation requirements become clearer".

Aid workers estimated that around £100m was raised in Britain in 1985, mainly to assist

Le Monde journalists vote for outsider

By William Dawkins in Paris

JOURNALISTS of Le Monde, France's leading national daily newspaper, yesterday voted to elect an outsider as director for the first time in the paper's history.

They gave their blessing to the candidature of Mr Jacques Lesourne, a 62-year-old economics professor, writer and former head of a consultancy business, as successor to the present director, Mr André Fontaine, who wants to retire to write a book.

Mr Lesourne won 50.3 per cent of the journalists' votes in a first round of voting, short of the 60 per cent minimum required, but clinched it in the second round with 75.2 per cent.

Until yesterday, journalists' own 60 per cent of the newspaper's shares, always chose a director from among their own ranks. Mr Lesourne must now be accepted by at least 75 per cent of the entire group's shareholders at an extraordinary general meeting to be held in the next few weeks. This is expected to be a formality.

Le Monde was plunged into a leadership crisis last month when its 200-journalist shareholders refused to accept the nomination of Mr Daniel Veret, the managing editor. He is the formal deputy of Mr Fontaine, who last year proposed Mr Veret for acceptance by the journalists.

However, the other shareholders argued that Le Monde should break with tradition and appoint a businessman to

## UK charities call for famine aid in Africa

By Michael Holman, Africa Editor

LEADING British charities yesterday launched a joint appeal for aid to Africa with a warning that millions are facing death through starvation unless the world intervenes.

"The spectre of famine once more haunting many regions of Africa," said the charities at the launch in London of a joint appeal for help.

"The horrors of 1984-5," when up to 1m people died in Ethiopia, "could once more fill the world's television screens," unless there was an international effort to provide food, transport and medicine, the charities said in a statement issued by the Disasters Emergency Committee.

The committee, which meets in response to major disasters, is co-ordinating the fund raising drive by ActionAid, the British Red Cross, the Catholic Fund for Overseas Development, Help the Aged, Oxfam, and Save the Children Fund.

The worst hit countries are Ethiopia itself, Sudan, Liberia, Angola and Mozambique, affecting some 15m people.

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## EC unable to bar Hondas made in US, says UK minister

By Peter Montagnon, FT Trade Editor, in London

HONDA CARS built in the US will have to be admitted freely to European Community markets because their place of origin puts them outside existing quotas on Japanese cars, Mr Peter Lilley, Britain's trade and industry secretary, said in London yesterday.

It would be illegal for the European Community to restrict imports of the Ohio-made Hondas which the company is about to start selling in Europe this spring, he said ahead of a visit to Japan next week.

Free access for US-made Hondas would further undermine French and other objections to Britain's claim that there should be no European restrictions on UK-made Mini cars, and would weaken efforts to limit Japanese exports to the single market for European cars after 1992, industry experts say.

Three Japanese brand products imported in the US, such as photocopyers and printed circuit boards, have been subject to lengthy arguments about whether they are of Japanese or American origin for quota or duty purposes. In the case of Honda cars there was no doubt, Mr Lilley said.

International rules defining origin as the place of "last substantial transformation" would apply, making the cars incontrovertibly American. There would be no legal possibility for the Community to restrict the shipments.

This would reinforce the strength of Britain's already "impenetrable" position on UK

exporters now becoming more positive towards Japan. They sold £2.1bn (\$4.3bn) worth of goods and services there in 1989, a 10 per cent increase on 1988, which was the target of doubling exports to Japan in the three years to 1992, largely by car.

A survey conducted for the Department of Trade and Industry shows 30 per cent of exporters now regard Japan as a priority market, nearly twice as many as five years ago.

Mr Lilley said he had yet agreed how to treat "transplant" cars under the new Community-wide quota on Japanese cars in Europe, due to come into force after 1992. However, Mr Lilley said he would again oppose his Japanese counterparts if Britain's determination to ensure they have free access to all Community markets.

He would also use his visit to urge Japan to lift restrictions on imports of British goods and services and to ensure that British companies were able to participate fully in the liberalisation of insurance and investment management markets.

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## Pan Am hits an air pocket

By Peter Montagnon, FT Trade Editor, in London

Pan Am had been allitering towards the indignity of Chapter 11 for so many years that its final lurch yesterday was distinctly anticlimactic. Even before the Gulf crisis drove up the price of aircraft fuel, Pan Am was one of the least profitable of world aviation, with a negative net worth of \$630m at the end of 1989 and net losses running at \$100m a quarter. Nor is Pan Am the first US carrier to file for federal bankruptcy protection. Braniff and Continental have each done the trick not once but twice in the last decade. Given the debt-laden state of the industry's balance sheet, more Chapter 11 filings can be expected before long. And the future of Mr Carl Icahn's TWA is itself uncertain now that Icahn plans for a merger with Pan Am is dead and buried.

The appropriate question is whether Pan Am's bankruptcy will help the US airline industry along. The road to the reorganisation is badly needed. Perhaps the best solution for all concerned would be for Pan Am's filing for Chapter 11 to serve merely as a prelude to its absorption by UAL, owner of United Airlines. United has already agreed to buy Pan Am's London routes, and UAL's apparent readiness yesterday to help stomp up \$150m to Pan Am to keep its airlines flying is an encouraging sign. The snag could be the sheer size and intractable nature of some of Pan Am's debts, such as the \$490m of money required to fund its own pension liabilities.

There is also the wider question of the impact on public opinion of this kind of financial debacle. First Bank of New England, now Pan Am: two corporate collapses in a week. Wall Street professionals will have been astonished by neither. But in middle America the spectacle of a flagship company like Pan Am hitting the rocks is bound to deepen the prevailing gloom about the economy, making it still harder for the Fed to revive business confidence.

The burden of debt within the UK economy is shifting in a slightly disturbing way. The latest batch of official data on last year's third quarter - the first quarter of recession - shows the personal sector back in healthy financial surplus and the savings ratio climbing steadily. The corporate sector's financial deficit, meanwhile, goes from bad to worse.

The rise in the savings ratio is natural enough. Though sta-

tioned by the huge success of Band Aid, the appeal by Bob Geldof, the Irish pop singer.

No pop star has ever raised this time.

China's new safe-passage agreements now in place in the negotiation in Ethiopia, Sudan, Angola, Liberia and Mozambique - all gripped by civil war - will be critical to the success of this year's operations.

All workers yesterday warmly welcomed the news that a United Nations ship carrying 100 tonnes of aid to the northern Ethiopia had arrived in the rebel-held Red Sea port of Massawa.

Massawa has been closed since it was seized by rebels of the Ethiopian People's Liberation Front (EPLF) last February. Use of the port is crucial to efforts to save the lives of around 4m people hit by drought. The EPLF and the government of President Mengistu Haile Mariam agreed last December to its use for famine relief.

Le Monde journalists vote for outsider

By William Dawkins in Paris

JOURNALISTS of Le Monde, France's leading national daily newspaper, yesterday voted to elect an outsider as director for the first time in the paper's history.

They gave their blessing to the candidature of Mr Jacques Lesourne, a 62-year-old economics professor, writer and former head of a consultancy business, as successor to the present director, Mr André Fontaine, who wants to retire to write a book.

Mr Lesourne won 50.3 per cent of the journalists' votes in a first round of voting, short of the 60 per cent minimum required, but clinched it in the second round with 75.2 per cent.

Until yesterday, journalists' own 60 per cent of the newspaper's shares, always chose a director from among their own ranks. Mr Lesourne must now be accepted by at least 75 per cent of the entire group's shareholders at an extraordinary general meeting to be held in the next few weeks. This is expected to be a formality.

Le Monde was plunged into a leadership crisis last month when its 200-journalist shareholders refused to accept the nomination of Mr Daniel Veret, the managing editor. He is the formal deputy of Mr Fontaine, who last year proposed Mr Veret for acceptance by the journalists.

However, the other shareholders argued that Le Monde should break with tradition and appoint a businessman to

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US Airlines

S & P Index relative to the S & P Composite Index

1987 88 89 90 91

Source: DataStream

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# FINANCIAL TIMES COMPANIES & MARKETS

THE FINANCIAL TIMES LIMITED 1991  
Wednesday January 9 1991

**FERGUSON ENTERPRISES**  
Number 1 in plumbing supply - U.S.A.  
**WOLSELEY**  
The name behind the name

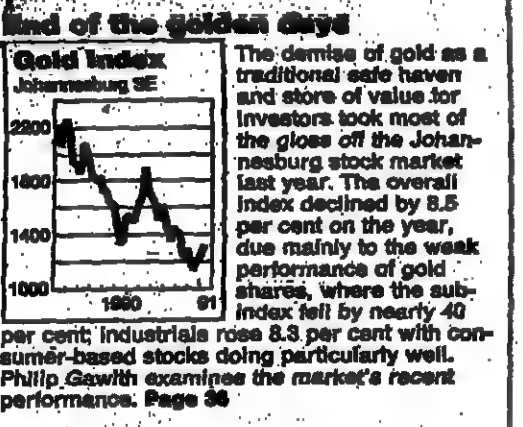
## INSIDE NatWest warns of loss at US arm

National Westminster Bank is forecasting a loss for 1990 at its US subsidiary, NatWest Bancorp, because of troubles in the local banking market. NatWest Bancorp made a \$305m provision in its first nine months of last year, and would be making further provisions in its fourth-quarter results to be published shortly, said John Tugwell, NatWest's chief executive of international banking. The UK bank is to inject fresh funds into NatWest USA, the New York arm of NatWest Bancorp where most of the problems are concentrated. Page 23

**Investment test for Peru**  
Fernando Sanchez Alvarado, the Peruvian minister for mines and energy, is calling 1991 the "year of Canibales". The development of this "year of Canibales" field in the country's south-eastern jungle has become the biggest test for Peru's new policy of encouraging foreign and domestic investment. Sally Bowen reports. Page 24

**Banks rush to help maverick**  
Despite a reputation of being a corporate maverick, EIE International, the Japanese property developer, has become a clear case study of Japanese banking willingness to aid troubled clients. Built on the back of an electronics import company acquired in 1977 by Harumori Takahashi (left), EIE accumulated an impressive list of hotels in the Pacific and expensive parcels of land in the US and Britain. EIE's bankers, who admit that they were too ready to lend for projects that were outside its core business, are now actively involved in returning the property group to health. Page 18

**Rating a recession**  
Corporate credit ratings, long viewed as a prerequisite for raising money in the capital markets, have come under the watchful eye of the Securities and Exchange Commission. New proposals from the SEC will limit the investments of US money market funds in corporate paper according to the ratings given by the leading agencies. The funds will no longer be able to invest more than 5 per cent of their assets in paper with less than a top-grade rating. However, some companies fear that such restrictions concentrate too much power in the hands of the ratings agencies. Simon London reports. Page 22



**Strategem bids for Touchstone**  
UK investment group Strategem yesterday launched a hostile all-share offer for Touchstone, the computer services company formerly known as MBS. The bid valued Touchstone at about £5.6m (\$10.7m). Strategem said it had purchased 7.4 per cent of Touchstone's ordinary shares in yesterday's trading. Holders of 28.6 per cent of the shares had indicated their acceptance "in the absence of unforeseen circumstances". Page 28

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FT-100 futures	202	FT-100 futures	22
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London stock index	22	FT-100 futures	22
London stock index	22	FT-100 futures	22

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**Chief price changes yesterday**

FRANKFURT (DM)	PARIS (FF)	BRISBANE (A\$)
BMW	370	20
Continental	1025	20
Hofmann	1025	20
Wolfsberg	1025	20
Wolfsberg	1025	20
Wolfsberg	1025	20
Wolfsberg	1025	20
Wolfsberg	1025	20
Wolfsberg	1025	20
Wolfsberg	1025	20

## Kodak and Sanofi plan drug link

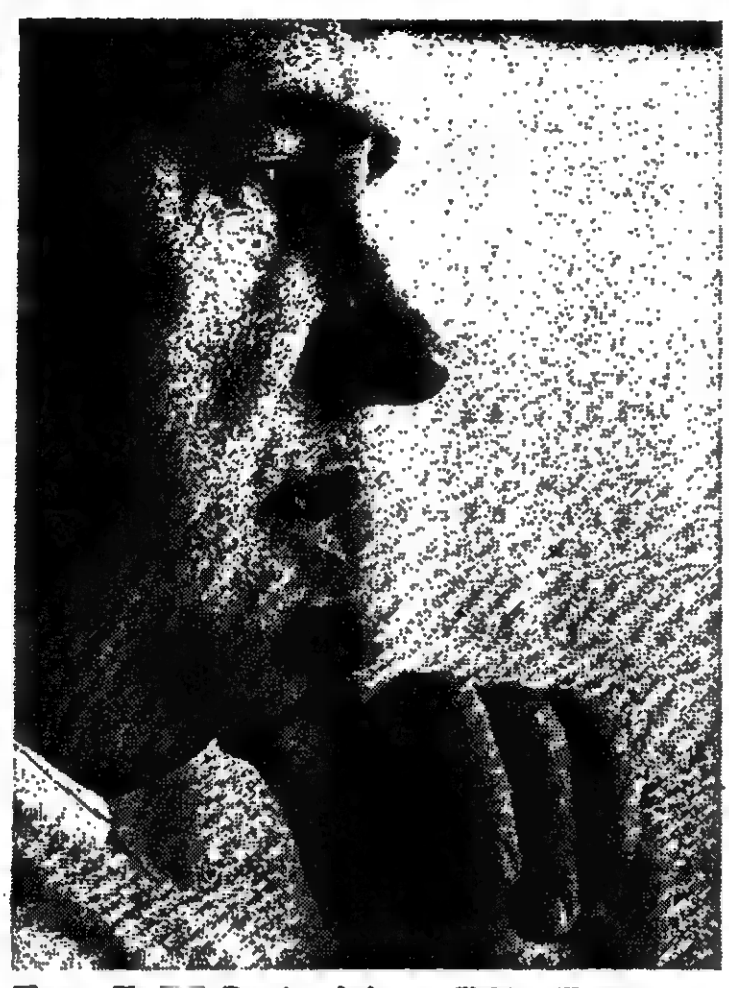
By William Dawkins in Paris and Clive Cookson in London  
STERLING DRUG, Eastman Kodak's pharmaceutical subsidiary, and Sanofi, the French drug company, are today expected to announce an ambitious international alliance, according to company officials.  
The two companies recently confirmed that they opened negotiations several months ago. According to a statement yesterday from Kodak, the aim is to produce "a strategic alliance designed to increase the critical mass available to both companies, particularly in the areas of marketing and research and development".  
Each company sells a wide range of drugs per year making it a medium-sized player in the global pharmaceuticals business, compared to giants such as Bristol-Myers Squibb and Glaxo. Sanofi is developing a new drug in its costly - about \$300m on average - that an international group could develop at least \$30m a year to keep up a steady stream of new products.  
Kodak and Sanofi say the deal will fall short of a full merger. However, they do not exclude a wide-ranging exchange of shares between a series of subsidiaries.  
One possibility is that a European company could be owned 51 per cent by Sanofi and 49 per cent by Kodak, and an American subsidiary would be owned 51 per cent by Kodak and 49 per cent by Sanofi.  
The only area firmly to be excluded from the link-up is basic research, where both sides agree on the need to keep full independence.  
The deal would not require a significant cash outlay from the parent companies, which would retain their identities, said Kodak.  
Sanofi, which is owned by the Aquitaine, the French state-owned all group, transferred the discussions were going well. At present, Sanofi sells in the US only through licensees. "Sanofi's lack of presence in the US is an obvious weakness," said Mr Andrew Tivnan, European pharmaceutical analyst at J.P. Morgan in London. "A deal with Sterling would be a good solution for Sanofi in the USA."  
Kodak bought Sterling Drug for \$6.1bn in 1988. Analysts say that its financial performance since the acquisition has been disappointing and that it is an alliance with a European Japanese pharmaceutical company, both to gain access to markets outside North America and to obtain new drugs to sell in the US through Sterling's strong domestic sales force. Lex, Page 24

## Pan Am forced to land in Chapter 11

Nikki Tait and Paul Betts look at the latest move in the airline's struggle for survival

Pan Am's dramatic decision yesterday to file for protection from its creditors has put enormous pressure on the British government to approve Pan Am's \$200m sale of its London Heathrow landing and take-off rights to United Airlines.  
US officials said yesterday that since Pan Am had filed for Chapter 11 under the US bankruptcy code, its future now hinged to a great extent on the Heathrow issue.  
It was no coincidence that the Department of Transport should have given its tentative approval to the Pan Am-United deal on the same day of the troubled US carrier's filing for Chapter 11.  
The US government has been pressing the British authorities in recent weeks to reach the bilateral air service agreement between the two countries. This would enable Pan Am, and for that matter TWA, to transfer their valuable Heathrow slots to United and American Airlines respectively.  
But the British government has stressed that it would not be rushed into a decision which would involve a significant review of UK aviation policy and the air traffic distribution rules for London's two main airports, Heathrow and Gatwick.  
Mr Malcolm Rifkind, the UK transport secretary, has indicated that any decision would have to wait for the completion of a wide-ranging review of London air traffic distribution rules by the Civil Aviation Authority. Under these rules, as well as under the bilateral agreement between the two countries, Pan Am cannot automatically transfer its Heathrow rights to United.  
British negotiators are next week expected to come under even greater pressure to reach a quick decision during talks on this issue in Washington.  
The announcement yesterday that Pan Am had secured a \$100m loan agreement with Bankers Trust - which included \$50m from United - has increased the urgency of these talks for US interests. This loan, together with the \$200m cash which Pan Am has on hand, will enable the airline to meet liquidity requirements until United pays the expected \$200m for the Heathrow route later this month. United has already paid \$110m to Pan Am for two Boeing 747 aircraft and some terminal facilities.  
Without the United deal, Pan Am's restructuring efforts and its ability to continue operating normally under the protection of the bankruptcy code could risk total collapse.  
Yesterday's developments at Pan Am finally dispelled a cloud of uncertainty which has hung over the airline for months since viewed as a flagship for the US industry abroad; indeed, it became America's first international airline in 1938 and was the last of the international airlines throughout the 1950s.  
But the 1980s were a different story. The company took over National Airlines in 1979 to boost its domestic network and promptly ran into labour problems. The union issue at a time when deregulation was bringing new competition into the industry and competition was rising. Over the past decade, the airline is estimated to have made after-tax losses of almost \$30m - before asset sale proceeds.  
Asset sales have become increasingly necessary, particularly to see the carrier through the depressed winter periods. The Pan Am skyscraper, which dominates Manhattan's Park Avenue, was sold as long ago as 1985. The company's autumn with the sale to United of its valued transatlantic routes to Heathrow.  
But several factors dramatically worsened the situation for Pan Am during the past 12 months. A senior Pan Am official said yesterday that the airline had suffered a \$200m loss due to the bombing of Flight 103 at Lockerbie, soaring fuel prices had increased the airline's fuel bill by \$150m since last summer, prospects of a recovery in airline traffic were now in doubt because of the US recession; and the Middle East had exacerbated the situation. Last week suspended flights to Tel Aviv and Riyadh because of the huge increase in war-risk insurance coverage in the Middle East.  
Some estimates have suggested that Pan Am was losing money at a rate of \$1m a day. So the need for a solution became urgent, and the United deal appeared to promise a lifeline. But

United has made it clear that it did not secure the rights to fly to Heathrow and was forced to go to Gatwick or Stansted instead. Pan Am also appeared at one stage to enter into an agreement with TransWorld Airlines, another heavily-indebted airline. But the moves of Mr Carl Icahn, the TWA chairman, have never been clear, and Pan Am was insistent that it needed temporary financing as part of the deal. Negotiations proved difficult over the Christmas period and an alternative solution has been found with the loan from Bankers Trust.  
Both Pan Am and United seem to be entertaining hopes that the UK might approve the deal by the end of this month. But by filing for protection from its creditors under Chapter 11 in the Bankruptcy Code, Pan Am also buys time to reorganise.  
Standard & Poor's, the rating agency, calculated yesterday that the filing would protect the airline from debt principal obligations and most of its \$160m annual interest bill.  
Meanwhile, the airline was fighting to avoid being declared bankrupt. "Financial restructuring will have no impact on the flying public," claimed Mr Thomas Flanagan, Pan Am's chairman.  
There is no doubt that Pan Am is hoping to repeat the relatively good experience of Continental Airlines, another heavily-indebted airline which went into Chapter 11 last year. Continental has experienced relatively little loss of custom. Indeed, given the strains in which the airline industry finds itself, US fliers may be becoming all too familiar with this situation.  
Three airlines are already in Chapter 11 - Eastern is the third - and although it is not short of cash, TWA's finances are anything but healthy. In short, it is that all the Cassandra-like warnings which have surrounded the industry are proving to have been dead-end accurate.



Thomas Flanagan, Pan Am chairman: flights will continue

## French water group to sell assets for up to FF4bn

By William Dawkins in Paris  
LYONNAISE des Eaux-Dumez, the French water distribution and construction group, yesterday announced a FF4bn (\$670m) to FF4bn programme of asset sales and the acquisition of a small water distributor in southern France.  
Mr Jerome Monod, group chairman, said the sales of non-strategic assets would be completed during the next 18 months. They were taking place because the group wanted to fund acquisitions and investments internally, rather than turning to bank borrowing as before. The group has FF4.7bn of long-term debts, against FF2.1bn of shareholder funds.  
Lyonnaise des Eaux-Dumez announced disposals worth about FF1bn yesterday, including an agreement to sell its Paris headquarters to an Asian investment family owned water distributor based in Lyon.  
Merlin had a FF1.3bn turnover last year and 4.7 per cent of the French market, which fits Lyonnaise des Eaux-Dumez's share to Lyonnaise des Eaux-Dumez.  
Also, a consortium including DGC-Degremont, a subsidiary of Lyonnaise des Eaux-Dumez, has won a contract to build an extension to the world's largest water treatment plant, near Tokyo.  
The French third of the contract is worth between FF100m and FF150m, with the remaining two thirds going to the two Japanese partners, Fuji Denki, the electrical group, and Suiko Kiko, the water treatment company.

## BankAmerica enters BNE talks

By Alan Friedman, Peter Riddell and Stephen Fidler  
THE BANK of America, the second largest US bank, is in talks with federal bank regulators about the possible acquisition of the deposits and assets of the Bank of New England (BNE), the Boston-based bank that was declared insolvent on Sunday and seized by US authorities.  
The profitable San Francisco-based bank, with \$110bn of assets, believes the 310 branches of BNE's three operating companies in Massachusetts, Connecticut and Maine "could be profitable if the right kind of deal is structured".  
BankAmerica, with 1,200 branches in 40 states, specialises in retail banking and was last year one of the most profitable US banks. The bank said it was reviewing the options of BNE and may submit a bid thereafter.  
Banc One, the aggressively expanding Ohio-based bank, now the 15th largest in the US, said it was also interested in seeing what BNE assets were up for sale. Last year it acquired MCorp, a failed Texas banking group.  
Meanwhile, the federal regulators have moved to calm fears over deposits in banks owned by BNE. They sought to reassure depositors that their money was safe in banks insured with the government.  
Mr William Seidman, chairman of the Federal Deposit Insurance Corporation, said that "to protect the stability of the system, we should protect all depositors". But he said this was not a precedent for other rescues.  
Mr Robert Clarke, Comptroller of the Currency, said "the government is prepared to step in and do what needs to be done."

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مكاتب الأصيل



## INTERNATIONAL COMPANIES AND FINANCE

## Systemhouse chairman forced to step aside

By Bernard Simon in Toronto

MR RODERICK Bryden, one of the high fliers of Canadian business in the early 1980s, has been forced to step aside as chairman and executive of SHL Systemhouse, the computer systems company.

Mr Bryden was credited with once building the company into a showpiece of Canada's high-tech industry. Systemhouse, which suffered a \$40.6m (US\$53m) loss in its latest fiscal year, and whose shares are worth a third of their 1988 value, said yesterday its board considered that any recovery required the appointment of a new chief executive.

The company's share price bounced up by 10 per cent yesterday on news of Mr Bryden's departure. Systemhouse is a subsidiary of Kinburn Technology, which was controlled by Mr Bryden until it defaulted on \$380m in loans last March. Kinburn's main creditors, the Montreal-based telecommunications and banking syndicates led by Royal Bank of Canada, have been trying unsuccessfully to force a sale of the company.

Mr Bryden, 50, joins a lengthening list of Canadian entrepreneurs who - like their Australian counterparts - have been forced out of their founding companies. He includes the real estate and retailing executive Mr Robert Campeau and Mr Garth Drabinsky, who founded the Cineplex Odeon theatre chain.

Mr Bryden is a university graduate and a civil servant before he moved into business in the mid-1970s. He has also become active in politics, and was recently elected president of the Liberal Party in Ontario.

Systemhouse will retain him as a consultant for two years at a fee matching his current salary, bonus and benefits. The company has also agreed to finance his purchase of 150,000 shares to add to the 250,000 he holds.

The company's integration company, which had sales of almost \$700m in the year to August 31, has appointed a five-person committee to seek Mr Bryden's replacement.

**SunTrust Banks up slightly in fourth quarter**  
By Karen Zeger in New York

SUNTRUST Banks, the Georgia-based regional banking company, yesterday turned in fourth-quarter net income up slightly to \$85.8m or 68 cents, from \$84.6m or 66 cents a year earlier.

The bank's non-performing assets jumped 14.6 per cent to \$605.5m at the end of the year, compared with \$528.7m at the end of September last year.

SunTrust said the return on common shareholders' equity fell to 15.9 per cent from 16.9 per cent in 1990. The return on average assets in 1990 was 1.13 per cent, against 1.16 per cent a year earlier.

The group said its total assets as of December 31 rose 7.6 per cent to \$33.4bn. Loans in the year grew 4.5 per cent to \$22.1bn.

The bank's reserve for loan losses rose 5.2 per cent to \$360.2m in the year. Deposits grew 7.5 per cent in the year to \$26.8bn.

## McDonnell Douglas under attack

Martin Dickson on the cancellation of the A-12 aircraft programme

THIS year could be crucial for McDonnell Douglas, the largest US contractor in the US, and it has just got off to an awful start.

In a move which surprised military analysts, Mr Dick Cheney, the defence secretary, announced on Monday he was scrapping plans to build a new attack aircraft, the A-12, because of what he said were delays and cost overruns by its manufacturers, McDonnell Douglas and General Dynamics, the third largest defence contractor.

The two companies were meant to build eight prototypes of the distinctive wedge-shaped aircraft for \$4.8bn, but the department claimed that the costs of the initial development phase would have risen to more than \$7.5bn.

Mr Cheney has important implications for both the defence industry, which is reeling from deep cuts in US defence spending. This is expected to drop by 10 per cent during the next fiscal year.

While the short-term cancellation of the programme will also have a significant effect on their revenues and income in the 1990s, although many analysts argue that the pressures on the military budget meant the A-12 was never going to be a particularly profitable aircraft.

Yet, in the short-term, cancellation of the programme could have some benefits for both companies. Mr Howard Rubel, an analyst at C.J. Lawrence, points out that neither company was booking profits from the programme; Mr Cheney's axe immediately stopped their cash drain.

Contractors bid too low for many of the new fixed-price deals and have had large write-offs to show for it. The message from Mr Cheney is that they should rid themselves of any doubts that the government will bid them out.



The A-12 attack plane: scrapped by the US government due to claimed overruns and delays

The cancellation will also intensify debates on whether fixed-price contracts are realistic on programmes at the leading edge of technology, such as the A-12. General Dynamics left in on Monday and said the aircraft's development problems were a direct result of this system.

That argument will be pursued in the courts, where the two companies plan to fight the Pentagon's insistence that they should pay for all the cost overruns on the programme.

Cancellation of the programme will also have a significant effect on their revenues and income in the 1990s, although many analysts argue that the pressures on the military budget meant the A-12 was never going to be a particularly profitable aircraft.

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had been extremely anxious to keep the programme alive - offering last minute financial concessions to the Pentagon - and the resulting lay-off of some 9,000 workers will be a severe blow to morale.

This will be particularly true at McDonnell Douglas, which has been reeling from plans to cut some 17,000 jobs, nearly 13 per cent of its workforce. The problems are due, in part, to defence cutbacks, but also to the inherent weaknesses of its commercial aircraft operations.

For years the company's profitable defence operations, based in St Louis, have propped up the commercial aircraft side, based in Long Beach, California, as it has tried to compete universally against a highly profitable Boeing and a subsidised Airbus Industrie.

Now many of McDonnell Douglas's existing military programmes, such as the F-15 fighter, are running down and others are in difficulties. For example, the C-17 transport, being built at Long Beach, is way behind schedule. The company, and ally Northrop, are also battling against Lockheed, Boeing and General Dynamics over development of an

Advanced Tactical Fighter. The Pentagon will choose the winning design later this year for a contract which could be worth more than \$50m over 30 years.

On the civilian side, the company's 10-year-old MD-80 airliner, which has not been consistently profitable, faces declining demand. Hopes are pinned on the new wide-bodied MD-11, which is expected to meet an aircraft-a-week production level by the end of this year. However, some Wall Street analysts doubt whether that is possible and others question the strength of its order book.

All this could put additional financial strains on a company which is highly leveraged - debt is nearly as high as equity - where cash flow may be negative and where its profits are slim on revenues of more than \$16bn.

Mr Rubel, of C.J. Lawrence, says he does not believe the company is in financial distress, and McDonnell Douglas says that the A-12 decision will not have a material impact on its financial condition. Even so, the move must raise questions as to whether the company is likely to weather the next year or two without some radical changes in strategy.

## Notice to the Holders

U.S. \$200,000,000

5½% Convertible Subordinated Debentures Due October 12, 1999

of

MCA INC.

(The "Company")

## Notice of Fundamental Change

Notice is hereby given that on December 29, 1990, subsidiary of Matsushita Electric Industrial Co., Ltd. accepted for payment shares of common stock of the Company pursuant to its previously announced tender offer; thereby constituting the occurrence of a Fundamental Change as defined in the Debentures. Accordingly, pursuant to the terms of the Fiscal and Paying Agency Agreement dated October 12, 1990, each holder of a Debenture has the right, at such holder's option, to require the Company to redeem any or all of such holder's debentures on February 21, 1991 at a redemption price equal to the principal amount thereof together with accrued interest in such date. The interest accrued on each Debenture to the date of redemption shall equal 5½% for each Debenture principal amount of Debentures surrendered for redemption.

To exercise the redemption right, on or before February 21, 1991, a holder shall deliver the Debentures to the Company (together with all Coupons maturing subsequent to February 21, 1991) with the form entitled "Option to Redeem Upon a Fundamental Change" on the reverse of such Debentures duly completed, to Bankers Trust Company, 1 Appold Street, Broadgate, London EC2A 2HE, Bankers Trust Luxembourg S.A., P.O. Box 1177, 14 Boulevard F.D. Roosevelt, L-2450 Luxembourg, or Swiss Bank Corporation, 1 Aeschenvorstadt, CH-4002 Basel, Switzerland. Such written notice shall be irrevocable and shall terminate all conversion rights in the Debentures and the Debentures shall be redeemed.

MCA INC.

January 7, 1991

## Notice to the Holders of

U.S. \$200,000,000

5½% Convertible Subordinated Debentures Due October 12, 1999

of

MCA INC.

(The "Company")

## Notice of Merger

Notice is hereby given that pursuant to the terms of an Agreement and Plan of Merger dated November 26, 1990 (the "Merger Agreement") among the Company, Matsushita Electric Industrial Co., Ltd. ("Parent"), Matsushita Holding Corp. and Matsushita Acquisition Corp. (the "Purchaser"), an indirect wholly owned subsidiary of Parent, the Purchaser was merged with and into the Company on January 3, 1991 (the "Effective Time") with the Company being the surviving corporation. Under the Merger Agreement, each share of common stock of the Company issued and outstanding immediately prior to the Effective Time (other than shares held by Parent or any direct or indirect subsidiary of Parent, the Company or any of its subsidiaries, which have been cancelled) shall be converted into the right to receive an amount in cash equal to \$66, without interest (the "Cash Merger Consideration"). Accordingly, holders of Debentures outstanding after the Effective Time shall thereafter have the right during the period such Debentures shall be convertible to receive such Cash Merger Consideration. The Company has agreed to convert the Debentures into the right to receive an amount in cash equal to \$66, without interest (the "Cash Merger Consideration") multiplied by the number of shares of common stock of the Company the holders of such Debentures would have been entitled to receive had such holders converted such Debentures into shares of common stock of the Company immediately prior to the Effective Time. The Debentures are no longer convertible into shares of common stock of the Company.

Holders of Debentures are not required to exercise the conversion privilege at this time.

MCA INC.

January 7, 1991

## Notice to the Holders of

U.S. \$300,000,000

5½% Convertible Subordinated Debentures Due 2002

of

MCA INC.

(The "Company")

## Notice of Merger

Notice is hereby given that pursuant to the terms of an Agreement and Plan of Merger dated November 26, 1990 (the "Merger Agreement") among the Company, Matsushita Electric Industrial Co., Ltd. ("Parent"), Matsushita Holding Corp. and Matsushita Acquisition Corp. (the "Purchaser"), an indirect wholly owned subsidiary of Parent, the Purchaser was merged with and into the Company on January 3, 1991 (the "Effective Time") with the Company being the surviving corporation. Under the Merger Agreement, each share of common stock of the Company issued and outstanding immediately prior to the Effective Time (other than shares held by Parent or any direct or indirect subsidiary of Parent, the Company or any of its subsidiaries, which have been cancelled) shall be converted into the right to receive an amount in cash equal to \$66, without interest (the "Cash Merger Consideration"). Accordingly, holders of Debentures outstanding after the Effective Time shall thereafter have the right during the period such Debentures shall be convertible to receive such Cash Merger Consideration. The Company has agreed to convert the Debentures into the right to receive an amount in cash equal to \$66, without interest (the "Cash Merger Consideration") multiplied by the number of shares of common stock of the Company the holders of such Debentures would have been entitled to receive had such holders converted such Debentures into shares of common stock of the Company immediately prior to the Effective Time. The Debentures are no longer convertible into shares of common stock of the Company.

Holders of Debentures are not required to exercise the conversion privilege at this time.

MCA INC.

January 7, 1991

\$200,000,000

Abbey National

Abbey National Treasury Services plc

Floating Rate Notes 1993

In accordance with the provisions of the Prospectus, I hereby give, that for the three month interest period from January 7, 1991 to April 8, 1991 the Notes will carry an interest rate of 14.1% per annum. The interest payable on the relevant interest payment date, April 8, 1991 will be £251.53 per £10,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank  
January 7, 1991

PAN-HOLDING

SOCIÉTÉ ANONYME

Based on a provisional unaudited statement of the accounts of December 31st, 1990, the company's unconsolidated net asset value amounted to USD 301,472,342.48 i.e. USD 490.20 for each of the 615,000 shares of USD 100 making up the company's capital.

The consolidated net asset value per share amounted as of December 31, 1990 amounted to USD 510.13.

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1. Capitalisation of 1,250,000 new Ordinary Shares of U.S.\$2.00 each and 1 for 1 free issue

1,250,000 Warrants to subscribe for additional new Ordinary Shares

Ordinary Shareholders of the Company are entitled to receive one new Ordinary Share and one Warrant for every four Ordinary Shares held. Each Warrant will entitle the holder to subscribe for one additional new Ordinary Share on any business day up to and including 30th June, 1991 on payment of the subscription price of US\$10.50 per additional new Share subscribed.

Particulars of the new Ordinary Shares and the Warrants are included in the Prospectus. The Prospectus is available from The Stock Exchange and copies may be obtained during normal business hours up to and including 11th January, 1991 from The Stock Exchange, 46-50 Finabury Square, London EC2A 1DD and on any weekday (excluding Saturdays) up to and including 23rd January, 1991 from:

JF Pacific Warrant Company S.A.,  
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January, 1991

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## LEGAL NOTICES

## CASTLE RECRUITMENT

(BRISTOL) LIMITED

Registered number: 150897

Nature of business: Recruitment Consultancy

- Now Dormant

Trade classification: 80

Date of appointment of joint administrative receivers: 24 December 1990

Name of person appointing the joint administrative receivers: National Westminster Bank PLC

JAN NAPIER CARUTHERS and DAVID ROBERT WILTON

Joint Administrative Receivers

(Office holder nos 814 and 822)

Cork Quay

43 Temple Row

Birmingham B2 6JT

HAIG WYTHESDALE

RECRUITMENT ADVERTISING

LIMITED

Registered number: 189725

Nature of business: Recruitment Consultancy

- Now Dormant

Trade classification: 80

Date of appointment of joint administrative receivers: 24 December 1990

Name of person appointing the joint administrative receivers: National Westminster Bank PLC

JAN NAPIER CARUTHERS and DAVID ROBERT WILTON

Joint Administrative Receivers

(Office holder nos 814 and 822)

Cork Quay

43 Temple Row

Birmingham B2 6JT

CASTLE RECRUITMENT

(HOLDINGS) LIMITED

Registered number: 189725

Nature of business: Recruitment Consultancy

- Now Dormant

Trade classification: 80

Date of appointment of joint administrative receivers: 24 December 1990

Name of person appointing the joint administrative receivers: National Westminster Bank PLC

JAN NAPIER CARUTHERS and DAVID ROBERT WILTON

Joint Administrative Receivers

(Office holder nos 814 and 822)

Cork Quay

43 Temple Row

Birmingham B2 6JT

CASTLE RECRUITMENT

(COVENTRY) LIMITED

Registered number: 174294

Nature of business: Recruitment Consultancy

- Now Dormant

Trade classification: 80

Date of appointment of joint administrative receivers: 24 December 1990

Name of person appointing the joint administrative receivers: National Westminster Bank PLC

JAN NAPIER CARUTHERS and DAVID ROBERT WILTON

Joint Administrative Receivers

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- Now Dormant

Trade classification: 80

Date of appointment of joint administrative receivers: 24 December 1990

Name of person appointing the joint administrative receivers: National Westminster Bank PLC

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Joint Administrative Receivers

(Office holder nos 814 and 822)

Cork Quay

43 Temple Row

Birmingham B2 6JT

CASTLE RECRUITMENT

(MANCHESTER) LIMITED

Registered number: 189725

Nature of business: Recruitment Consultancy

- Now Dormant

Trade classification: 80

Date of appointment of joint administrative receivers: 24 December 1990

Name of person appointing the joint administrative receivers: National Westminster Bank PLC

JAN NAPIER CARUTHERS and DAVID ROBERT WILTON

Joint Administrative Receivers

(Office holder nos 814 and 822)

Cork Quay

43 Temple Row

Birmingham B2 6JT

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## INTERNATIONAL COMPANIES AND FINANCE

## Sabena admits large losses and plans improvements

By David Gardner in Brussels

SABENA, Belgium's flag airline which is trying to restructure following the collapse of its joint venture with British Airways, faces heavy losses for last year.

Mr Pierre Godfroid, who took over as chairman this month with a mandate to overhaul and recapitalise Sabena, said in a letter to company employees that he planned to introduce "strategic and operational improvements in the short term" and that it was "indispensable to get our company out of the very heavy losses it has sustained, within the next 18 months".

Sabena representatives have

declined to quantify the losses, but these are expected to be between BFR4bn (US\$1.5bn) and BFR6bn, or from a deficit of BFR1.3bn in 1988.

The Belgian government, which has a 53 per cent stake in Sabena, has asked Mr Godfroid to produce a rescue plan for the airline by February 1.

On December 31, BA and KLM withdrew from the joint venture, called Sabena World Airlines (SWA), in which they each had 20 per cent stakes. One of their main reasons for folding the ambitious venture was that it had become clear that SWA needed much more capital than they had anticipated to succeed.

In the first stage of the res-

cue plan, Mr Godfroid is expected to announce heavy redundancies next week. In the last five years, the airline's load factor has fallen from 74 per cent to 65 per cent, while an already bloated payroll swelled from 8,500 to nearly 12,000 employees - though a third of these work in the Sabena group's non-airline business.

Though BA has said it will continue discussing a strategic link-up with Sabena, Mr Godfroid has held talks with American Airlines, which in turn has talked to Trans European Airlines, the Belgian independent charter airline, which has revived its interest in a link with the state carrier following BA and KLM's departure.

## Lloyds Bank faces claim over notes

By Haig Simonian in Milan

JUST as it hoped to have the worst behind it, Lloyds Bank in the UK has again found its name embroiled in the complex Italian wrangle over \$752.5m of Philippine promissory notes.

At a press conference in Rome, Mr Giuseppe Dordel, a representative for the Beirut-based Zubaidi Trading Company (ZTC), claimed to have evidence proving that the bank was liable for the notes.

In London, Lloyds representatives said: "We are pursuing interest through the courts. This does not alter our stance in any way."

The dispute dates to 1987, when Mr Antonio Marinari and Mr Roberto Esposito, two Italian businessmen, walked into the Manchester branch of Lloyds Bank International with the promissory notes, which were to be used to finance a food export deal involving ZTC.

However, the bank kept the documents, which were later handed to the police, who then began proceedings against the men. After Mr Marinari had spent 11 months in jail on remand, the case was dropped.

However, in June last year Lloyds Bank executives were stunned by an Italian court decision to sequester the bank's assets following an injunction by the two men, who claimed damages after persuading a judge that the bank had a case in law.

The Italian ruling involving Mr Dordel follows Italian press reports that the deal between ZTC and the bank was a cover for arms shipments, rather than food aid to Palestinian refugees as claimed.

Producing a volume of documents, Mr Dordel alleged that the bank was a willing accomplice in a plot to smuggle arms into Lebanon.

Although Mr Dordel says he will be able to prove the claims in court, Lloyds Bank, which has had the sequestration order overturned, has rejected his allegations as baseless.

## Third top executive resigns from over-extended German bank

By Katherine Campbell in Frankfurt

MR KARL Fehrenbach, the 53-year-old vice-chairman of Deutsche Genossenschaftsbank, the struggling central bank for Germany's co-operative institutions, is to quit at the end of this month.

With his departure, the three top executives at DG Bank have resigned, or announced their resignation, in less than a year, illustrating the plight of the over-extended bank, which had grown to become Germany's fourth largest.

Mr Helmut Guthardt, the chairman, served notice in November that he would resign after the shareholders' meeting this June. Mr Guthardt had been unable to replace the

reputation after a dispute last February about DM6bn (\$3.92bn) of bond transactions with French banks that saw four DG Bank bond traders arrested and a criminal investigation initiated at the time.

Then two vice-chairmen, Mr Karl-Herbert Schneider-Gädick, who was in charge of the securities business, resigned.

Mr Fehrenbach explained yesterday that he had no longer retained the trust of the head of the supervisory board, and that he wanted to make a contribution to the "long overdue" decision concerning the appointment of the new chairman.

Mr Wolfgang Gröger, chairman of the supervisory board, is understood to favour an outside candidate - Mr Egon Krenmer, the 64-year-old head of the Badische Beamtenbank, a large German co-operative bank in Karlsruhe.

However, his age would dictate that he could be only an interim solution. Under Mr Guthardt and his team, DG Bank has built up a balance sheet of about DM200bn.

Most recently, the bank announced it would be forced to make abnormally high writedowns on its unwieldy DM30bn fixed interest portfolio, raising interest rates have a considerable toll.

## Holding vehicle set up at Paribas

By William Dawkins in Paris

THREE large institutional shareholders in Paribas, the French investment banking group, have agreed to pool most of their shares in a new holding vehicle.

Axa, the insurance group, the Pargesa financial holding company and Navigation Mixte, the champagne-to-insurance conglomerate, which last year struck a peace treaty with Paribas, have placed 18 per cent of the bank's shares in the group. The move allows them to consolidate part of Paribas' profits in their accounts, rather than merely drawing dividends as previously.

It crystallises a single large block of long-term shareholders friendly to the management team established at Paribas in the wake of its failed bid in 1989 for Navigation Mixte.

The three institutions hold 24.3 per cent between them, rather more than they are pooling, but have kept the balance on their own books to be available for dealing in the market. Axa owns nearly 5 per cent of Paribas, while Navigation Mixte has 10.3 per cent.

Paribas, Pargesa's French financial services subsidiary, is due to start trading in the market.

Moulinex, the French maker of kitchen equipment, yesterday said it had completed the takeover of Krups, its family-owned rival.

Krups, becoming one of Europe's main producers of small household appliances.

Negotiations with Krups opened last year, but were delayed by a dispute in Moulinex over whether the indebted French group could afford a deal of this size.

The companies did not disclose price for the sale of Krups, which employs 3,000 people and last year had a turnover of more than DM540m (\$350.6m).

Of Krups' total sales, 40 per cent were in Germany and 30 per cent in the US. This will roughly double Moulinex's FF900m (\$173m) sales in Germany, give the French company its first production base there and improve its position in the US market.

## Trucks face 'some tough years'

By Robert Taylor in Stockholm

THE GLOBAL truck market will continue to suffer a downward trend in demand until at least the middle of the 1990s, predicted by Leif Ostling, chief executive officer of Scania's truck division, yesterday.

He said that, whereas 1989 had been one of the best years for world trucks with the production of about 500,000 units, of which Scania accounted for 7 per cent, signs of a slowdown were becoming apparent by the end of 1989. In the first six months of 1990 there was a 9 per cent cut in global truck production.

Mr Ostling said it was too early to estimate the size of the fall in 1991 because of uncertainties caused by the Gulf crisis.

However, he said that there would be "some tough years" until the middle of the 1990s before the market would pick up again.

Mr Ostling said that in 1989 190,000 trucks had been produced in Europe but last year there was a 10 per cent drop to about 160,000 units with a further decline to 140,000 expected in 1991.

Scania, as the fifth largest truck maker in the world, is

pessimistic about the truck market potential in Europe. Mr Ostling said he believed there would only be a "very early" start of about 1,000 heavy trucks from the west over the next few years due to lack of money for investment and the need for improved servicing facilities.

Scania remains highly optimistic, however, about truck market prospects in the Far East. Mr Ostling said that there had been a strong expansion of the truck market in Asia and that this was going to continue.

## Wm Cook launches bid for Telfos

By Richard Gourlay in London

WILLIAM COOK, the acquisitive Sheffield-based steel foundry, yesterday launched a cash and shares bid for Telfos which values the locomotive and railway rolling stock group at about \$40m (\$78m).

The Telfos share price, which had fallen as low as 50p last November following boardroom disagreements, immediately rose 15p to 125p.

The offer involves three new William Cook shares and 300p in cash for every eight Telfos

shares and values Telfos shares at about 125p each.

Mr Andrew Cook, chairman of William Cook, Europe's largest producer of steel castings, said he had been looking for a new branch to add to his group's steel castings business.

"With the steelcasting business of ill-judged investments and the frequent management changes, Telfos has clearly lost its way," Mr Cook said.

He said William Cook would retain the core rolling stock and mining businesses

and sell most of the non-core businesses which had weakened the Telfos balance sheet.

Telfos declined the offer as "unattractive and derisory" and would not discuss the group's profits.

After announcing the bid, William Cook bought 1.5m shares in the market raising its stake in Telfos from 0.5 per cent to 6.87 per cent.

A Cook who hopes to pay digestion: Page 23; Lex, Page 14

## Hoogovens lowers profit forecast

By Ronald van de Krol in Amsterdam

HOOGOVENS, the Dutch steel and aluminium group, said that 1990 profit would be slightly lower than forecast and it predicted that 1991 would be a difficult year.

The company's shares fell sharply on the news, tumbling 11 per cent to FF44.80 on the Amsterdam bourse.

In a new year message to staff, the company said that net profit might be slightly lower than the FF300m predicted earlier, due mainly to operational

problems at its steel blast furnaces in recent months.

It gave no firm figures but said turnover in 1990 had fallen 8 per cent compared with 1989, when group sales had totalled FF18bn.

The group's chairman, Mr O.H. van Royen, Hoogovens' chairman, said it was difficult to make a reliable 1991 forecast because of uncertainty such as the Gulf crisis.

Developments in recent months, relating both to volume and to continuing price falls, entail a fall of considerably lower profit.

Hoogovens has said it will sign a co-operation agreement with the Czechoslovakian Vychodoslovenske (VSO) to provide the Czech company with technical know-how.

The agreement is designed to give Hoogovens an entry into the eastern European market while increasing the competitiveness of VSO in the international market.

## SEP profits up at FF140m

By William Dawkins

SOCIETE Europeenne de Propulsion (SEP), the French state-controlled maker of rocket engines, yesterday reported a rise in sales and profits for 1990, but warned that European defence orders would fall slightly this year.

SEP, which is 100 per cent owned by Snecma, the state-owned aircraft engine producer, recorded consolidated sales of FF1.44bn (US\$215m) last year, up from FF1.44bn in 1989, on which sales rose to FF1.40m from FF1.037m.

This included a FF40m one-off gain. As in the past, civil orders

accounted for three quarters of the sales, with the remaining quarter going to military customers, said Mr Jean Sollier, chairman.

The changes in orders for Europe meant that it was likely that the group's military sales would "diminish a little bit," he said.

However, he added, overall group sales and profits this year would be comparable to or slightly above 1990.

The group's top research priorities included engines for the next generation of supersonic aircraft and protection for Hermes, the European aircraft.

## Actron to join Tokai in venture

By William Dawkins

ACTRON AG of Switzerland and Tokai Electronics of Japan are establishing a joint venture to build a factory in Hokkaido, Japan, for the production of electronic self-adhesive labels to protect merchandise against shoplifting, writes William Duffell in Geneva.

Actron, a subsidiary of the ADT Group of New Jersey, US, will take a one-third share in Tokai Electronics, which is a wholly owned subsidiary of Tokai Metals, Japan's largest maker of aluminium foil.

The Swiss company is Europe's largest manufacturer of electronic shoplifting control systems with annual sales of some Sfr70m (\$44m).

The companies did not disclose price for the sale of Krups, which employs 3,000 people and last year had a turnover of more than DM540m (\$350.6m).

Of Krups' total sales, 40 per cent were in Germany and 30 per cent in the US. This will roughly double Moulinex's FF900m (\$173m) sales in Germany, give the French company its first production base there and improve its position in the US market.

## TARGET EXPLORATION COMPANY LIMITED

## RIGHTS OFFER OF 16 366 986 ORDINARY SHARES IN TARGET AND RENUNCIATION OF RIGHTS IN RESPECT THEREOF IN FAVOUR OF LORRAINE ORDINARY SHAREHOLDERS

UAL Merchant Bank Limited is authorised to announce that, pursuant to the rights offer by Target of ordinary shares, The Johannesburg Stock Exchange ("the JSE") has granted the following listings:

- for the renounceable (all paid) letters of allocation ("letters of allocation") to be issued pursuant to the rights offer from Monday 14 January 1991 to Wednesday, 6 February 1991 (both days inclusive); and
- for the Target ordinary shares from Thursday, 7 February 1991.

It is emphasised that no application has been or will be made for the Target ordinary shares to be admitted to the Official List of The Exchange of the United Kingdom and Republic of Ireland Limited ("the UKSE"), nor for the grant of permission for dealings to take place in the Unlisted Securities Market of the UKSE. It may be possible to trade on the UKSE, in terms of Rule 535.4.a, in the UKSE from Monday, 14 January 1991 to Wednesday, 6 February 1991 (both days inclusive), and in the Target ordinary shares from Thursday, 7 February 1991.

Sale Dates	1991
Registration date for the purposes of the rights offer and the renunciation of rights in favour of Lorraine ordinary shareholders	Friday, 11 January
Listing of rights to subscribe for Target ordinary shares commences on the JSE	Monday, 14 January
Opening date of the rights offer - 09:30 on	Friday, 11 January
Last day for dealing in letters of allocation on the JSE	Wednesday, 6 February
Last day for splitting of allocation in Johannesburg and London by 14:30 on	Thursday, 7 February
Listing of Target ordinary shares commences on the JSE	Thursday, 7 February
Closing date of the rights offer in Johannesburg and London 14:30 on	Friday, 8 February
Postal acceptances postmarked on or before 11 February 1991 accepted until 14:30 on	Wednesday, 11 February
Target ordinary shares and, if applicable, refund cheques in respect of unsuccessful applications for Target ordinary shares, posted by	Monday, 11 February

Times given are local time in the Republic of South Africa and the United Kingdom, as appropriate. Circular giving full details of the rights offer, together with letters of allocation and application forms for additional Target ordinary shares, will be posted to each Lorraine ordinary shareholder on 18 January 1991.

Copies of the aforementioned circular may be inspected at any of the following:

- the registered office of Target, Anglovaal House, Main Street, Johannesburg;
- Fergusson Bros., Hall, Stewart & Co. Inc., 9th Floor, The Stock Exchange, Diagonal Street, Johannesburg;
- UAL Merchant Bank Limited, Floor, 100 Main Street, Johannesburg;
- Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN; and
- the offices of the London Secretaries, Anglo-Transvaal Trustees Limited, 22 Regent Street, London W1R 8ST

9 January 1991

**SABRE VII LIMITED**  
US\$200,000,000  
Floating Rate Secured  
Notes Due 1993  
For the 6 months period 7th January, 1991 to 6th July, 1991 the Notes bear the interest rate of 7.5625% per annum. US\$3,873,226 will be payable from 8th July, 1991 per US\$100,000 principal amount of Notes.  
Yamaichi International (Europe) Limited, Agent Bank

**SABRE VIII LIMITED****JPY15,000,000,000**  
Floating Rate Secured  
Notes Due 1993  
For the 3 months period 7th January, 1991 to 6th April, 1991 the Notes bear the interest rate of 8.25% per annum. JPY20,854 will be payable from 8th April, 1991 per JPY1,000,000 principal amount of Notes.  
Yamaichi International (Europe) Limited, Agent Bank

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The FT proposes to publish a survey on 23rd January 1991. It will be of particular interest to the 79% of Chief Executives in Europe's Top 2000 companies who read the Financial Times. If you want to be included in the important audience, call Bill Castle on 071 873 3760 or 071 873 3062.

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## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

## Japanese banks gather to back a maverick

Robert Thomson on the help offered to troubled property developer EIE International

PAST associations by EIE International, the Japanese property developer, with boom-bust Australian entrepreneurs, and by a self-confessed hangover from previous buying binges. Apart from mainstream hotel and office buildings in the US, Australia, the UK and Hong Kong, it has a half share in Bond University, the Queensland establishment founded by the Australian entrepreneur Mr. Bond, and a floating hotel moored in the Saigon river which runs to Ho Chi Minh City, Vietnam.

But instead of being a salutary symbol of the dangers of over-indebtedness, the privately-held EIE has become a case study of Japanese banks' willingness to back troubled clients and, with the exception of senior and middle management to oversee restructuring.

The support has been a corporate "outsider" with a maverick chief executive, Mr. Harumori Takahashi, who built a property empire on the back of an electronics import company acquired in 1977. His love of a deal made him a natural partner of the Australian entrepreneurial group, although unlike several of his past associates, Mr. Takahashi still has a long line of credit.

EIE International's main bank, the Long-Term Credit Bank of Japan, has sent specialists to EIE to assess property for the sale of properties, and will provide funds in case of repayment problems.

The bank, which estimates



Harumori Takahashi (left), chief executive of EIE Developments, which has a half share in the university in Queensland founded by Alan Bond (right)

its exposure at Y100bn (US\$732m) of the Y500bn of EIE's outstanding debts, insisted that the developer was "not thought of as a problem company", although it was facing a "difficult period".

"We think their business is in the Pacific, and in the Pacific they are very strong. The difficulty is that higher interest rates have caused problems for their cash flow. We think they are going to come through this," the bank said.

EIE admits there are problems, but does not like the comparisons with Mr. Alan Bond, nor with Itohan, the financially-troubled Japanese trading house which is under reconstruction by the Sumitomo Bank, with assets estimated at Y1,300bn and a heavy property exposure in a softening Japanese market.

Mr. Bungo Ishizaki, EIE International's senior executive adviser, said: "I would be

kidding if I pretended we don't have problems," but the Itohan comparison was "very unfair" as the trading house's difficulties were of a "vastly different scale".

The causes are not vastly different. Both companies used appreciating Japanese assets as collateral for their ambitious investments, which, in EIE's case, were generally in foreign markets, while Itohan's problems are at home.

Mr. Ishizaki said that a doubling of Japanese interest rates over the past year had been a problem, while the international economic downturn had affected property values. EIE's bankers admit that they were probably not ready to lend for such a long time "outside the core business".

The company's 50 per cent stake in Bond University, estimated to have cost A\$120m (US\$80m), was described as a "white elephant" by Mr. Ishi-

zaki, who said his company was now covering 100 per cent of the university's expenses. He also complained about "unfairly" high capital gains taxes in Japan and the difficulty of winning development approval for a hotel project in London.

"That has been a big white elephant. The agency you have to go through to get building approval is unreal," Mr. Ishizaki said. Mr. Bond, an impressive collection of Regent and four Hyatt hotels in Asia and the Pacific, with office buildings and golf courses in the US, UK, New Zealand, Hong Kong and Thailand. Mr. Ishizaki estimated that the company owned "just on 100,000 sq m of land", worth, he reckoned, Y700bn.

In late November, EIE Development (International), the Hong Kong-listed subsidiary of Tokyo-based EIE, announced that it had sold 100 stores in one of the twin towers of the

Bond Centre in Hong Kong for HK\$1.97bn (US\$252m). The sale could be the first of many to trim the group to a core of hotel and office holdings in the south Pacific.

The Long-Term Credit Bank said that property specialists from the bank would help determine which assets should be sold to improve prospects for "core" projects.

"We believe that these south Pacific projects are very good. The problem is that it takes a long time to generate the cash flow, so we will support and stimulate their business," the bank said.

Mr. Ishizaki said that there were certain "misfit" properties in Europe and the US, and "these are the ones we would like to sell". He said the Pacific assets properties "fit neatly" together, but some of the others were a "bit off the wall".

LTCB and other leading lenders, including Mitsui Trust and Banking and the Nippon Credit Bank, senior officials in the group just more than a week ago. Mr. Ishizaki said these bank officials had "a lot of influence" as they had been in Japan since they had been in Japan.

He said that EIE naturally found friends with Australian entrepreneurs, including Mr. Bruce Judge of Aradine, Mr. Larry Adler of Bond, and Japanese companies often found difficulty in gaining acceptance from the traditional elite of commerce.

The 201-room floating hotel, purchased in 1988 through Barrier Reef Holdings, a quoted company, was a failure when it opened in northern Australia, but is apparently a success in its new home on the Saigon River.

"The floating hotel is doing very well in Vietnam. It's only one in town," Mr. Ishizaki said.

## Treasuries bounce briefly on hopes for Fed easing

By Karen Zagor in New York and Simon London in London

US TREASURY bonds ended the day on a mixed note after receiving an unexpected boost yesterday morning when the Federal Reserve failed to open the market for Fed funds were trading below the Fed's perceived target of 7 per cent.

This instantly triggered speculation that the Fed had eased monetary policy.

The long-term end of the market had opened on a weak note, as traders started selling ahead of the results of the Treasury's afternoon auction of \$6.95bn in 10- and 40-year Treasury bonds.

Fear of war in the Gulf, new supply worries and the weak US economy remained depressing themes for the long end of the yield curve.

When the Fed did not intervene, with Fed funds trading at 6 1/2 per cent at intervention time, the long bond rallied briefly, climbing about 1/4 point before falling back to end the day down 1/4 at 104 1/4, yielding 8.55 per cent.

GOVERNMENT BONDS

But shorter-dated maturities held up better, gaining about 1/4 point in late trading. At the Refcorp auction, the average yield on the 30-year bond was 8.60 per cent, while the 10-year bond had an average yield of 8.07 per cent.

GERMAN government bonds moved lower yesterday, giving up many of Monday's gains.

A background of political uncertainty, mostly professional trading.

The long-maturity benchmark 10 1/2 per cent gilt maturing 2008/2007 closed 1/4 point down on 103 1/4 at 107 1/4, a yield of 10.63 per cent. In the futures market, the March futures contract closed at 89.34, after opening at 89.03.

Trading was dominated by dealers, with firms keen not to hold long or short trading positions before further developments take place in the Gulf.

However, there is a discernible pattern of money moving down the curve into shorter

## BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
UK GILTS							
10.000 05/92	10.000	05/92	103-07	-0.07	11.33	11.34	11.33
8.000 03/90	8.000	03/90	99-22	-0.22	10.17	10.17	10.17
9.000 10/90	9.000	10/90	99-15	-0.15	10.17	10.17	10.17
US TREASURY							
8.500 11/90	8.500	11/90	102-09	-0.09	8.15	8.15	8.15
8.750 05/90	8.750	05/90	102-03	-0.03	8.37	8.37	8.37
JAPAN							
No 119 4.800 05/90	4.800	05/90	100-00	-0.00	7.00	7.04	7.10
No 129 6.400 03/90	6.400	03/90	98-27	-0.27	6.65	6.69	6.80
FRANCE							
8.000 10/90	8.000	10/90	100-0700	+0.10	8.98	8.98	8.98
FRANCE BTAN							
8.000 11/95	8.000	11/95	95-1835	-0.141	10.20	10.23	10.23
8.000 03/90	8.000	03/90	97-0800	-0.180	10.01	10.01	10.01
FRANCE CAT							
10.000 05/91	10.000	05/91	95-0000	-1.050	10.27	10.27	10.23
NETHERLANDS							
9.250 11/90	9.250	11/90	99-9700	-0.090	8.25	8.25	8.05
AUSTRALIA							
10.000 07/90	10.000	07/90	102-11	-0.11	12.24	12.07	12.07
BELGIUM							
10.000 06/90	10.000	06/90	100-1900	-0.050	9.98	9.91	9.98

London closing, New York closing. Yields: Local market standard. Prices: US, UK in 32nds, others in decimals. Technical data: FT/IBD Bond Service.

for a yield of 8.97 per cent, against 8.99 per cent on Monday. In the futures market, the March bond future closed at 89.11, up 37 pence from the opening level.

GOVERNMENT BONDS

But shorter-dated maturities held up better, gaining about 1/4 point in late trading. At the Refcorp auction, the average yield on the 30-year bond was 8.60 per cent, while the 10-year bond had an average yield of 8.07 per cent.

GERMAN government bonds moved lower yesterday, giving up many of Monday's gains. A background of political uncertainty, mostly professional trading. The long-maturity benchmark 10 1/2 per cent gilt maturing 2008/2007 closed 1/4 point down on 103 1/4 at 107 1/4, a yield of 10.63 per cent. In the futures market, the March futures contract closed at 89.34, after opening at 89.03. Trading was dominated by dealers, with firms keen not to hold long or short trading positions before further developments take place in the Gulf. However, there is a discernible pattern of money moving down the curve into shorter

## DIVIDEND NOTICE TO THE HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS FOR COMMON STOCK OF TOSHIBA CORPORATION (FORMERLY TOSHIBA SHIBURA ELECTRIC COMPANY) DESIGNATED COUPON NO. 80 (ACTION REQUIRED ON OR PRIOR TO APRIL 30th 1991)\*\*

Chemical Bank, as Depositary (the "Depositary") under the Deposit Agreement dated as of February 15th 1970 among Tokyo Shibaura Electric Company Limited (the "Company") the Depositary and the holders of European Depositary Receipts (the "Receipts") issued thereunder in respect of shares of Common Stock, par value 50 Yen per share, of the Company (the "Common Stock"), hereby gives notice of a dividend of 5.00 Yen per share of Common Stock.

The Dividend on the shares of Common Stock on record of Deposit with the Custodian under such Deposit Agreement, less a portion thereof withheld by the Company on account of Japanese taxes, has been received by the Custodian as agent for the Depositary and, pursuant to the provisions of such Deposit Agreement, has been converted into United States Dollars at the rate of 121.8018 Yen per United States Dollar.

The Depositary has been advised by the Company that Japan is a party to international agreements with Australia, Belgium, Canada, Denmark, France, The Federal Republic of Germany, Hungary, New Zealand, Norway, Singapore, Sweden, Switzerland, The United Arab Emirates, the United Kingdom and the United States of America under which certain persons are entitled to 15% tax withholding rate on dividends such as the above in question. The persons so entitled include residents of such countries and companies registered thereunder meeting certain conditions relating to the carrying on of trade or business in Japan. Persons not so entitled to a 15% tax withholding will be paid a dividend on which a 20% tax withholding rate has been applied.

To determine entitlement to the lesser tax withholding rate of 15% it is necessary that the surrender of Coupon No. 80 be accompanied by a properly completed and signed certificate (in the form which are obtainable at the office of the Depositary in London or any Depositary's Agent) as to the residency and trade or business activities in Japan of the holder of Coupon No. 80. Such certificates may be forwarded by the Depositary to the Company upon its request.

Payment in United States Dollars of the amount of the dividend payable will be made at the office of the Depositary in London or at the office of any Depositary's Agent listed below under surrender of Coupon No. 80.

NAME	ADDRESS
Chemical Bank	Frankfurt, Germany
The Bank of Tokyo Limited	London, England
The Bank of Tokyo Limited	Paris, France
The Bank of Tokyo Limited	Brussels, Belgium
The Bank of Tokyo Limited	Frankfurt, Germany
Person, Holding & Person	Amsterdam, The Netherlands
Banco Nazionale del Lavoro	Rome, Italy
Kreditbank S.A. Luxembourg	Luxembourg

The following table sets forth the amounts payable upon presentation of Coupon No. 80 from the various denominations of Receipts.

Coupon No. 80 Detached from Receipts in the Denomination of:	Dividend Payable (less 15% Japanese withholding tax)	Dividend Payable (less 20% Japanese withholding tax)
1 Depositary Share	\$1.61	\$1.52
10 Depositary Shares	\$16.10	\$15.20
50 Depositary Shares	\$80.52	\$76.02
100 Depositary Shares	\$161.03	\$151.56

Payment in United States Dollars in respect of Coupon No. 80 will be made by United States Dollar check drawn on, or transfer to a United States Dollar account maintained by the payee with a bank in New York City.

Date: January 9, 1991. Chemical Bank, as Depositary, 180 Strand, London WC2R 1EX, England.

\*\*September 30, 1990 has been established as the record date for the determination of the stockholders of the Company entitled to such dividend. All receipts issued in respect of Common Stock not entitled to share in such dividend will be without Coupon No. 80 attached.

Certain holders of Receipts may be entitled upon the fulfillment of certain conditions to reductions in the withholding tax rate applicable to them. The Depositary will, in its discretion not unduly burdensome and upon payment of all expenses incurred in connection therewith, take such action as it deems appropriate in the circumstances to assist such holders in availing themselves of such reductions.

Because of Japanese tax requirements applicable to the Company, the Custodian has been asked to remit to the Company shortly after April 30th 1991 the excess received by the Custodian over 80% of the dividend payable and to unsundered Coupon No. 80.

As a result, persons surrendering Coupon No. 80 after such date will be entitled to receive from the Depositary or any Depositary's Agent a dividend on which a 20% tax withholding rate has been applied and, if entitled to a 15% tax withholding, will be required (in order to realise such entitlement) to apply to the Company for an additional 5%. Such application must consistently with the foregoing be made through the

Chemical Bank  
As Depositary

Credit Suisse First Boston Limited  
Agent

## County NatWest to shed staff in Tokyo

By Stefan Wagstyl in Tokyo

COUNTY NatWest, the investment banking arm of National Westminster Bank, is planning to shed staff in its loss-making Tokyo office through a voluntary redundancy and retirement scheme.

The company, which employs 180 people in Japan, has no target in mind for the number of staff it intends to shed. But the proposed reduction could be substantial given that County is also planning to give up about half the office space it occupies in Tokyo.

The move could be followed by other foreign brokers in Tokyo since all are suffering from the impact of last year's plunge in the Japanese stock market. County's planned reductions are the most significant since Citicorp and Security Pacific, the US banks, cut large parts of their Tokyo operations in the wake of the October 1987 global equities crash.

Mr. Tim Ferguson, head of County's worldwide securities business, said the move was a response to difficult conditions in the securities industry. "We have lost a lot of money in Tokyo. We don't believe that the market is going to improve in the short term. Even if it

index recovers, volumes are unlikely to increase." County's pre-tax losses in Tokyo swelled last year to around £10m (£9m), as the plunge in prices and volumes in the Japanese stock market took its toll. The office was compounded by the difficulties in March of a sales team to a rival broker. National Westminster has yet to publish results for 1990.

County's problems in Tokyo are concentrated in the equities operation, which accounts for some 125 of the staff. The bank is in corporate finance and in other capital markets activities.

Mr. Ferguson, who was branch manager in Tokyo until last year, said County remained committed to its seat on the Tokyo Stock Exchange, which was acquired in 1988 after a protracted campaign.

County intends to focus its equity business on derivative products, such as packages including futures, options and warrants. The problem with this approach is that several other foreign brokers in Tokyo are moving in the same direction, particularly large US investment banks, which have already developed a substantial business in derivatives.

## Hong Leong rises 38%

HONG Leong Credit, financial services arm of Malaysia's sprawling Hong Leong group, posted a 38 per cent rise in pre-tax profit to M\$23.2m (US\$13m) in the 12 months to June 1990 from M\$25.4m a year earlier, drawing on the nation's expanding economy, AP-JD reports from Kuala Lumpur.

Revenue jumped 10 per cent to M\$214.3m from M\$194.4m, while net profits of M\$24.5m showed a 35 per cent gain from the previous year's M\$18.1m. After minority interests and extraordinary items,

attributable profits jumped 44 per cent to M\$25.1m from M\$17.4m.

Hong Leong Credit, with subsidiaries involved in leasing, insurance, financing and property development, accounts for most of the financial services provided in Malaysia by the Hong Leong group.

The family-controlled listed conglomerate is split into Singapore, Malaysia, and other branches, whose business holdings extend throughout Southeast Asia, including Hong Kong.

## SIA forecasts difficult year

SINGAPORE Airlines (SIA) faces a difficult year, according to Mr. J.Y. Pillay, chairman. Reuter reports from Singapore.

"Our belts, already taut, will be tightened another notch," he said in the company newsletter.

However, SIA would not reduce capacity, shrink its network or cut staff levels in spite of problems caused by a slowdown in worldwide economic growth and inflation. He said that the airline's financial performance for the year to March 1991 would be below last year's record profit of S\$20m (US\$13.5m).

Mr. Pillay said SIA would continue with its aim of achieving an average 8 per cent to 10 per cent annual capacity growth, including cargo, this decade.

It would also pursue a 10-year S\$20bn investment plan.

## Fed ambiguous on easing move

By Karen Zagor in New York

THE Federal Reserve sent an ambiguous message to US markets yesterday morning when it failed to support the Fed funds rate by draining reserves from the banking system when the rate was trading at 6 1/2 per cent, below the perceived 7 per cent target. This prompted speculation that the Fed had eased.

The Fed funds rate has been unusually unstable in the last 10 sessions, trading in a range of about 8 per cent to below 1 per cent, and closing yesterday at 3 per cent after opening at 6 1/2 per cent. Although some volatility is expected at the start of the year, the market had expected the key rate to stabilise this week.

However, the Federal Reserve's recent actions have baffled traders. The Fed's operations in the open market have been contributed to the drop in the rate on Friday.

Although many traders

seemed convinced that the Fed's lack of intervention yesterday was a clear signal of an easing, economists were less sure. Mr. Robert Brusca, chief economist at Nikko Securities, said the Fed's lack of intervention was "a little surprising" but the Fed funds are still close to the Fed's 7 per cent target.

Mr. Bruce Barmes, a market strategist at Barmes Associates, said it was too early to say the Fed had cut its target for funds.

FT/IBD INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on January 8.

101	1.72	AUSTRIA	9 5/8	100	98 1/2	107
102	1.72	CREDIT LYONNAIS 9 5/8 Ecu	100	98 1/2	108	
103	1.72	DENMARK 7 5/8 Ecu	100	98 1/2	109	
104	1.72	FRANCE 10 1/8	100	98 1/2	110	
105	1.72	GERMANY 10 1/8	100	98 1/2	111	
106	1.72	ITALY 10 1/8	100	98 1/2	112	
107	1.72	NETHERLANDS 10 1/8	100	98 1/2	113	
108	1.72	SPAIN 10 1/8	100	98 1/2	114	
109	1.72	SWEDEN 10 1/8	100	98 1/2	115	
110	1.72	UNITED KINGDOM 10 1/8	100	98 1/2	116	
111	1.72	UNITED STATES 10 1/8	100	98 1/2	117	
112	1.72	WEST GERMANY 10 1/8	100	98 1/2	118	
113	1.72	YUGOSLAVIA 10 1/8	100	98 1/2	119	
114	1.72	NETHERLANDS 10 1/8	100	98 1/2	120	
115	1.72	NETHERLANDS 10 1/8	100	98 1/2	121	
116	1.72	NETHERLANDS 10 1/8	100	98 1/2	122	
117	1.72	NETHERLANDS 10 1/8	100	98 1/2	123	
118	1.72	NETHERLANDS 10 1/8	100	98 1/2	124	
119	1.72	NETHERLANDS 10 1/8	100	98 1/2	125	
120	1.72	NETHERLANDS 10 1/8	100	98 1/2	126	
121	1.72	NETHERLANDS 10 1/8	100	98 1/2	127	
122	1.72	NETHERLANDS 10 1/8	100	98 1/2	128	
123	1.72	NETHERLANDS 10 1/8	100	98 1/2	129	
124	1.72	NETHERLANDS 10 1/8	100	98 1/2	130	
125	1.72	NETHERLANDS 10 1/8	100	98 1/2	131	
126	1.72	NETHERLANDS 10 1/8	100	98 1/2	132	
127	1.72	NETHERLANDS 10 1/8	100	98 1/2	133	
128	1.72	NETHERLANDS 10 1/8	100	98 1/2	134	
129	1.72	NETHERLANDS 10 1/8	100	98 1/2	135	
130	1.72	NETHERLANDS 10 1/8	100	98 1/2	136	
131	1.72	NETHERLANDS 10 1/8	100	98 1/2	137	
132	1.72	NETHERLANDS 10 1/8	100	98 1/2	138	
133	1.72	NETHERLANDS 10 1/8	100	98 1/2	139	
134	1.72	NETHERLANDS 10 1/8	100	98 1/2	140	
135	1.72	NETHERLANDS 10 1/8	100	98 1/2	141	
136	1.72	NETHERLANDS 10 1/8	100	98 1/2	142	
137	1.72	NETHERLANDS 10 1/8	100	98 1/2	143	
138	1.72	NETHERLANDS 10 1/8	100	98 1/2	144	
139	1.72	NETHERLANDS 10 1/8	100	98 1/2	145	
140	1.72	NETHERLANDS 10 1/8	100	98 1/2	146	
141	1.72	NETHERLANDS 10 1/8	100	98 1/2	147	
142	1.72	NETHERLANDS 10 1/8	100	98 1/2	148	
143	1.72	NETHERLANDS 10 1/8	100	98 1/2	149	
144	1.72	NETHERLANDS 10 1/8	100	98 1/2	150	
145	1.72	NETHERLANDS 10 1/8	100	98 1/2	151	
146	1.72	NETHERLANDS 10 1/8	100	98 1/2	152	
147	1.72	NETHERLANDS 10 1/8	100	98 1/2	153	
148	1.72	NETHERLANDS 10 1/8	100	98 1/2	154	
149	1.72	NETHERLANDS 10 1/8	100	98 1/2	155	
150	1.72	NETHERLANDS 10 1/8	100	98 1/2	156	
151	1.72	NETHERLANDS 10 1/8	100	98 1/2	157	
152	1.72	NETHERLANDS 10 1/8	100	98 1/2	158	
153	1.72	NETHERLANDS 10 1/8	100	98 1/2	159	
154	1.72	NETHERLANDS 10 1/8	100	98 1/2	160	
155	1.72	NETHERLANDS 10 1/8	100	98 1/2	161	
156	1.72	NETHERLANDS 10 1/8	100	98 1/2	162	
157	1.72	NETHERLANDS 10 1/8	100	98 1/2	163	
158	1.72	NETHERLANDS 10 1/8	100	98 1/2	164	
159	1.72	NETHERLANDS 10 1/8	100	98 1/2	165	
160	1.72	NETHERLANDS 10 1/8	100	98 1/2	166	
161	1.72	NETHERLANDS 10 1/8	100	98 1/2	167	
162	1.72	NETHERLANDS 10 1/8	100	98 1/2	168	
163	1.72	NETHERLANDS 10 1/8	100	98 1/2	169	
164	1.72	NETHERLANDS 10 1/8	100	98 1/2	170	
165	1.72	NETHERLANDS 10 1/8	100	98 1/2	171	
166	1.72	NETHERLANDS 10 1/8	100	98 1/2	172	
167	1.72	NETHERLANDS 10 1/8	100	98 1/2	173	
168	1.72	NETHERLANDS 10 1/8	100	98 1/2	174	
169	1.72	NETHERLANDS 10 1/8	100	98 1/2	175	
170	1.72	NETHERLANDS 10 1/8	100	98 1/2	176	
171	1.72	NETHERLANDS 10 1/8	100	98 1/2	177	
172	1.72	NETHERLANDS 10 1/8	100	98 1/2	178	
173	1.72	NETHERLANDS 10 1/8	100	98 1/2	179	
174	1.72	NETHERLANDS 10 1/8	100	98 1/2	180	
175	1.72	NETHERLANDS 10 1/8	100	98 1/2	181	
176	1.72	NETHERLANDS 10 1/8	100	98 1/2	182	
177	1.72	NETHERLANDS 10 1/8	100	98 1/2	183	
178	1.72	NETHERLANDS 10 1/8	100	98 1/2	184	
179	1.72	NETHERLANDS 10 1/8	100	98 1/2	185	
180	1.72	NETHERLANDS 10 1/8	100	98 1/2	186	
181	1.72	NETHERLANDS 10 1/8	100	98 1/2	187	
182	1.72	NETHERLANDS 10 1/8	100	98 1/2	188	
183	1.72	NETHERLANDS 10 1/8	100	98 1/2	189	
184	1.72	NETHERLANDS 10 1/8	100	98 1/2	190	
185	1.72	NETHERLANDS 10 1/8	100	98 1/2	191	
186	1.72	NETHERLANDS 10 1/8	100	98 1/2	192	
187	1.72	NETHERLANDS 10 1/8	100	98 1/2	193	
188	1.72	NETHERLANDS 10 1/8	100	98 1/2	194	
189	1.72	NETHERLANDS 10 1/8	100	98 1/2	195	
190	1.72	NETHERLANDS 10 1/8	100	98 1/2	196	
191	1.72	NETHERLANDS 10 1/8	100	98 1/2	197	
192	1.72	NETHERLANDS 10 1/8	100	98 1/2	198	
193	1.72	NETHERLANDS 10 1/8	100	98 1/2	199	
194	1.72	NETHERLANDS 10 1/8	100	98 1/2	200	
195	1.72	NETHERLANDS 10 1/8	100	98 1/2	201	
196	1.72	NETHERLANDS 10 1/8	100	98 1/2	202	
197	1.72	NETHERLANDS 10 1/8	100	98 1/2	203	
198	1.72	NETHERLANDS 10 1/8	100	98 1/2	204	
199	1.72	NETHERLANDS 10 1/8	100	98 1/2	205	
200	1.72	NETHERLANDS 10 1/8	100	98 1/2	206	
201	1.72	NETHERLANDS 10 1/8	100	98 1/2	207	
202	1.72	NETHERLANDS 10 1/8	100	98 1/2	208	
203	1.72	NETHERLANDS 10 1/8	100	98 1/2	209	
204	1.72	NETHERLANDS 10 1/8	100	98 1/2	210	
205	1.72	NETHERLANDS 10 1/8	100	98 1/2	211	
206	1.72	NETHERLANDS 10 1/8	100	98 1/2	212	
207	1.72	NETHERLANDS 10 1/8	100	98 1/2	213	
208	1.72	NETHERLANDS 10 1/8	100	98 1/2	214	
209	1.72	NETHERLANDS 10 1/8	100	98 1/2	215	
210	1.72	NETHERLANDS 10 1/8	100	98 1/2	216	
211	1.72	NETHERLANDS 10 1/8	100	98 1/2	217	
212	1.72	NETHERLANDS 10 1/8	100	98 1/2	218	
213	1.72	NETHERLANDS 10 1/8	100	98 1/2	219	
214	1.72	NETHERLANDS 10 1/8	100	98 1/2	220	
215	1.72	NETHERLANDS 10 1/8	100	98 1/2	221	
216	1.72	NETHERLANDS 10 1/8	100	98 1/2	222	
217	1.72	NETHERLANDS 10 1/8	100	98 1/2	223	
218	1.72	NETHERLANDS 10 1/8	100	98 1/2	224	
219	1.72	NETHERLANDS 10 1/8	100	98 1/2	225	
220	1.72	NETHERLANDS 10 1/8	100	98 1/2	226	
221	1.72	NETHERLANDS 10 1/8	100	98 1/2	227	
222	1.72	NETHERLANDS 10 1/8	100	98 1/2	228	
223	1.72	NETHERLANDS 10 1/8	100	98 1/2	229	
224	1.72	NETHERLANDS 10 1/8	100	98 1/2	230	
225	1.72	NETHERLANDS 10 1/8	100	98 1/2	231	
226	1.72	NETHERLANDS 10 1/8	100	98 1/2	232	
227	1.72	NETHERLANDS 10 1/8	100	98 1/2	233	
228	1.72	NETHERLANDS 10 1/8	100	98 1/2	234	
229	1.72	NETHERLANDS 10 1/8	100	98 1/2	235	
230	1.72	NETHERLANDS 10 1/8	100	98 1/2	236	
231	1.72	NETHERLANDS 10 1/8	100	98 1/2	237	
232	1.72	NETHERLANDS 10 1/8	100	98 1/2	238	
233	1.72	NETHERLANDS 10 1/8	100	98 1/2	239	
234	1.72	NETHERLANDS 10 1/8	100	98 1/2	240	
235	1.72	NETHERLANDS 10 1/8	100	98 1/2	241	
236	1.72	NETHERLANDS 10 1/8	100	98 1/2	242	
237	1.72	NETHERLANDS 10 1/8	100	98 1/2	243	
238	1.72	NETHERLANDS 10 1/8	100	98 1/2	244	
239	1.72	NETHERLANDS 10 1/8	100	98 1/2	245	
240	1.72	NETHERLANDS 10 1/8	100	98 1/2	246	
241	1.72	NETHERLANDS 10 1/8	100	98 1/2	247	
242	1.72	NETHERLANDS 10 1/8	100	98 1/2	248	
243	1.72	NETHERLANDS 10 1/8	100	98 1/2	249	
244	1.72	NETHERLANDS 10 1/8	100	98 1/2	250	
245	1.72	NETHERLANDS 10 1/8	100	98 1/2	251	
246	1.72	NETHERLANDS 10 1/8	100	98 1/2	252	
247	1.72	NETHERLANDS 10 1/8	100	98 1/2	253	
248	1.72	NETHERLANDS 10 1/8	100	98 1/2	254	
249	1.72	NETHERLANDS 10 1/8	100	98 1/2	255	
250	1.72	NETHERLANDS 10 1/8	100	98 1/2	256	
251	1.72	NETHERLANDS 10 1/8	100	98 1/2	257	
252	1.72	NETHERLANDS 10 1/8	100	98 1/2	258	
253	1.72	NETHERLANDS 10 1/8	100	98 1/2	259	
254	1.72	NETHERLANDS 10 1/8	100	98 1/2	260	
255	1.72	NETHERLANDS 10 1/8	100	98 1/2	261	
256	1.72	NETHERLANDS 10 1/8	100	98 1/2	262	
257	1.72	NETHERLANDS 10 1/8	100	98 1/2	263	
258	1.72	NETHERLANDS 10 1/8	100	98 1/2	264	
259	1.72	NETHERLANDS 10 1/8	100	98 1/2	265	
260	1.72	NETHERLANDS 10 1/8	100	98 1/2	266	
261	1.72	NETHERLANDS 10 1/8	100	98 1/2	267	
262	1.72	NETHERLANDS 10 1/8	100	98 1/2	268	
263	1.72	NETHERLANDS 10 1/8	100	98 1/2	269	
264	1.72	NETHERLANDS 10 1/8	100	98 1/2	270	
265	1.72	NETHERLANDS 10 1/8	100	98 1/2	271	
266	1.72	NETHERLANDS 10 1/8	100	98 1/2	272	
267	1.72	NETHERLANDS 10 1/8	100	98 1/2	273	
268	1.72	NETHERLANDS 10 1/8	100	98 1/2	274	
269	1.72	NETHERLANDS 10 1/8	100	98 1/2	275	
270	1.72	NETHERLANDS 10 1/8	100	98 1/2	276	
271	1.72	NETHERLANDS 10 1/8	100	98 1/2	277	
272	1.72	NETHERLANDS 10 1/8	100	98 1/2	278	
273	1.72	NETHERLANDS 10 1/8	100	98 1/2	279	
274	1.72	NETHERLANDS 10 1/8	100	98 1/2	280	
275	1.72	NETHERLANDS 10 1/8	100	98 1/2	281	
276	1.72	NETHERLANDS 10 1/8	100	98 1/2	282	
277	1.72	NETHERLANDS 10 1/8	100	98 1/2	283	
278	1.72	NETHERLANDS 10 1/8	100	98 1/2	284	
279	1.72	NETHERLANDS 10 1/8	100	98 1/2	285	
280	1.72	NETHERLANDS 10 1/8	100	98 1/2	286	
281	1.72	NETHERLANDS 10 1/8	100	98 1/2	287	
282	1.72	NETHERLANDS 10 1/8	100	98 1/2	288	
283	1.72	NETHERLANDS 10 1/8	100	98 1/2	289	
284	1.72	NETHERLANDS 10 1/8	100	98 1/2	290	
285	1.72	NETHERLANDS 10 1/8	100	98 1/2	291	
286	1.72	NETHERLANDS 10 1/8	100	98 1/2	292	
287	1.72	NETHERLANDS 10 1/8	100	98 1/2	293	
288	1.72	NETHERLANDS 10 1/8	100	98 1/2	294	
289	1.72	NETHERLANDS 10 1/8	100	98 1/2	295	
290	1.72	NETHERLANDS 10 1/8	100	98 1/2	296	
291	1.72	NETHERLANDS 10 1/8	100	98 1/2	297	
292	1.72	NETHERLANDS 10 1/8	100	98 1/2	298	
293	1.72	NETHERLANDS 10 1/8	100	98 1/2	299	
294	1.72	NETHERLANDS 10 1/8				



# The Power of Ideas: M&A 1990.

In 1990, more than 145 clients chose CS First Boston to help them realize their M&A objectives. We assisted these clients in 186 transactions in 13

separate business categories with an aggregate value of over \$80 billion worldwide. These accomplishments are particularly meaningful in the context of a global business environment that was as demanding as any in recent history.

More than ever before, clients in 1990 required ideas and strategies which were both innovative and relevant. These companies sought an investment banking resource that could deliver from initial concept through final closing. How did we perform? The facts on these pages speak for themselves. These facts not only tell you who is performing today, but who has the experience to perform for you tomorrow.

Whether the M&A assignment is domestic, cross-border or international, CS First Boston's team of 195 professionals will continue to combine ideas with the financing capabilities our clients expect and rely on. That proven combination generates results—and a record like the one on these three pages.

Client	Description of Transaction	Approximate Value of Transaction
<b>Building Products</b>		
Dallas Corporation	Sale of Company to H. Rouse Phillips Securities Corporation	\$195,000,000
Dumfries Cement Company, a subsidiary of HOLNAM INC	Merger for Cash with Northwestern Portland Cement Company	42,000,000
Fidelco Capital Group	Divestiture of Modernfold, Inc. to Maiden Lane Associates, Ltd.	Not Disclosed
Sikes Corporation	Sale of Company to Premark International, Inc.	201,000,000
<b>Chemicals &amp; Allied Products</b>		
The Dexter Corporation	Divestiture of PVC Compounding Business to Evolve Group plc	Not Disclosed
Ecolab, Inc.	Joint Venture and Acquisition of Cleaning and Sanitizing Businesses with Henkel KGaA (Pending)	Not Disclosed
Ethyl Corporation	Divestiture of Hardwicke Chemical Company to MTM Ltd	\$112,000,000
The General Electric Company plc and Siemens AG	Divestiture of Birkbys Plastics LTD to Marubeni Corporation	Not Disclosed
Hoechst Celanese Corporation	Sale of 24.8% Interest in Osmonics, Inc. to Osmonics, Inc.	Not Disclosed
Huntington Laboratories, Inc.	Sale of Company to Private Investor Group	Not Disclosed
Quantum Chemical Corporation	Divestiture of Polyalphaolefins Business to Ethyl Corporation	48,000,000
Roche Holding AG	Divestiture of Plant Protection Operations of The Maag Group to Ciba-Geigy (Pending)	Not Disclosed
<b>Consumer Products &amp; Services</b>		
AB Volvo and Procordia AB	Advice to AB Volvo on Merger of Procordia AB, Pharmacia AB, Pharmacia AB, Deal/Manager for AB Volvo and Procordia AB in U.S. Offers for Pharmacia AB	\$6,200,000,000
The Borden Company PLC	Divestiture of Ward White U.S. Automotive Group to WSR Acquisition Corporation	Not Disclosed
Canadian Pacific Hotels Corporation	Acquisition of 80% Interest in MetHotels Inc. of Phoenix from Metropolitan Life Insurance Company of New York (Pending)	Not Disclosed
Chartwell Associates	Proxy Contest for Avon Products, Inc.	1,919,000,000
Esselte AB	Merger for Cash with Esselte Business Systems Inc.	215,000,000
Fedders Corporation	Acquisition of The Emerson Quiet Kool Unit from Jepson Corporation (Pending)	56,000,000
Kay Jewelers, Inc.	Merger to Preferred Stock with Ramers Group plc	451,000,000
Lion Nathan Limited	Divestiture of Woolworths New Zealand Limited to Dairy Farm International Holdings Limited	165,000,000
MacAndrews & Forbes Group Inc.	Divestiture of Crossman Products Inc. to Worldwide Sports & Recreation Inc. (Pending)	Not Disclosed
Mary Kay Corporation	Advice with Respect to Recapitalization	390,000,000
TravCorps Corporation	Sale of Company to Chemical Venture Partners and Management	Not Disclosed
<b>Financial Institutions</b>		
Banco General de Negocios, S.A.	Privatization of Banco Comercial, S.A., Montevideo, Uruguay	Not Disclosed
Burton Group, plc	Divestiture of Burton Group Financial Services, plc to General Electric Capital Corporation	\$1,138,000,000
Central Co-operative Bank	Merger for Cash with Somerset Bankshares Inc. (Pending)	38,000,000
CIS Corporation	Divestiture of Canadian Operations to Manufacturer Finance Programs Ltd.	18,000,000
Citadel Holding Corporation	Acquisition of Westwood Savings and Loan Association from Resolution Trust Corporation	Not Disclosed
Citadel Holding Corporation	Acquisition of Investment Federal Savings and Loan Association from Resolution Trust Corporation	Not Disclosed
Citizens Financial Group, Inc.	Acquisition of Bank of New England-Old Colony, N.A. from Bank of New England Corporation (Pending)	Not Disclosed
Comerica Incorporated	Merger for Cash with Plaza Commerce Bancorp (Pending)	117,000,000
CS First Boston, Inc.	Merger for Cash with Jarden Morgan NZ Ltd. (Pending)	Not Disclosed
CS Holding	Acquisition of Clariden Bank from CS First Boston, Inc.	239,000,000
C&S/Sovran Financial Corporation	Stock Swap Merger with The Citizens and Southern Corporation and Sovran Financial Corporation	4,700,000,000
Empire Federal Savings of America of Buffalo	Sale of Substantially all of the Auto Installment Loan Assets to General Electric Capital Corporation	Not Disclosed
First Security Corporation	Merger for Cash with Twin Falls Bank & Trust Company	Not Disclosed
First Security Corporation	Merger for Common Stock with United Savings Bank of Salem, Oregon	33,000,000
Jarden Morgan Limited	Divestiture of North American and United Kingdom Retail Foreign Exchange Businesses to Deak International Inc. to The Thomas Cook Group Limited	12,000,000



## CS FIRST BOSTON

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## 1990 M&amp;A Results (Continued)

	Description of Transaction	Approximate Size of Transaction
<b>CS First Boston Client</b>		
MC Corp	Divestiture of Mvestment to Ameritrust Corporation	120,000,000
MC Corp	Divestiture of MBank Brownsville, El Paso, and Corpus Christi to Private Investor Groups (Pending)	Not Disclosed
Nokia Oy	Acquisition of Majority Interest in NKF Holding N.V.	100,000,000
Norwest Corporation	Merger with First Minnesota Savings Bank	Not Disclosed
The Planters Corporation	Stock Swap Merger with Peoples Bancorporation (N.C.) and Centura Banks, Inc.	201,000,000
Rochester Community Savings Bank	Merger for Cash with Shadow Lawn Savings Bank	Not Disclosed
Security Pacific Corporation	Sale of 5% Equity Interest in Consumer and Commercial Services Groups of Security Pacific Financial Services Systems, Inc. to Mitsui Bank Ltd.	85,000,000
Society Corporation	Merger for Common Stock with Trustcorp, Inc.	503,000,000
Society Corporation	Divestiture of Trustcorp Bank Columbus, N.A. to First of America Bank Corporation	Not Disclosed
Society Corporation	Divestiture of Trustcorp Banks, Hartford City and Dunkirk IN. to First Financial Bancorp	Not Disclosed
Society Corporation	Divestiture of Trustcorp Bank Huntington, N.A. to Fort Wayne National Corporation (Pending)	Not Disclosed
United Banks of Colorado, Inc.	Merger for Stock with Norwest Corporation (Pending)	430,000,000
<b>Food &amp; Beverage</b>		
Borden Inc.	Divestiture of U.S. Butter Group to Societe de Diffusion Internationale Agro-Alimentaire	Not Disclosed
Celbasco-ATO, S.A.	Joint Venture involving Equity Participants and Union Laitiere Normande	Not Disclosed
Lion Nathan Limited	Acquisition of 50% Interest in National Brewing Holdings Limited	\$606,000,000
Magnum Corporation Limited	Acquisition of Stakeholding in Orlando-Wyndham Estate Pernod Ricard Australian Wine Group	Not Disclosed
MorningStar Foods, Inc.	Divestiture of Texas Dairy Operations to Southern Foods, Inc.	Not Disclosed
MorningStar Foods, Inc.	Divestiture of Adohr Farms to Investor Group	217,000,000
Perrier S.A.	Divestiture of Soft Drinks Division to Cadbury Schweppes PLC	Not Disclosed
Sealaska Corporation	Divestiture of Ocean Beauty Seafoods, Inc. to Ika Muda Group	163,000,000
Suntory Limited	Acquisition of Interest in Allied-Lyons PLC, Increasing Ownership to 5%	Not Disclosed
Whitman Corporation	Spinoff of Pet Incorporated to Shareholders (Pending)	Not Disclosed
<b>Health Care</b>		
American Medical International, Inc.	Divestiture of Hospital Systems International Limited to Arvoly AG	\$ 15,000,000
American Medical International, Inc.	Divestiture of Community Hospital of Santa Cruz to Catholic Healthcare West	Not Disclosed
American Medical International, Inc.	Sale of 65% Interest in AMI Healthcare Group plc to Compagnie Generale des Eaux	271,000,000
American Medical International, Inc.	Divestiture of 4 Acute Care Hospitals in Switzerland to Klinik Hirslanden A.G.	168,000,000
American Medical International, Inc.	Divestiture of 2 Acute Care Hospitals in Spain to Previa S.A. de Seguros y Reaseguros	22,000,000
American Medical International, Inc.	Divestiture of 2 Acute Care Hospitals in Denver, Colorado to PSL Healthcare System, Inc. (Pending)	Not Disclosed
American Medical International, Inc.	Divestiture of 2 Psychiatric Hospitals in Florida to American Health Properties, Inc.	Not Disclosed
American Medical International, Inc.	Divestiture of 2 Psychiatric Hospitals in Massachusetts to American Health Properties, Inc.	Not Disclosed
American Medical International, Inc.	and Westwood-Pembroke Corporation	Not Disclosed
American Medical International, Inc.	Divestiture of Doctor's Hospital, Inc., Prince George's County, Maryland to Doctor's Hospital, Inc.	280,000,000
COBE Laboratories, Inc.	Sale of Company to Gambro Aktiebolag	3,300,000,000
Committee of Dalkon Shield Claimants	Advisors to Claimants in American Home Products Corporation's Acquisition of A.H. Robins Company, Inc.	Not Disclosed
Diasonics, Inc.	Sale of Magnetic Resonance Imaging Division to Toshiba American Medical Systems, Inc.	Not Disclosed
E. I. du Pont de Nemours and Company	Joint Venture with Merck & Co., Inc.	Not Disclosed
Evans Healthcare Limited	Sale of Company to Medirace PLC	139,000,000
National Intergroup Inc.	Proxy Contest by Centaur Partners, L.P.	345,000,000
PCS, Inc.	Sale of remaining 70% Interest to McKesson Corporation	50,000,000
Rorer Group Inc.	Multi-Step Combination with Rhône-Poulenc S.A.	3,400,000,000
<b>Industrial &amp; Other</b>		
ABH Asea Brown Boveri Ltd	Cash Tender Offer for Combustion Engineering, Inc.	\$1,600,000,000
ABB Asea Brown Boveri Ltd	Divestiture of Georgia Kaolin Company, Inc. to ECC Group PLC (Pending)	520,000,000
American NUKEM Corporation	Cash Tender Offer for ENSR Corporation	120,000,000
American Optical Corporation	Divestiture of the Assets of AO Safety to Cabot Corporation	Not Disclosed
American Tape Company	Sale of Company to STC Corporation	Not Disclosed
Australian Holdings Limited	Acquisition of Mutual Pacific Corporation Limited by Management	Not Disclosed
Chrysler Corporation	Divestiture of Gulfstream Aerospace Corporation to Forstmann Little & Co. and Allen E. Paulson	825,000,000
CIC Canadian Investment Capital Limited	Divestiture of Fabrene Inc. to The InterTech Group Inc.	Not Disclosed
Clark Equipment Company	Merger for Cash with Hurth Axle S.p.A.	Not Disclosed
Copperweld Corporation	Merger for Cash with Imetal S.A.	180,000,000
Easco Hand Tools, Inc.	Merger for Common Stock with Danaher Corporation	125,000,000
Farley Inc.	Divestiture of Doehler-Jarvis Unit to ICM/DJ L.P.	140,000,000
Fletcher Challenge Limited	Acquisition of Minority Interest from Shareholders	Not Disclosed
Ford Motor Company	Divestiture of Ford New Holland, Inc. to Fiat S.p.A. (Pending)	Not Disclosed
C. Itoh & Co. Ltd.	Acquisition of 5% Interest in Klockner-Werke AG and Formation of Joint Venture	Not Disclosed
HMA Investments, Inc.	Recapitalization of Schuykill Metals Corporation by Schuykill Holdings, Inc. and Citicorp Venture Capital Ltd.	Not Disclosed
Jarden Morgan Limited	Divestiture of Australian and New Zealand Precious Metal Refineries of Deak International Inc.	70,000,000
Keiso & Co.	to Johnson Matthey PLC	9,000,000
Lehel Hütögyógy Rt	Cash Tender Offer for Earle M. Jorgensen Company	287,000,000
Mitsubishi Estate Company, Ltd.	Privatization and sale by Hungarian State Property Agency to AB Electrolux (Pending)	Not Disclosed
PPI Delmonte Fresh Produce BV	Acquisition of 51% Interest in Rockefeller Group Inc.	845,000,000
Swiss Air Transport Company Ltd.	Sale of 9 Refrigerated Cargo Vessels to A Consortium of Hafslund Nycomed A/S, Kvaerner A/S and Other Investors	238,000,000
	Acquisition of 50% Interest in Swissotel Group from Nestlé S.A.	Not Disclosed
<b>Insurance</b>		
AmBase Corporation	Divestiture of Home Insurance Company to TVH Acquisition Corporation, an affiliate of Trygg-Hansa AB Group (Pending)	\$ 970,000,000
AmBase Corporation	Divestiture of Commonwealth Insurance Company to Fairfax Financial Holdings Limited	49,000,000
American General Corporation	Proxy Contest by Torchmark Corporation	6,369,000,000
Calfed Inc.	Divestiture of Beneficial Standard Life Insurance Company to Conseco, Inc. (Pending)	140,000,000
First Executive Corporation	Advice with Respect to Recapitalization (Pending)	Not Disclosed
I.C.H. Corporation	Divestiture of Marquette National Life Insurance Company and Annuity Assets to Consolidated National Corporation and Robert T. Shaw	66,000,000
Lincoln National Corporation	Divestiture of National Reinsurance Corporation to The Robert M. Fenn Group Inc.	955,000,000
Metropolitan Life Insurance Company	Divestiture of Metropolitan Reinsurance Company to Skandia America Corporation	Not Disclosed
The Seibels Bruce Group, Inc.	Divestiture of Gay & Taylor, Inc. to European International Reinsurance Co., Ltd.	35,000,000
<b>Media &amp; Entertainment</b>		
BMA Corporation	Divestiture of KDVR-TV (Denver, Colorado) to Chase Communications, Inc.	\$ 12,000,000
Esselte AB	Divestiture of Publishing Activities to Liber, a Unit of Procordia AB, et al.	130,000,000
Esselte AB	Divestiture of Printing Activities to a Management Buyout Group	11,000,000
Esselte AB	Divestiture of Esselte Bokhandel to Konsumentforeningen Stockholm	26,000,000
CP Group Inc.	Acquisition of The Star from The News Corporation Limited	400,000,000
Outlet Communications, Inc.	Divestiture of 2 Radio and 2 Television Stations to Chase Communications, Inc.	120,000,000
Scripps Howard Broadcasting Company, a subsidiary of The E.W. Scripps Company	Acquisition of Baltimore, MD Television Station WMAR, a unit of Gillett Group, by Scripps Howard Broadcasting Company (Pending)	155,000,000



First Boston Client	Description of Transaction	Approximate Size of Transaction
TVX Broadcast Group Inc.	Sale of Company to Paramount Communications Inc. (Pending)	75,000,000
WestMarc Communications, Inc.	Merger for Cash and Securities with Tele-Communications, Inc.	240,000,000
Wolters Kluwer nv	Acquisition of J. B. Lippincott Company from The News Corporation Limited	250,000,000

## Natural Resources

Asahi Glass Co., Ltd.	Formation of Tenneco Soda Ash Joint Venture with Tenneco Minerals Co., a unit of Tenneco Inc.	100,000,000
Ashland Oil, Inc.	Divestiture of Beaird Industries, Inc. to Trinity Industries, Inc.	Not Disclosed
Baker Hughes Incorporated	Acquisition of Eastman Christensen from Norton Company	550,000,000
Baker Hughes Incorporated	Acquisition of Tracor Instruments Group from Tracor, Inc.	Not Disclosed
Baker Hughes Incorporated	Divestiture of Mining Equipment Group to OY Tampella AB	Not Disclosed
CSX Corporation	Divestiture of CSX Energy Corporation to Enron Gas Processing Company, a subsidiary of Enron Corporation	Not Disclosed
Diversified Energies Inc.	Merger for Common Stock with Arkla Inc.	630,000,000
Elders DXL Limited	Sale of 35% Interest in Elders Resources NZFP to Carter Holt Harvey Limited	485,000,000
Freeport McMoran Oil & Gas Company	Sale of 18.5% Interest in Freeport McMoran Inc.	253,000,000
Imperial Oil Limited	Divestiture of Certain Assets of Imperial Oil Limited and McColl-Frontenac to Ultramar	Not Disclosed
Imperial Oil Limited	Divestiture of Certain Assets of Texaco Canada and McColl-Frontenac to Island Petroleum	Not Disclosed
Imperial Oil Limited	Divestiture of Certain Oil and Gas Properties to Various Purchasers	43,000,000
Imperial Oil Limited	Divestiture of Certain Oil and Gas Properties to OMV (Canada) Ltd.	99,000,000
Imperial Oil Limited	Divestiture of Certain Oil and Gas Properties to Home Oil Company Limited	45,000,000
Imperial Oil Limited	Divestiture of Certain Oil and Gas Properties to Chevron Canada Resources Limited	21,000,000
Imperial Oil Limited	Divestiture of Certain Oil and Gas Properties to Lasmo Canada Inc. (Pending)	55,000,000
Imperial Oil Limited	Divestiture of Certain Oil and Gas Properties to Various Purchasers	616,000,000
Longview Fibre	Proxy Contest by Highland Capital Inc.	Not Disclosed
Mission Resource Partners, L.P.	Divestiture of Substantially all its Oil and Gas Properties to Various Purchasers	56,000,000
National Intergroup Inc.	Cash Tender Offer for Permian Partners, L.P.	675,000,000
The Southland Corporation	Sale of Remaining 50% Interest in CITGO Petroleum Corporation to Petroleos de Venezuela, S.A.	150,000,000
Sunshine Mining Company	Divestiture of Substantially all U.S. Oil and Natural Gas Reserves to Sonat, Inc. (Pending)	95,000,000
Svenska Cellulosa Aktiebolaget SCA	Acquisition of 5% Interest in Feldmuehle Nobel	159,000,000
Texas Oil and Gas Corporation, a subsidiary of USX Corporation	Divestiture of Certain Oil and Gas Properties and Related Assets to Bridge Oil, Ltd.	193,000,000
Texas Oil and Gas Corporation, a subsidiary of USX Corporation	Divestiture of Certain Oil and Gas Properties and Related Assets to Sonat, Inc., together with Arco Oil and Gas Company a unit of Atlantic Richfield Company	Not Disclosed
Triton Europe plc	Divestiture of Dutch Offshore Assets to Clyde Petroleum	61,000,000
Triton Europe plc	Divestiture of Selected UK Offshore Assets to Conoco, Inc., a unit of E. I. du Pont de Nemours and Company	9,367,000,000
USX Corporation	Proxy Contest by Carl Icahn	

## Technology

Analog Devices, Inc.	Acquisition of Precision Monolithics Inc. for Cash and Warrants	61,000,000
Bioceastal Corporation	Divestiture of Link-Miles Limited to Thomson-CSF	100,000,000
Brauerel Eichhof	Cash Tender Offer for International Color Management PLC (Pending)	27,000,000
Brauerel Eichhof	Acquisition of Applied Color Systems Inc.	Not Disclosed
Ciba-Geigy	Divestiture of Gretag Image Systems to Ampro Corp	Not Disclosed
Ciba-Geigy	Divestiture of Gretag Group to Gretag Management	Not Disclosed
Cipher Products, Inc.	Sale of Company to Archive Corporation	120,000,000
Coin Systems	Acquisition of Convergent Dealership Group from Unisys Corporation	Not Disclosed
Control Data Corporation	Divestiture of U.S. Operations of Third Party Maintenance Services Business to Bell Atlantic Corporation	Not Disclosed
Hercules Incorporated	Divestiture of Aircraft & Electronics Units to the B. F. Goodrich Company (Pending)	176,000,000
Kollmorgen Corporation	Divestiture of Interest in Additive Products Business to Akzo N.V. and AMP Incorporated	50,000,000
Kollmorgen Corporation	Proxy Contest by Vernitron Corporation	111,000,000
Liton Industries, Inc.	Divestiture of Certain Assets of New Britain Machine to DeVlieg-Bullard, Inc.	Not Disclosed
Liton Industries, Inc.	Divestiture of Potentiometer Division to Vernitron Corporation	Not Disclosed
Lockheed Corporation	Divestiture of CADAM, Inc. to International Business Machines Corporation	Not Disclosed
Lockheed Corporation	Divestiture of Metier to Lucas Engineering and Systems, Ltd.	64,000,000
Lockheed Corporation	Proxy Contest by NL Industries	2,188,000,000
Lotus Development Corporation	Acquisition of Samna Corporation	65,000,000
Prime Computer, Inc.	Sale of Company to DR Holdings Inc., a subsidiary of J. H. Whitney & Co.	1,497,000,000
Schrack Group	Sale of an 85% Interest to Creditanstalt Bankverein and Ericsson (Pending)	Not Disclosed
Signal Technologies, Inc.	Joint Venture with The First Boston Corporation and International Business Machines Corporation	Not Disclosed
STC PLC	Divestiture of 80% Interest in ICL Ltd. to Fujitsu Ltd.	1,300,000,000
TRW Inc.	Divestiture of Customer Service Division to Phoenix Technologies Inc. (Pending)	Not Disclosed
Varian Associates Inc.	Divestiture of Several Non-Core Operations to DKP Electronics, Inc. (Pending)	Not Disclosed
Varian Associates Inc.	Divestiture of Solid State Operations to Litton Industries, Inc. (Pending)	Not Disclosed
Varian Associates Inc.	Divestiture of Radio Frequency Subsystems to Signal Technology Corporation (Pending)	Not Disclosed
Wyse Technology Inc.	Sale of Company to Channel International Corporation	268,000,000

## Telecommunications & Utilities

Her Majesty the Queen in Right of New Zealand	Sale of Telecom Corporation of New Zealand Limited to American Information Technologies Corporation and Bell Atlantic Corporation	\$2,440,000,000
The Kansas Power & Light Company	Merger for Cash and/or Stock with Kansas Gas & Electric Company (Pending)	992,000,000
Pacific Telesis Group	Joint Venture and Related Transactions with Cellular Communications, Inc.	Not Disclosed
Pinnacle West Capital Corporation	Advice with Respect to Unsolicited Offer by PacificCorp (Withdrawn)	1,820,000,000
Portland General Corporation	Acquisition of up to a 49% Interest in Bonneville Pacific Corporation	34,000,000
Public Service Company of New Hampshire	Merger for Cash and Securities with Northeast Utilities (Pending)	2,370,000,000
SCEcorp	Merger for Common Stock with San Diego Gas & Electric Company (Pending)	2,397,000,000

## Transportation

Deutsche Lufthansa AG	Acquisition along with Japan Air Lines and Nissho Iwai Corporation, of 57.5% Interest in DHL Worldwide Express, 12.5% to be acquired initially with an option to acquire a total of 57.5% within 18 months (Pending)	288,000,000
Iberia Airlines	Acquisition along with Cielos del Sur of 85% Interest in Aerolineas Argentinas (Pending)	550,000,000
Singapore Airlines Ltd.	Sale of 3% Interest to Delta Airlines, Inc.	185,000,000
UAL Corporation	Representation of UAL Corporation's Board of Directors	4,568,000,000

# First Ideas, Then Results.



## CS FIRST BOSTON

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## INTERNATIONAL CAPITAL MARKETS

## Japanese share issues expected to fall steeply

By Emiko Terazono in Tokyo

PUBLIC share offerings by Japanese corporations are expected to fall steeply in 1991, according to a survey by the Japan Company Research Institute. The survey, based on 111,200 share issues planned for the year, shows a sharp decline from the 1989 total of 164,000 shares worth ¥4,580bn.

There is no concrete time-table for public share offerings for 1991, but the survey suggests a sharp decline from the 1989 total of 164,000 shares worth ¥4,580bn.

Public share offerings by Japanese corporations are expected to fall steeply in 1991, according to a survey by the Japan Company Research Institute. The survey, based on 111,200 share issues planned for the year, shows a sharp decline from the 1989 total of 164,000 shares worth ¥4,580bn.

## French broker seeks to strengthen its finances

SHAREHOLDERS in Ferri, the French stockbroker, are studying ways of strengthening its financial position, according to a report from Paris.

Credit Foncier de France, which is 10 per cent of Ferri, is one of the Paris-based shareholders and the former owner of the company.

## Move to buoy KLSE in case of war

MALAYSIA'S National Equity Corp (NEC) is said to be moving to shore up some of the companies in which it has an interest, in the event of a crisis.

The NEC, which is a subsidiary of the National Equity Corp (NEC), is said to be moving to shore up some of the companies in which it has an interest, in the event of a crisis.

## Captains of industry search for impeccable ratings

Simon London finds that stormy times make top credit ratings increasingly essential to raising finance

Companies have always had something of a relationship with credit rating agencies.

The agencies have always lived off the supply of companies willing to pay to be rated. But, increasingly, companies are seeking top ratings as a way of raising finance.

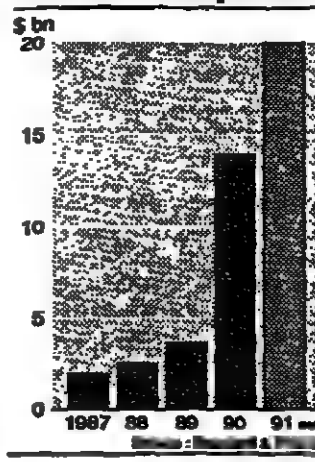
One of the financial buzzwords of the 1980s was "disintermediation", the idea of cutting out the middle man in providing financial services.

But, in the case of credit ratings, the middle man is still very much in evidence.

For example, investors in the US are increasingly looking for top ratings from agencies such as Moody's and Standard & Poor's.

The agencies have always lived off the supply of companies willing to pay to be rated. But, increasingly, companies are seeking top ratings as a way of raising finance.

## Debt in default by US industrial companies



The reason for the new surge in default debt is the SEC, the Securities and Exchange Commission, which has been under pressure to improve the quality of ratings.

The agencies have always lived off the supply of companies willing to pay to be rated. But, increasingly, companies are seeking top ratings as a way of raising finance.

The net effect is that investors are increasingly discriminating between higher and lower-rated paper. According to figures from Salomon Brothers, the yield spread between Baa corporate bonds and triple-A rated bonds rose by 35 basis points last year.

If the recession gets deeper, some fear a market in which companies with anything less than an impeccable credit rating will be blocked out of the market.

Whether because of disintermediation, regulatory intervention or changed investor behaviour, an acceptable credit rating is becoming more necessary for those raising capital. Just as there has been a shift in the balance of power between lenders and borrowers, so there has been a shift in the balance of power between the rating agencies and the companies they rate.

The pre-eminence of credit ratings is not a problem as long as companies, regulators and investors have faith in those ratings.

However, credit ratings are only a matter of judgment, not of fact. Thus, Integrated Resources held an unchanged A-3 rating from Standard & Poor's when it first announced that its lenders would not extend new lines of credit - which made default on \$150m of bonds likely - in June 1989.

Another problem is how to account for anomalies in ratings given by different agencies.

Sometimes the anomalies are simply a question of a time lag, where one agency reacts faster than another. But equally often the difference in ratings reflects a difference in the assessment of a company's complex business.

For example, when Standard & Poor's lowered its rating of Citicorp's debt last year to AA-, Moody's Investors Service maintained its rating a full notch higher. Meanwhile another agency, Duff & Phelps, had held Citicorp at the lower rating since 1983.

Rating agencies are operating in a more complex financial environment than even 10 years ago. Many companies are more difficult to rate in this recession than in the last.

The takeover boom of the late 1980s caused the leading rating agencies to set up a new category of rating, which attempts to assess the "event risk protection" afforded by the covenants of certain bond issues.

The rise of complex derivative financial instruments has complicated the task of rating the creditworthiness of some financial institutions.

For example, banks will often raise funds by acting as issuer for one-off structured or "tailored" financial instruments, designed by an insurance

company. Although these instruments are not rated, they represent a cumulative contingent liability which the rating agency must somehow assess.

Similarly, complex financial structures such as variable rate notes or mortgage-backed securities require extensive investigation - and expensive legal consultation - before a rating can be given. The bill is paid by the company issuing the bonds or the financial institution which devised the structure, but it is up to the agency to boil all the fine print down to a single rating.

The agencies have also had to assess the impact of changing relationships between banks and borrowers and the evolution of new styles of lending.

## UBS strengthens protection against Gulf war for underwriters

By Tracy Corrigan

UNION Bank of Switzerland has strengthened its protection against the Gulf war, according to a report from Zurich.

The bank has added to its standard "force majeure" clause in the documentation of a new issue launched in the Swiss market yesterday, in tighter protection for underwriters.

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documentation, typically refers to political, economic or monetary crisis in Switzerland, the borrower's country or elsewhere. At the end of the definition, arranger UBS added the words "in particular the Middle East". According to an official at UBS, the addition was made as an "extra precaution" to ensure the issue could be cancelled quickly should war break out.

Many underwriters believe that existing "force majeure" clauses are adequate, but because the wording of most clauses is general rather than specific, there has been some uncertainty about the level of protection provided. The issue was discussed at a meeting of the legal committee of the International Primary Markets Association last month, but no formal position was agreed.

The Tokyo Tatemono deal, launched yesterday by UBS, will be signed on January 18. The "force majeure" protection expires on the closing date, January 23, when the issue goes from the primary to the secondary market. By this stage, all the paper would normally be sold, so underwriters would no longer be exposed.

However, with investors adopting a cautious stance, underwriters are likely to be more than usually careful to participate only in deals which they are confident can be placed within the primary period.

Elsewhere, new issue activity slowed, as many banks are advising borrowers at least to await the outcome of the meeting between Mr James Baker and Mr Tariq Aziz in Geneva today.

Underwriters are arranging a multi-currency commercial paper programme, with six international banks as dealers. There is no limit on the size of the programme, which was launched by Unilever Sverige, the company's Swedish operation. Funds for general financing purposes will be raised in guilders and dollars.

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## FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1990. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS		Tuesday January 8 1991		Mon Jan 7		Fri Jan 4		Thu Jan 3		Year ago (approx)	
Index No.	Day's Change %	Index No.	Day's Change %	Index No.	Day's Change %	Index No.	Day's Change %	Index No.	Day's Change %	Index No.	Day's Change %
1 CAPITAL GOODS (168)	700.97	-0.6	15.15	700.97	-0.6	15.15	700.97	-0.6	15.15	700.97	-0.6
2 Building Materials (225)	1087.38	-1.2	16.93	1087.38	-1.2	16.93	1087.38	-1.2	16.93	1087.38	-1.2
3 Contracting, Construction (33)	1879.05	-0.3	14.96	1879.05	-0.3	14.96	1879.05	-0.3	14.96	1879.05	-0.3
4 Electricals (10)	1508.84	-0.2	10.61	1508.84	-0.2	10.61	1508.84	-0.2	10.61	1508.84	-0.2
5 Electronics (26)	374.96	-0.3	17.00	374.96	-0.3	17.00	374.96	-0.3	17.00	374.96	-0.3
6 Engineering-Aerospace (8)	359.75	-0.3	16.21	359.75	-0.3	16.21	359.75	-0.3	16.21	359.75	-0.3
7 Engineering-General (47)	393.35	-0.7	23.11	393.35	-0.7	23.11	393.35	-0.7	23.11	393.35	-0.7
8 Metals and Metal Forming (8)	280.63	-1.2	17.78	280.63	-1.2	17.78	280.63	-1.2	17.78	280.63	-1.2
9 Motors (13)	1197.55	-0.8	14.03	1197.55	-0.8	14.03	1197.55	-0.8	14.03	1197.55	-0.8
10 Other Industrial Materials (20)	1577.83	-0.4	10.15	1577.83	-0.4	10.15	1577.83	-0.4	10.15	1577.83	-0.4
11 CONSUMER GROUP (13)	1029.95	-0.1	10.32	1029.95	-0.1	10.32	1029.95	-0.1	10.32	1029.95	-0.1
12 Food Manufacturing (20)	1029.95	-0.4	11.21	1029.95	-0.4	11.21	1029.95	-0.4	11.21	1029.95	-0.4
13 Food Retailing (16)	2277.00	-0.4	9.90	2277.00	-0.4	9.90	2277.00	-0.4	9.90	2277.00	-0.4
14 Textiles (11)	2468.36	-0.8	7.30	2468.36	-0.8	7.30	2468.36	-0.8	7.30	2468.36	-0.8
15 Health and Household (20)	986.87	-0.1	14.29	986.87	-0.1	14.29	986.87	-0.1	14.29	986.87	-0.1
16 Hotels and Leisure (22)	1270.51	-1.2	11.32	1270.51	-1.2	11.32	1270.51	-1.2	11.32	1270.51	-1.2
17 Media (25)	1207.51	-0.4	12.39	1207.51	-0.4	12.39	1207.51	-0.4	12.39	1207.51	-0.4
18 Packaging and Paper (13)	512.77	-0.9	10.35	512.77	-0.9	10.35	512.77	-0.9	10.35	512.77	-0.9
19 Stores (34)	781.95	-0.3	10.91	781.95	-0.3	10.91	781.95	-0.3	10.91	781.95	-0.3
20 OTHER GROUPS (11)	436.29	+0.1	14.29	436.29	+0.1	14.29	436.29	+0.1	14.29	436.29	+0.1
41 Business Services (12)	990.75	-0.6	12.64	990.75	-0.6	12.64	990.75	-0.6	12.64	990.75	-0.6
42 Chemicals (22)	1027.40	-1.0	13.71	1027.40	-1.0	13.71	1027.40	-1.0	13.71	1027.40	-1.0
43 Conglomerates (11)	1221.85	-0.7	14.13	1221.85	-0.7	14.13	1221.85	-0.7	14.13	1221.85	-0.7
44 Transport (15)	1859.47	-0.4	13.94	1859.47	-0.4	13.94	1859.47	-0.4	13.94	1859.47	-0.4
45 Telecommunications (3)	966.33	+0.1	12.38	966.33	+0.1	12.38	966.33	+0.1	12.38	966.33	+0.1
46 Telephone Networks (3)	1119.30	-0.1	11.95	1119.30	-0.1	11.95	1119.30	-0.1	11.95	1119.30	-0.1
47 Water (10)	2184.90	-0.4	14.34	2184.90	-0.4	14.34	2184.90	-0.4	14.34	2184.90	-0.4
48 Miscellaneous (10)	1535.58	-0.8	12.41	1535.58	-0.8	12.41	1535.58	-0.8	12.41	1535.58	-0.8
49 INDUSTRIAL GROUP (48)	1015.04	-0.5	12.09	1015.04	-0.5	12.09	1015.04	-0.5	12.09	1015.04	-0.5
50 ALL-SHARE INDEX (667)	1011.39	-0.6	12.09	1011.39	-0.6	12.09	1011.39	-0.6	12.09	1011.39	-0.6
51 FT-SE 100 SHARE INDEX	2099.91	-13.4	2103.5	2099.91	-13.4	2103.5	2099.91	-13.4	2103.5	2099.91	-13.4

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## LONDON MARKET STATISTICS

## RISES AND FALLS YESTERDAY

British Funds	Rise	Fall	Sum
Corporations, Dominion and Foreign Bonds	53	23	30
Industrial	10	49	39
Financial and Properties	15	313	328
Oil	15	29	14
Participations	8	16	8
Others	42	16	26
Totals	409	926	1,335

## LONDON RECENT ISSUES

Issue	Amount	Price	Yield	Rating
100 F.P.	100	100	100	100
200 F.P.	200	200	200	200
300 F.P.	300	300	300	300
400 F.P.	400	400	400	400
500 F.P.	500	500	500	500

## FIXED INTEREST STOCKS

Issue	Amount	Price	Yield	Rating
100 F.P.	100	100	100	100
200 F.P.	200	200	200	200
300 F.P.	300	300	300	300
400 F.P.	400	400	400	400
500 F.P.	500	500	500	500

## RIGHTS OFFERS

Issue	Amount	Price	Yield	Rating
100 F.P.	100	100	100	100
200 F.P.	200	200	200	200
300 F.P.	300	300	300	300
400 F.P.	400	400	400	400
500 F.P.	500	500	500	500

## TRADITIONAL OPTIONS

Issue	Amount	Price	Yield	Rating
100 F.P.	100	100	100	100
200 F.P.	200	200	200	200
300 F.P.	300	300	300	300
400 F.P.	400	400	400	400
500 F.P.	500	500	500	500

## LONDON TRADED OPTIONS

LONDON derivatives had a busier session as the approach of the deadline for possible military conflict in the Gulf tempted some investors to hedge against any sudden move in UK equities.

The March FT-SE 100 futures contract is due to expire on the 18th of the month as some locals on the London International Financial Futures Exchange look to close out their positions.

The market moved lower, with the FT-SE 100 futures contract to buy modest amounts of futures contracts.

Many larger funds remain wary of UK equities, although there is also concern not to miss any recovery.

The level being sought as a possible floor by some brokers for March FT-SE is 2,050, about 80 points below yesterday's close. A fall to that level would allow for an initial loss of 100 points.

The above loss would be a 10 per cent drop on the day's opening price of 2,100.

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## UK COMPANY NEWS

## Stratagem steps in with £6m offer for Touchstone

By David Owen

STRATAGEM, the investment management group, yesterday launched a hostile all-share offer for Touchstone just a day after the computer services group announced it was in preliminary merger discussions with Ferrar Holdings.

The bid values Touchstone, which in its former identity as MBS was IBM's largest European distributor of personal computers, at about £5.6m.

In yesterday's trading, Stratagem said that it had purchased 7.4 per cent of Touchstone's ordinary shares and raised its holding of the group's convertible unsecured loan stock to 21.5 per cent.

The group has additionally raised its holding of 9.8 per cent of Touchstone ordinary shares, while holders of

per cent of the shares have indicated their intention to support the offer in the absence of unforeseen circumstances.

Under the proposed deal, shareholders would receive one Stratagem share for every 32 Touchstone shares, while Touchstone closed up 4p at 44p.

If successful, Stratagem said that it would "reduce central overheads, put a stop to any further costly acquisitions and inject a sense of reality more in keeping with the modest size and present profitability" of the group.

Touchstone, which in October reported an interim loss of £68,000 on turnover of

£9.81m - rejected the offer, stating that "this unsolicited takeover bid has no commercial or financial merit."

"There is no common sense behind the transaction," said Mr David Ewart, Touchstone's recently appointed chairman. He described the commercial case for an association between the two groups as "very poor indeed."

Mr Bernard Kerrison, Stratagem's chief executive, said no stranger to Touchstone.

KFC, an investment boutique part-owned by him was placed at 70p last February. Mr Kerrison said the company was in a "very poor" position for a six month period ending last June. "We have been in negotiations with the company since its formation," he said yesterday.

## Wiltshire fails to organise profits in a brewery

By Clay Harris

OLD GRUMBLE lived up to its name last summer, as drinkers discovered what ale brewed by an accountant tasted like.

Wiltshire Brewery, whose other beers include Stonehenge and Old Devil, said yesterday it would report a loss for the year in September. In part because it did not have a head brewer during peak months, and beer sales suffered accordingly.

Mr Graham Axford, chairman, said the company's financial controller, a chemical engineering graduate as well as an accountant, had to step in to supervise brewing.

"We had volume problems and in a limited extent quality problems," Mr Axford said.

The grumbling spread to the USM where Wiltshire shares fell by 18p to 38p. They were placed at 70p last February.

Wiltshire also announced an asset swap with County Inns, a Business Expansion Scheme company in which it has an 11 per cent interest. The deal leaves each with a brewery and a concentrated portfolio of public houses.

Mr Axford said the company's financial controller, a chemical engineering graduate as well as an accountant, had to step in to supervise brewing.

## Further provision for NatWest's US arm

By David Lascelles, Banking Editor

NATIONAL Westminster Bank expects NatWest Bancorp, its subsidiary, to report a loss for 1990 because of the troubles of the local banking market.

Mr John Tugwell, chief executive of international banking at NatWest, said the company would be making further provisions in its fourth quarter results which will be published shortly.

The bank already provided \$305m in the first nine months of last year, pushing it into a loss of \$126.5m for that period.

Mr Tugwell will be injecting fresh funds into the New York operating arm where the bulk of the losses are concentrated.

Mr Tugwell declined to put

figure on the new capital, but stressed that it would come from the group's existing capital resources in the US rather than from London.

NatWest has one of the largest US banking businesses of the UK clearers following a series of acquisitions begun ten years ago, mainly in the north east.

Most of the problems are concentrated in NatWest USA, the unit of NatWest Bancorp which operates in New York and has a large exposure to the real estate market, including interests of Mr Donald Trump.

Mr Tugwell said the US real estate loans amounted to 55 per cent of its assets, which currently stand at \$11bn.

(£5.8bn - \$5.8bn).

The other unit, NatWest Bank, operates in neighbouring New Jersey.

Last year, NatWest Bancorp injected \$305m of additional capital into NatWest USA, consisting of \$300m of equity and \$5m of loan capital. But this was mainly to offset losses on the bank's 51st Third World debt portfolio which is being wound down, rather than to meet real estate losses.

Following more recent problems, NatWest USA will need a further capital infusion, Mr Tugwell said. This will come from NatWest Bancorp which was recently merged with NatWest Capital Corporation, its US-based capital-raising arm,

and was well capitalised as a result. "The parent won't put any more money into it," he said.

Since the troubles began, NatWest has made management changes in its US business, and has tightened up its procedures. Mr Tugwell said NatWest Bancorp was now "a good operation".

But he was critical of the US banking authorities who, he said, had taken an inconsistent approach to NatWest Bancorp and aggravated the group's difficulties. He declined to elaborate, but said: "The regulatory authorities need to get their act together a little more. They need to encourage people to invest their money there."

## Sanderson Elect seeks move to main market to boost shares

By David Owen

SANDERSON Electronics, the computing services group, is to apply for a Stock Exchange listing in a move prompted by disappointment in the recent performance of USM-quoted shares.

The shares, which began 1990 at 28p, have since steadily, closing yesterday at 120p. Last month, the Sheffield-based group, which has a 49 per cent stake in General Automation, the US minicomputer company, reported annual profits up 10 per cent.

Mr Thompson, chairman, said the share price "appears to reflect market sentiment towards the computer industry as a whole, rather than any particular misgivings about Sanderson itself".

"The Financial Securities Market appears to have lost its ability to attract investors," Mr Thompson said. "The board hopes that a graduation to the senior market would enhance

the status of the company's shares and provide a platform upon which to build a recovery of the share price."

The improvement in the group's profits was attributed to "tight controls and management discipline in the face of a very difficult market".

The group issued a final dividend, but said it would instead pay a first interim of 5.4p on February 11, the date on which a final would have been paid.

## National Grid in line with forecasts

By Juliet Sychrava

THE NATIONAL Grid Company, which owns and operates the national electricity network, announced interim profits and dividends in line with forecasts outlined in the electricity flotation pathfinder prospectus.

Current cost pre-tax profits were £126.8m for the half year to September 30, and the total dividend payment was £34.8m,

or 8.7p per share. Full year pre-tax profits are expected to be £224.3m on a current cost basis, with a full year dividend payment of £104.5m.

Turnover for the company, which is owned by the 12 regional electricity companies, was £562.3m. Net interest took £42.8m and the tax charge was £84.3m.

More than 80 per cent of NGC income comes from charges to grid users, which are calculated on an annual basis and then spread over the year in even monthly payments. The remaining income is earned by the company's two pumped storage power stations, and ancillary services relating to managing the grid and pool system.

## A Cook who hopes for easy digestion

Richard Gourlay looks at reasons behind the £40m bid for Telfos

MR ANTHONY Cook has made his name restoring life to one of the least profitable sectors of European engineering, the UK steel foundry industry.

After taking over as chairman of William Cook, his father in 1982 when the company had one casting site in the field, he has bought 17 operations in a fragmented market which whittled them down to eight sites. In the process he has built a group significantly larger than his nearest UK competitor.

His group's £40m bid for Telfos Holdings, the Leeds-based locomotive rolling stock and rolling stock subsidiaries.

Following the provision of a series of boardroom disagreements that led to the departure of Mr Jo Malins, the chief executive, Telfos's share price dropped to 66p.

According to Mr Cook, Telfos's balance sheet was in a state of disrepair. The company's balance sheet was in a state of disrepair. The company's balance sheet was in a state of disrepair.

They have invested in a £10m investment in rolling stock and rolling stock subsidiaries.

In spite of these problems, the prospects for the core business remain strong. It is the UK's third largest supplier of rolling stock behind BREL and GEC Alsthom in an industry that has an enviable under-capacity and will soon be bolstered by substantial orders from British Rail for its southern region service if nowhere else.

It also has a controlling interest in Ganz-Hunslet, a joint venture with the Hungarian government, through its 75 per cent stake in Telfos AG in Austria.

It is this business which some analysts say may have provided nearly half Telfos's £4m operating profit at the interim stage last June. It is probably the reason why Mr Cook, who is a former director of the company, has been so successful in his bid.

Mr Cook's bid is successful, the Ganz-Hunslet business might be retained, Mr Cook said yesterday, while his investments away from the core business would be sold.

Mr Cook's bid is successful, the Ganz-Hunslet business might be retained, Mr Cook said yesterday, while his investments away from the core business would be sold.

The William Cook move will however put its balance sheet under strain at a time when it has not fully digested its recent acquisitions. Mr Brian



Jo Malins: left Telfos after boardroom disagreements

## January 1991 marks the first anniversary

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## Turkey helped fund Nadir's bail

By John Murray Brown in Ankara and Richard Donkin in London

PRESIDENT Turgut Ozal of Turkey has indicated that it was his government which helped provide the £2.5m bail to secure the release of Mr Asil Nadir, the chairman of Polly Peck International.

The Turkish Cypriot businessman is facing 15 charges of theft and false accounting related to the collapse of the UK-based fruit to electronics group.

Speaking on Turkish television in the first public comments he has made on the troubles of Mr Nadir and Polly Peck, President Ozal also expressed disappointment that Turkish banks had not offered

greater support to the company last autumn.

"We don't know the ins and outs of his problems... but some banks did not take a course of action as we would have wanted."

The Turkish Cypriot businessman is facing 15 charges of theft and false accounting related to the collapse of the UK-based fruit to electronics group.

Speaking on Turkish television in the first public comments he has made on the troubles of Mr Nadir and Polly Peck, President Ozal also expressed disappointment that Turkish banks had not offered

at the London headquarters of the Serious Fraud Office yesterday.

Mrs Forsyth had been living in Switzerland and returned to Cyprus during the autumn after her name was linked with suspicious share buying in Polly Peck.

She returned to the UK before Mr Nadir's arrest and announced that she had voluntarily arranged to be interviewed early in the new year.

The Serious Fraud Office confirmed that the interview was carried out under Section 3 of the Criminal Justice Act, which removes the right to silence under questioning.

## Bucknall Austin down at £0.54m

REDUNDANCY costs of £182,000 left Bucknall Austin, the USM-quoted quantity surveyor and project manager, with reduced pre-tax profits of £242,000 for the six months to October 31 compared with £706,000.

The company also announced it was acquiring Contract Consultant Services based in Hong Kong and Singapore, for an initial £500,000. For 1990 its tax profits were HK\$3.2m (£210,000) and projected results for 1990 are HK\$2.1m and HK\$1.7m respectively.

Bucknall's turnover advanced to £11.1m (1990)

Earnings per share fell from 6.2p to 4.4p but the interim dividend is held at 1.5p.

AG Barr shows 50% advance

AG Barr, the soft drinks manufacturer, lifted pre-tax profits by 50 per cent to £4.3m in the year to October 27. The total dividend is raised 2.5p to 15.5p, with a recommended final of 12.5p. A 2-for-1 scrip issue is also proposed.

The advance from the previous year's slightly depressed £2.94m after exceptional provisions of £234,000, was struck from turnover only marginally higher at £98.7m (£88.5m).

Interest charges dipped to £1.64m (£1.98m) but tax took £444,000 more at £1.35m. Earnings per share worked through at 48.1p (£32.1p).

An extraordinary charge of

£511,000 (credit £1.06m) represented the costs of a major restructuring of the group's production and distribution arrangements.

M&W beats flotation forecast

M&W, the Southampton-based convenience store group, yesterday unveiled profits of £1.7m (forecast £1.5m) and a national dividend for the year to September 30 of 1.5p (forecast 1.5p).

After taking in interest receivable of £37,000 and exceptional income of £207,000, the pre-tax outcome was £1.93m.

Turnover amounted to £80.62m. Weighted earnings per 10p share emerged at 9.7p against a forecast of 8.8p. A single dividend of 1p is proposed for the year.

## Goode Durrant declines 21%

Goode Durrant, the industrial management group, reported a 21 per cent reduction, from £6.7m to £5.3m, in pre-tax profits for the six months to end-October 1990.

Turnover declined to £133.4m (£140.9m) but operating profits advanced 16 per cent to £8.2m (£7.07m). The interim dividend is maintained at 2.15p payable from earnings per share down from 8.5p to 8.5p.

Mr Michael Waring, chairman, said all divisions traded profitably and as part of the strategy of concentrating on sound profitable businesses it had been decided to dispose of Goode Durrant Bank.

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The interest amount payable on 8th April, 1991 will be £3,571.44 in respect of each £100,000 denomination.

Agent Bank  
7th January, 1991

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Bucknall Austin	1.3	Apr 9	2.15	-	4.8
Goode Durrant	1.15	Feb 14	2.15	-	5.4
Jurye Hotel	24p	Feb 9	2	-	5
M&W	1	Feb 28	-	1	-
Sec 5	2.2	Feb 28	1.8	-	7
Treaty 5	2.25	Apr 10	2.25	3.25	3.25

\*Equivalent after allowing for scrip issue. 10p capital increased by rights and/or acquisition issues. \$USM stock, British currency.

The following companies have notified date of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of recommending a dividend. Official indications are not available as to whether the dividends are interim or final and the amounts shown below are based mainly on last year's statements.

TODAY

Interim: ASDA, Baxi (Gidney C), Bupa, Dore, Northern Electric, Southern Electric, South West Water, Telfos, W & A G Dore, W & A G Dore, W & A G Dore.

Final: ASDA, Baxi (Gidney C), Bupa, Dore, Northern Electric, Southern Electric, South West Water, Telfos, W & A G Dore, W & A G Dore, W & A G Dore.

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## COMMODITIES AND AGRICULTURE

## London raw sugar to trade on screen from Friday

By David Blackwell

RAW SUGAR futures will switch from floor to screen trading in London on Friday after an attempt to halt the move failed yesterday.

An extraordinary general meeting of the London Futures and Options Exchange (LFO) resolved to call for an integrated trading system with pits for all raw sugar markets, but the move was defeated by 58 per cent to 42 per cent of the votes.

The meeting was called after some exchange members were upset by the sugar committee's announcement last month that the raw sugar contract was being moved to the LFO screen trading system, known as Fast.

At the initial vote, screen holders unanimously agreed to allow the LFO to determine their own future. A Fox has just merged with the Baltic Futures Exchange, the LFO's main rival.

The resolution in favour of pit trading was proposed by GNL, the London futures brokers, and backed by several other trading companies. Mr

## Sugar futures turnover (50-tonne lots)

Month	1990	1989
December	24,157	24,600
November	32,826	24,600
October	42,155	37,400
September	69,259	32,194
August	50,423	37,400
July	80,714	33,711
June	80,714	24,620
May	111,111	28,716
April	120,176	30,000
March	120,176	30,000
February	120,176	30,000
January	120,176	30,000

Mark Davies, managing director of GNL, said yesterday that the debate had been "full and frank". The proposal to go for pits rather than screen trading had attracted substantial support, he said, but his company accepted the majority decision and would "wholeheartedly support screen trading".

Mr Mark Blundell, chief executive of Fox, believes the sugar contract will be the first in the world to switch direct from floor to screen trading.

Last year raw sugar trading volume in London declined from 120,176 lots in January to 24,157 lots in December. Mr Blundell believes that the switch to screens will result in wider participation and increased liquidity. "We are already having some applications for screens from the US," he said.

The exchange already trades white sugar on screen, trading between 1,000 and 1,500 lots a day.

Mr Jon Payne, chairman of the market committee, said the market had been "in a state of decline" for some time, and the effect on liquidity. Business had been quiet throughout the market, and supply and demand for sugar were roughly in balance.

Locals, who are generally in trade for their own consumption, are "very disappointed", Mr David Rose, a local trader, said yesterday that he had "no intention of trading sugar on the screen".

## Gas project to test Peru's investment climate

Sally Bowen assesses prospects for development of the vast Camisea field

THE BIGGEST test for Peru's new policy of encouraging investment, whether foreign or national, will be its attempt to attract money for development of the vast Camisea gas and condensates field in the south-east jungle. Mr Fernando Sanchez Alvarado, the Mining and Energy Minister, called 1991 "the year of Camisea".

Officially, the development requires investment of US\$1,485m, making Camisea by far the biggest and most ambitious energy project Peru has in the pipeline.

Development has already been stymied by a dispute between Royal Dutch Shell - which made the initial find - and the previous Alan Garcia government which, in 1988, withdrew Shell's operating contract amid accusations of non-compliance with environmental commitments.

Camisea's main deposits, San Martin and Chashirari, are estimated to contain 10.8 trillion (million million) cubic feet of recoverable non-associated gas and 725m barrels of liquid natural gas (mostly propane with some ethane) and a high proportion of heavier hydrocarbons. These reserves, and there could be plenty more to discover, are already equivalent to 2.5m barrels of crude oil.

That is why Peru's current proven crude oil reserves, which have fallen to less than a combination of external financing and a dearth of exploration, have been a source of concern. The state-owned Petroperu, the state-owned

mining and refining giant that, without Camisea, Peru is likely to become an importer of oil in the next few years. Even modest industrial reactivation would push demand up to 140,000 barrels a day against estimated production of only 110,000 b/d in 1993. Peru could be spending US\$400m a year on importing fuel.

economic stability," declared recently. Camisea lies in the department of Cuzco, now part of the newly constituted Inca Region. Legally, the region has a strong voice in decisions over natural resources found within its boundaries, as well as the right to a percentage of income earned from those resources. The Senate Energy Commis-

## 'Peru cannot develop Camisea alone... we must create a favourable environment for investment'

Peru's South is also suffering from an increasingly severe energy crisis, which has crippled nascent industrial initiatives. This year's drought further exacerbated the problem and has made more urgent the need for alternatives to hydroelectric power generation.

Development of Camisea is considered top priority by all Peruvians. The Ministry of Energy and Mines has distributed a hefty consultative document intended to help

Peru's principal oil interests and various left wing politicians, who suspect that the investment in Peruvian resources. The Ministry of Energy and Mines, however, himself a political winger, has not minced his words. "Peru cannot develop Camisea alone... we must create a favourable environment for investment with guaranteed investment and return for investors in a framework of

where most of Peru's population and industry is located.

The main duct would be some 330 miles long and cross the Andes at heights over 4,500 metres above sea level. The slightly smaller secondary duct from Camisea to Cuzco to supply a thermal energy plant would be 225 miles long.

This option looks over-ambitious in current Peruvian conditions. Despite the encouraging responses by IMF in initial government surveys, Peru is likely to have to wait more than good international money flows in. The promised signing of investment agreements with the Overseas Private Investment Corporation and the similar Bank-sponsored MIGA scheme, will help, but not ensure investment success.

In the past few weeks, local experts note a greater realism creeping into the Camisea dream. "The Minister is scaling down the idea," one commented. "Instead of gas for 100,000 people, he's thinking of something more in the Toyota class."

Realism could mean starting modestly, extracting the abundant and saleable condensates from the smaller San Martin field. Immediate investment of \$17m would mean the swollen rivers could be used during the coming rainy season to transport drilling equipment into the area. Condensates could be distributed and marketed within four years of starting drilling operations.

Liquid petroleum gas has a ready local market and could sensibly replace expensive kerosene, a popular cooking fuel.

Each barrel of kerosene substituted would save Peru \$12 - adding up to a total of \$288m in five years.

The condensates and some of the gas would be used initially for electricity generation, replacing petroleum derivatives. They could also serve as raw materials for the petrochemicals industry and in fertiliser and sponge iron production.

Under this option, the expensive pipeline (650km according to Petro Peru estimates) would be delayed until the domestic market for gas was established.

In all likelihood, the Camisea contract will end up by being shared among a variety of interested companies. Shell would appear to be the obvious candidate to develop the gas fields themselves - the Ministry puts a \$490m price tag on that element. Norberto Odebrecht, the Brazilian mining and construction corporation with well-established interests in Peru, could be in the market for construction of a thermal energy plant near Camisea with a view to exporting energy to south-west Brazil as well as to Peru's south. And Mr Sanchez Alvarado, Peru's minister of energy, is also a private company, national or foreign, tendering for the refining and distribution of the hydrocarbons.

Peru's macroeconomic performance over the coming months will be the acid test. According to the Ministry, if we can consolidate this favourable climate in the first few months of 1991, then we'll be in a position to negotiate a good deal over Camisea.

## Brazil to release more exports

By Victoria Griffith in Sao Paulo

BRAZILIAN SUGAR exports will reach at least 750,000 tonnes this year, according to the International Air Regional Development.

The figure is well above the 550,000 tonnes that had previously been expected to be exported in 1990, but still below the annual average of 1.1m tonnes in recent years.

"We will be authorising more sugar imports than in 1990, primarily to allow a fall in consumption of alcohol," said Mr Roberto Roberto, director of sugar and alcohol projects at the secretariat. Many Brazilian cars run on alcohol derived from sugar.

Mr Roberto, director of the Association of Sugar and Alcohol Industries, predicted that sugar exports would increase by the end of the year. The secretariat has ruled that domestic demand must be satisfied before states can be given permission to export. But it has an exception: it will allow an exception for sugar exports by authorising the states to export sugar to the US market.

"We decided to bend the rules in order to woo the US buyers," said Dr Roberto. Most of the exports are from the south-eastern states of Pernambuco and Alagoas, which have already satisfied local demand. In the industrial state of Sao Paulo, the biggest producer of

sugar in Brazil, there is still a six week shortage of alcohol on the market.

That shortage is expected to fall rapidly, however, as Brazilian consumers use an alternative called MAG - a mixture of methanol, petrol and alcohol - to fuel their cars. Brazil has lifted imports of methanol from the US, Chile and the European Community in order to diminish alcohol demand. Demand for alcohol has also softened in Brazil car-owners, who have switched to petrol-driven vehicles.

A rise in sugar production will also boost exports. Mr Roberto predicted that sugar production in the southern states would exceed earlier predictions by at least 8,000 tonnes. An increase in exports would come as a relief to Brazil's hard-pressed sugar growers.

in warehouse, 15.25-16.00 (14.75-15.50).

MERCURY: European free market, min. 98.95 per cent, \$ per lb, in warehouse, 1.640-1.680 (1.630-1.670).

MOLYBDENUM: European free market, min. 98.95 per cent, \$ per lb, in warehouse, 2.80-2.90 (same).

SILVER: European free market, min. 98.5 per cent, \$ per lb, in warehouse, 2.10-2.20 (same).

COBALT: European free market, 98.5 per cent, \$ per lb, in warehouse, 1.60-1.70 (same).

## MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, 98.5 per cent, \$ per lb, in warehouse, 1.640-1.680 (1.630-1.670).

BISMUTH: European free market, min. 98.95 per cent, \$ per lb, in warehouse, 2.80-2.90 (same).

CADMIUM: European free market, min. 98.5 per cent, \$ per lb, in warehouse, 2.10-2.20 (same).

COBALT: European free market, 98.5 per cent, \$ per lb, in warehouse, 1.60-1.70 (same).

in warehouse, 15.25-16.00 (14.75-15.50).

MERCURY: European free market, min. 98.95 per cent, \$ per lb, in warehouse, 1.640-1.680 (1.630-1.670).

MOLYBDENUM: European free market, min. 98.95 per cent, \$ per lb, in warehouse, 2.80-2.90 (same).

SILVER: European free market, min. 98.5 per cent, \$ per lb, in warehouse, 2.10-2.20 (same).

COBALT: European free market, 98.5 per cent, \$ per lb, in warehouse, 1.60-1.70 (same).

kg WO<sub>3</sub>, cif, 37-48 (same).

VANADIUM: European free market, min. 98 per cent, \$ a lb, V<sub>2</sub>O<sub>5</sub>, cif, 1.10-1.20 (same).

URANIUM: Mexican value, \$ per lb, U<sub>3</sub>O<sub>8</sub>, 1.70 (same).

LIQUID WAREHOUSE STOCKS (As at Monday's close)

Aluminium +10,970 to 35,970  
Copper -100 to 56,200  
Lead -70 to 1,100  
Nickel -125 to 20,500  
Zinc -125 to 20,500  
Tin -125 to 20,500

## Soviet interest lifts London freight futures

By Richard Mooney

SOVIET INQUIRIES for shipping capacity in early 1991 from the UK helped to push cargo freight futures sharply higher on the Baltic International Freight Futures exchange yesterday.

The February position quickly rose the 50-point per cent daily limit to 1,465 points and, despite being by profit-taking in the afternoon, was back to the level at the close.

Mr Philippe van den Abele of London broker Charles Wilson said the rise was also indicated by interest from grain trading houses anticipating a successful outcome to the talks on a US credit package for the Soviet Union.

In the background, he added, was continuing concern about the Gulf situation and fears that the Suez Canal might be closed if war broke out.

## Metal output surges forecast

By Kenneth Gooding, Mining Correspondent

ACCELERATED exploration and development triggered by high base metals prices in the past few years is likely to lead to an aggregate production capacity increase of more than 22 per cent in the five years to 1995, according to the Metals and Minerals Research Institute's latest survey.

The greatest surge is predicted to be in the aluminium industry where smelting capacity is expected to rise by 25 per cent. But MMRI says this increase should be matched by a surge in consumption so the failure of just one of several apparently secure major smelter projects could tip the market into deficit.

Consequently, MMRI suggests in its latest Analysis & Outlook publication that the aluminium price is likely to rise from 70 cents to 80 cents a lb in 1991 to \$1.30 in 1993.

MMRI predicts that copper mine capacity will grow by an annual 2.9 per cent through to 1995 and that prices will be

below the 1985-86 average. With a 4 to 5 per cent capacity rise due in 1991 because of the commissioning of Chile's huge Chuquibambilla mine, a period of surplus, and consequently lower prices, is therefore in prospect until 1992. MMRI believes copper will average 85 cents a lb this year, 90 cents in 1991 and 95 cents in 1992 and \$1.10 in 1993.

Nickel supply is likely to be severely squeezed during 1993-94, says MMRI. The price, which could average to less than \$3 a lb in real terms in 1991, may rebound above the 1988 peak of \$7.

Lead production may well be struggling to keep pace with demand within three years, according to MMRI, but additions to mine capacity could mean that the zinc market is held in surplus at least to 1993.

Tin mine production is beginning to ease, MMRI points out, and the considerably stocks overhauling the market will gradually be whittled

away. That price will be slow so that prices will be held below \$3 a lb in 1991 but a recovery to \$5 is on the cards for 1993.

MMRI says the low metals analysts' forecast in the autumn of 1989 that the gold price would continue to rise in 1990, it maintains a bullish stance but suggests the gold price may rise by 11 per cent to average \$430 a troy ounce in 1991. "Much of this movement will reflect a further slide in the US dollar and real gold prices are unlikely to change much."

Faced with oversupply, platinum prices will do well if they top \$820 an ounce in 1991, says MMRI, while it holds out little hope that silver will better \$5 an ounce in 1991-92. "Silver prices might not improve beyond \$7.50 before the second half of the decade."

"Metals Analysis & Outlook" quarterly for 1991 is from MMRI, 4-Henry Street, Bath, Avon, BA1 1JT, England.

## N Ireland farmers get £70m boost

By Our Belfast Correspondent

ULSTER farmers received a boost yesterday when the European Commission approved a seven-point programme for the province's agriculture industry.

Improvements in efficiency and competitiveness, higher standards of quality and marketing of produce, encouraging farmers to farm in an environmentally friendly way and consideration of alternative land uses and non-traditional enterprises are identified as priority areas.

The cost of the Northern Ireland Agricultural Development (ADOP) 1990-93 will be shared equally by the EC and British Government.

Many of the measures are aimed at helping smaller farmers improve efficiency to enable them to compete successfully.

## MARKET REPORT

Aluminium prices on the LME closed lower yesterday and a further rise in stocks in LME warehouses maintained downward pressure on the market.

Significant demand, particularly from Japan. Traders said there had been very little Japanese demand since their New Year holiday and this was beginning to ease the market.

The 10,975 tonnes of metal being delivered by both producers and producers. Some of the metal was believed to be Soviet origin. Lack of Japanese demand also left copper prices lower. In addition,

dealers expect copper to be under pressure if there is any outbreak of hostilities in the Gulf, because of the fall in demand resulting from the war.

Chicago soybeans were sharply lower at midday. Traders cited a report that the US will not be exporting more soybeans this year because of increased demand for soybeans in New York nearby orange juice.

Prices well ahead of midday as the lack of delivery notices issued against spot January contracts.

Compiled from Reuters

## London Markets

SPOT MARKETS

Crude oil (per barrel FOB) +0.37  
Dubai 11.10-11.20  
Oct 11.10-11.20  
W.T.I. (1 pm) 11.10-11.20

Oil products (NVE prompt delivery per tonne CIF) +0.37  
Premium Gasoline 11.10-11.20  
Heavy Fuel Oil 11.10-11.20  
Naphtha 11.10-11.20

Other +0.37  
Gold (per troy oz) 389.25  
Silver (per troy oz) 4.75  
Platinum (per troy oz) 1.75  
Palladium (per troy oz) 1.4

Aluminium (per tonne) 1540  
Copper (US Producer) 122  
Nickel (per tonne) 15.15  
Tin (Korea) 1000  
Zinc (New York) 2520  
Zinc (US Prime Western) 700

Turnover 16,929 (1989) lots at 100 tonnes

GRAINS - London PEX (Cash Settlement) p/b

Jan 94.0 94.5 94.5 94.0  
Feb 94.0 94.5 94.5 94.0  
Mar 94.0 94.5 94.5 94.0  
Apr 94.0 94.5 94.5 94.0  
May 94.0 94.5 94.5 94.0  
Jun 94.0 94.5 94.5 94.0  
Jul 94.0 94.5 94.5 94.0  
Aug 94.0 94.5 94.5 94.0  
Sep 94.0 94.5 94.5 94.0  
Oct 94.0 94.5 94.5 94.0  
Nov 94.0 94.5 94.5 94.0  
Dec 94.0 94.5 94.5 94.0  
Jan 94.0 94.5 94.5 94.0  
Feb 94.0 94.5 94.5 94.0  
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# CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

### Dollar's advance halted

MARKET speculation that the US Federal Reserve may have contributed to a halt in the dollar's recent advance yesterday. It was not immediately clear whether the Fed had taken a decision in principle, but the fact that the dollar was no longer rising on the New York money market, on a day when the Fed was generally expected to drain liquidity, raised the possibility of a credit easing.

Federal funds were trading at 5 1/8 per cent at the time when intervention by the Fed had been expected, but then slipped to 5 1/4 per cent on lack of action by the authorities.

At the London market, the dollar was unchanged at \$1.9580 and the DM3.9000, fell to DM3.8975 from DM3.9025 and to \$2.6000 from \$2.6050, but the pound's index firmed 0.1 to 93.9. Sterling finished in New York down a cent at \$1.8660.

The D-Mark continues to be depressed by concern that German unity will prove expensive and may involve heavy borrowing by the Bonn government. Worries about the stability of the Soviet Union, following news that Soviet paratroopers are in the Baltic republics and the Ukraine, also tended to undermine confidence in the D-Mark. The German currency declined to DM3.8975 against the Japanese yen, but remained well above technical support at DM3.8975. At the Paris fixing the D-Mark rose modestly to FF3.3941 from FF3.3900, but at the London close had slipped to FF3.3925 from FF3.3941.

In Milan the Bank of Italy did not intervene when the D-Mark improved to L751.40 from L751.17 at the fixing, but in the afternoon it had retreated to L751.70.

## FINANCIAL FUTURES AND OPTIONS

LIFTS LONG GILT FUTURES OPTIONS									
Strike	Call	Put	Call	Put	Call	Put	Call	Put	Call
92	4.31	4.48	4.37	4.36	4.31	4.31	4.31	4.31	4.31
94	2.16	2.26	2.26	2.26	2.16	2.16	2.16	2.16	2.16
96	1.16	1.16	1.16	1.16	1.16	1.16	1.16	1.16	1.16
98	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16
100	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16
102	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16
104	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16
106	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16
108	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16
110	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16

## EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change
Belgium	100 Franc	36.36	-0.1
France	100 Franc	6.55	-0.1
Germany	100 Mark	1.93	-0.1
Italy	100 Lira	2036	-0.1
Netherlands	100 Guilder	2.36	-0.1
Spain	100 Peseta	166.64	-0.1
UK	100 Pound	1.49	-0.1
Yugoslavia	100 Dinar	20.63	-0.1

## STERLING INDEX

Index	Value	% Change
1000	93.9	-0.1
1000	93.9	-0.1
1000	93.9	-0.1
1000	93.9	-0.1
1000	93.9	-0.1
1000	93.9	-0.1
1000	93.9	-0.1
1000	93.9	-0.1

## POUND SPOT - FORWARD AGAINST THE POUND

Period	Rate	% Change
1 month	1.8660	-0.1
3 months	1.8660	-0.1
6 months	1.8660	-0.1
12 months	1.8660	-0.1

## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Period	Rate	% Change
1 month	1.9580	-0.1
3 months	1.9580	-0.1
6 months	1.9580	-0.1
12 months	1.9580	-0.1

## EURO CURRENCY INTEREST RATES

Period	Rate	% Change
1 month	5.125	-0.1
3 months	5.125	-0.1
6 months	5.125	-0.1
12 months	5.125	-0.1

## CURRENCY MOVEMENTS

Currency	Value	% Change
US Dollar	1.9580	-0.1
Japanese Yen	160.37	-0.1
Swiss Franc	1.48	-0.1
French Franc	6.55	-0.1
German Mark	1.93	-0.1
Italian Lira	2036	-0.1
Dutch Guilder	2.36	-0.1
Spanish Peseta	166.64	-0.1
UK Pound	1.49	-0.1

## CURRENCY RATES

Currency	Rate	% Change
US Dollar	1.9580	-0.1
Japanese Yen	160.37	-0.1
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German Mark	1.93	-0.1
Italian Lira	2036	-0.1
Dutch Guilder	2.36	-0.1
Spanish Peseta	166.64	-0.1
UK Pound	1.49	-0.1

## OTHER CURRENCIES

Currency	Rate	% Change
US Dollar	1.9580	-0.1
Japanese Yen	160.37	-0.1
Swiss Franc	1.48	-0.1
French Franc	6.55	-0.1
German Mark	1.93	-0.1
Italian Lira	2036	-0.1
Dutch Guilder	2.36	-0.1
Spanish Peseta	166.64	-0.1
UK Pound	1.49	-0.1

## EXCHANGE CROSS RATES

Currency	Rate	% Change
US Dollar	1.9580	-0.1
Japanese Yen	160.37	-0.1
Swiss Franc	1.48	-0.1
French Franc	6.55	-0.1
German Mark	1.93	-0.1
Italian Lira	2036	-0.1
Dutch Guilder	2.36	-0.1
Spanish Peseta	166.64	-0.1
UK Pound	1.49	-0.1

## BASE LENDING RATES

Period	Rate	% Change
1 month	5.125	-0.1
3 months	5.125	-0.1
6 months	5.125	-0.1
12 months	5.125	-0.1

## MONEY MARKET FUNDS

### Money Market Trust Funds

Fund	Assets	Value	% Change
Co-operative Bank	100	100.00	0.0
First State	100	100.00	0.0
Investment Company	100	100.00	0.0
Wellington	100	100.00	0.0

### Money Market Bank Accounts

Bank	Rate	% Change
Co-operative Bank	5.125	-0.1
First State	5.125	-0.1
Investment Company	5.125	-0.1
Wellington	5.125	-0.1

## FT LONDON INTERBANK FIXING

Period	Rate	% Change
1 month	5.125	-0.1
3 months	5.125	-0.1
6 months	5.125	-0.1
12 months	5.125	-0.1

## MONEY RATES

Period	Rate	% Change
1 month	5.125	-0.1
3 months	5.125	-0.1
6 months	5.125	-0.1
12 months	5.125	-0.1

## LONDON MONEY RATES

Period	Rate	% Change
1 month	5.125	-0.1
3 months	5.125	-0.1
6 months	5.125	-0.1
12 months	5.125	-0.1

## FUTURES TRADERS

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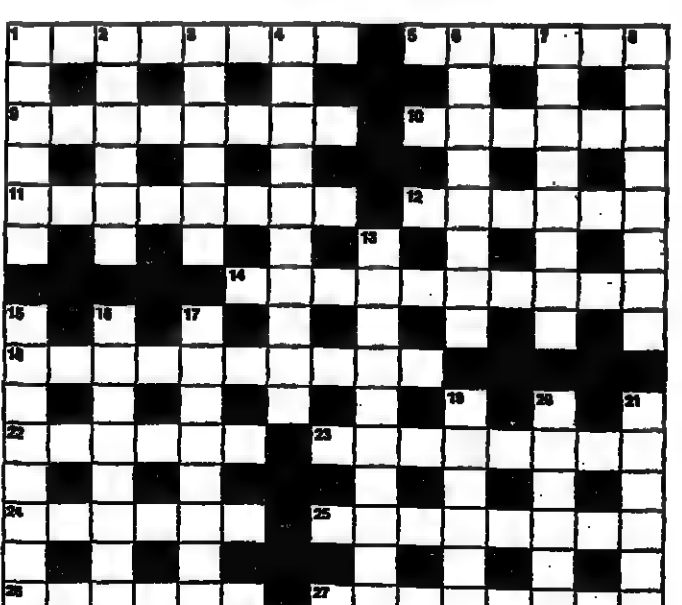
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## CROSSWORD

No.7,437 Set by TANTALUS



- 1 Across: Spoil a contest for Moelem  
2 Down: Bank confection (6)  
3 Down: Does harp get played by poetry reciter? (6)  
4 Across: Warns that slater is working (6)  
5 Across: Grey of maths might be grey to me (8)  
6 Across: In a word, a void (6)  
7 Across: Gingerbread at Westminster? (10)  
8 Across: Meeting a pair talking (10)  
9 Across: Beat boy back as usual (6)  
10 Across: Last grand reatims of rhyme? (Byron) (8)  
11 Across: Worker joins the Spanish composer (6)  
12 Across: Medico first to river where there's humidity (8)  
13 Across: Doctor has the close-fitting case (6)  
14 Across: Increasing credit points to little money (8)  
15 Down: Motorway first something (6)  
16 Down: Medico first to river where there's humidity (8)  
17 Down: Doctor has the close-fitting case (6)  
18 Down: Increasing credit points to little money (8)  
19 Down: Motorway first something (6)  
20 Down: Medico first to river where there's humidity (8)  
21 Down: Doctor has the close-fitting case (6)  
22 Down: Increasing credit points to little money (8)  
23 Down: Motorway first something (6)  
24 Down: Medico first to river where there's humidity (8)  
25 Down: Doctor has the close-fitting case (6)  
26 Down: Increasing credit points to little money (8)  
27 Down: Motorway first something (6)

## RATES little changed

RATES WERE generally little changed on the London money market yesterday, but term funds had a slightly firmer tone, as a result of the fact that the three-month sterling interbank money rate was unchanged at 13 1/4 per cent, while 12-month money rose to 13 1/2 per cent from 13 1/4 per cent.

Short sterling had a weaker tone on the London money market, as recent remarks by UK officials have dampened hopes of any early cut in UK bank base rates.

## UK clearing bank base lending rate

Period	Rate	% Change
1 month	5.125	-0.1
3 months	5.125	-0.1
6 months	5.125	-0.1
12 months	5.125	-0.1

## FRANKFURT CASH MONEY RATES

Period	Rate	% Change
1 month	5.125	-0.1
3 months	5.125	-0.1
6 months	5.125	-0.1
12 months	5.125	-0.1

## BRUSSELS CASH MONEY RATES

Period	Rate	% Change
1 month	5.125	-0.1
3 months	5.125	-0.1
6 months	5.125	-0.1
12 months	5.125	-0.1

## THE MARCH CONTRACT OPENED

The March contract opened firmer at 97.18. This was the day's high, with it falling to a low of 97.01, stabilising slightly above a technical resistance point of 96.95. March delivery then rebounded a little to finish at 97.07 compared with 97.13 previously.

Day-to-day credit in short supply on the London money market. The Bank of England initially forecast a shortage of £900m, but revised this to £1,200m at noon and to £1,250m in the afternoon.

Total assistance of £1,191m was provided. An early round of help was offered at that time the authorities bought

## FRANKFURT CASH MONEY RATES

Period	Rate	% Change
1 month	5.125	-0.1
3 months	5.125	-0.1
6 months	5.125	-0.1
12 months	5.125	-0.1

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## WORLD STOCK MARKETS

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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

**3pm prices January 8**[illegible]

Continued on Page 2.



## NYSE COMPOSITE PRICES

12 Month				Div. Yld. %				Close Prev				12 Month				Div. Yld. %				Close Prev				12 Month				Div. Yld. %				Close Prev				12 Month				Div. Yld. %				Close Prev			
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**NASDAQ NATIONAL MARKET**

3m prices January 8

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## AMEX COMPOSITE PRICES

4pm prices  
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AMERICA

# Dow reverses early gain as pessimism renews grip

Wall Street

SPECULATION that the Federal Reserve had cut interest rates spurred a brief stock market rally early yesterday, but worries about the Gulf crisis and the economic decline in the US proved too strong to overcome, and stock prices ended the day broadly lower, writes Karen Zagor in New York.

The Dow Jones Industrial Average ended a net 13.36 weaker at 2,508.41 after a moderate NYSE volume of 143.4m shares. Declining issues led advances by 223 to 598 on the big board. The Dow dropped 43 points on Monday and 87 points last week.

Listed issues turned higher at midday after the Federal Reserve sent an ambiguous message to the market by failing to intervene when the Federal Funds Rate was trading below the Fed's perceived target of 7 per cent.

This was initially interpreted as an easing of monetary policy, and both stocks and bonds rallied on the signal. But there is no particular reason for the Fed to have changed its course at present and the euphoria quickly evaporated, leaving the treasury's 30-year long bond

down 8.7, yielding 8.37 per cent. Today's operations by the Fed may send a clearer indication of whether monetary policy has changed.

McDonald Douglas plunged 7.7 to \$31.4 and General Dynamics lost \$2.4 to \$23.4. Both companies will lay off thousands of employees in response to the cancellation.

Pan Am, the struggling US airline, finally filed for Chapter 11 bankruptcy protection yesterday morning, sending its share price down \$4 to \$4.

UAL, the parent of United Airlines, which had hoped to acquire Pan Am's London routes before the bankruptcy protection, will provide \$50m in financing to Pan Am.

Among other airline issues, AMR, parent of American Airlines, gained \$1 to \$45.4 in spite of charges of alleged safety problems by the company's pilots union.

3Com plummeted \$2 to \$5. Trading in the stock was halted on Monday after the company said it would withdraw

draw from the network operating system software business. And report a third quarter loss. 3Com expects to cut its workforce by 12 per cent and take a \$4m charge.

**Canada**

TORONTO declined over a broad front in light trading as investors sat on the sidelines or abandoned positions prior to today's US-Iraq talks in Switzerland.

The composite index, which has not had a winning session in 1991, ended 18.6 weaker at 3,132.4 as fall volume numbered by 228 to 193. Volume contracted to 16.3m shares from Monday's 20.2m.

The gold shares index, which gained nearly 3 per cent the previous day, lost 0.97 per cent as the bullion price surrendered nearly \$24 to about \$390 an ounce in New York. The energy index was slightly higher again, but all other sectors recorded declines.

The board of S&P System-house requested and received the resignation of its chairman, Richard Stewart of stockbrokers Martin and Company. An average of 38 per cent of the overhang has gone into equities over the last five years, he says, and about 16 per cent normally finds its way into the industrial sector.

Although the Johannesburg Stock Exchange outperformed most other world bourses in

# Industrial sector takes lead in South Africa

Gold's fading safe-haven image frustrated Johannesburg last year, says Philip Gawith

THIS YEAR kicked off optimistically for the Johannesburg Stock Exchange (JSE), with the gold price rising above \$390 an ounce and the all-gold index closing 4.3 per cent higher after the first week of trading.

Yesterday, gold shares continued to advance on the back of firm bullion prices, with Vaal Reef rising \$5 to \$230, although the industrial sector fell back. The JSE all-gold index climbed 36 points to 1,335, while the industrial index fell 50 to 2,914 and the overall index shed 25 to 2,666.

Analysts are hopeful for 1991. A slow downward trend in interest rates, expected to start soon, should benefit companies and share prices. Although all forecasts are subject to the predictable Gulf caveat, analysts favour the industrial sector to perform the best this year.

Another important factor is the huge overhang of institutions' investable surplus funds, calculated at \$28bn by Mr Richard Stewart of stockbrokers Martin and Company. An average of 38 per cent of the overhang has gone into equities over the last five years, he says, and about 16 per cent normally finds its way into the industrial sector.

Although the Johannesburg Stock Exchange outperformed most other world bourses in

1990, it was a year of unfulfilled promise. It began on a wave of political optimism, which was soon dashed, and was ultimately frustrated by the reduction of gold's traditional status as a safe haven for investors.

The overall index declined by 8.5 per cent on the year, due mainly to the weak performance of gold shares, where the sub-group index dropped by nearly 40 per cent. Industrials appreciated 8.3 per cent, with consumer-based stocks doing particularly well. De Beers, diamond giant and bellwether stock, closed at \$66.60, ahead 5 per cent on the year, but nearly 40 per cent off its May peak of \$110.

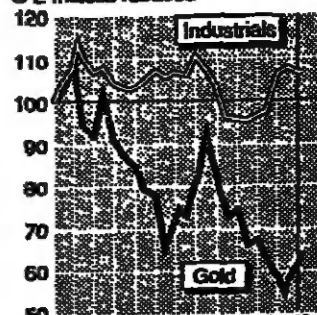
The release from prison in February of Mr Nelson Mandela, the black nationalist leader, and other political reform initiatives of the government were euphorically received by equity markets.

Early confidence, however, was soon badly knocked by loose talk about nationalisation from the African National Congress (ANC), the country's major black political grouping, and the appalling township violence which blighted the political scene for the rest of the year.

The "commoditisation" of gold was the other dominant

Johannesburg

S E Indexes released



and disturbing feature of 1990 for the JSE. Fundists thought that the political turmoil in eastern Europe would lend support to gold with its traditional safe-haven status. This proved not to be the case. Even more depressing for the gold bulls has been the weak performance of the bullion since the start of the Gulf crisis. Expectations that the price would rise, as a hedge against higher inflation brought on by the increase in crude oil prices, have not been realised.

Mr John Clemmow, mining analyst at stockbrokers George Huysamer, comments: "There has been a structural change in the way the gold price moves. Gold is now in a new

era where it is regarded as a commodity. It is a process that has been accelerating for the last few years. South African institutions are not in gold shares any more.

"Gold has fallen out of favour and I do not think it is going to go back again."

The poor performance of gold shares reflects the industry's strained circumstances. Profits are sharply down, squeezed by declining revenues and rising costs. The extent to which the market has lost confidence in gold is shown by the decline in the gold shares index over the year, a move widely out of proportion to the downward movement in the bullion price.

Mr Clemmow points out that it is not only gold that has suffered; the price of virtually every commodity that South Africa exports, with rhodium a notable exception, fell during the year. Much of this can be traced to fears of reduced demand in the wake of recessionary conditions in the leading Anglo-Saxon economies.

The platinum share price index, for example, shed 30 per cent over the year. A recession would lead to lower automobile sales and hence a reduced platinum requirement, as the metal's leading use is in the automotive industry which reduces exhaust emissions.

The firm exchange rate of

the rand against the US dollar, in which most of South Africa's exports are denominated, has been a contributing factor to weakness in the mining sector. The rate was virtually unchanged at R2.50 over the year, whereas analysts had been predicting at least a 5 per cent deterioration, to take account of the country's inflation differential.

This reflects the hand of Dr Chris Stals, governor of the Reserve Bank, who, in defending the value of the currency and making the fight against inflation his priority, has caused considerable pain in the real economy and equity markets.

The higher industrial side of the JSE's performance particularly reflected the consumer sectors, and especially those companies with a high exposure to urban black consumers. While the transport group showed strongest growth overall, it was followed by the retail and furniture sectors, both of which rose by more than 50 per cent.

Some see this trend tailing off as recessionary conditions bite. Others, like Mr David Shapiro of stockbrokers Faneuil Max Pollak, Vindictus, believe there is such a backlog in black spending that it will be years before black consumers start to save.

ASIA PACIFIC

# Nikkei falls 3.5% in thin trade before Geneva talks

Tokyo

STOCK PRICES fell sharply yesterday following the overnight drop on Wall Street. Rising bond yields contributed to the decline and volume was low ahead of the US-Iraq talks scheduled for today, writes Emma Terazono in Tokyo.

The Nikkei average lost 88.73, or 3.5 per cent, to 2,458.89, the lowest since December 6. The index opened at the day's high of 23,707.78 and fell to a low of 22,859.28 in the afternoon.

Declines overwhelmed advances by 934 to 81, with 67 issues unchanged. The Topix index of all first section stocks retreated 45.99 to 1,677.93, and in London the ISE/Nikkei 50 index shed 8.08 to 1,293.21.

Volume remained lacklustre, at 230m shares. "The market has absolutely no energy," commented Ms Caroline Stone of Barclays de Zoete Wedd.

The pulp and paper sector faced the worst, falling 7.3 per cent. It was dragged down by Honshu Paper which lost Y320 to Y1,540 as investors with high margin positions sold out.

Rubber issues were weak on the year-to-year decline in December new car sales. Bridgestone slipped Y20 to Y969, Sumitomo Rubber Y20 to Y969, and Yokohama Rubber Y20 to Y935, their lowest levels since the start of last year.

Construction shares fell. Traders said the sector had been due for a correction after its recent rise which followed news that the government planned to spend Y430 trillion (million million) on public works over the decade. Kajima lost Y80 to Y1,590.

Sanrio, a novelty goods producer, lost Y350 to Y2,700, falling below Y3,000 for the first time in seven years. The company, which has invested heavily in stocks, only expects pre-tax profits of Y5.5bn for the business year - 50 per cent

below its earlier forecast.

Furukawa Electric, a leading electric wires and cables maker, receded Y10 to Y785 on profit concerns. The issue had gained Y15 on Monday following reports that the company had developed a new superconducting magnet.

Sumitomo Metal Mining firmed Y20 to Y1,110 on rising gold bullion prices, as well as the overnight strength of gold

ing. The weighted index plunged 215.54, or 3.1 per cent, to 3,975.33. Volume fell to 2,292.2m shares.

AUSTRALIA eased for the fourth day in a row. The All Ordinaries index ended 2.6 off at 1,236.9, the lowest level since February 1988, although higher bullion prices pushed the gold marker up 24.9 to 1,190.3.

Turnover, which was dominated by options exercises, rose to A\$137m from A\$135m. BHP accounted for one-third of the day's volume as it dipped 10 cents to A\$9.44 in options-related trading. TNT, the transport company, eased 2 cents to A\$1.26 on continuing nervousness about its debt.

NEW ZEALAND fell for the first time in eight days as the Barclays index gave up 18.78, or 1.6 per cent, to 1,191.75. Turnover climbed to a moderate NZ\$12.4m from NZ\$8.4m. Brierley Investments featured with a decline of 5 cents to 91 cents on the day's heaviest volume of 2.3m shares.

HONG KONG picked up from the day's lows on scattered buying, but the Hang Seng index was still down 17.10 at 3,009.42, after touching 2,992. Turnover shrank to HK\$327m from HK\$399m.

SEOUL was weak, the composite index ending 16.97 down at 659.68 on the volume of Won139.8bn (Won166bn). MANILA's composite index slipped 8.19 to 593.75 in turnover of 35m pesos (49.9m).

SINGAPORE recovered some of the day's losses on late bargain hunting. The Straits Times Industrial index dipped to 1,154.80 before closing 14.11 down at 1,169.59. Turnover decreased to S\$47.2m from S\$52.2m. In KUALA LUMPUR, the composite index lost 9.90 to 485.64 in turnover of 21.9m shares (23.9m).

BANGKOK was lower, the SET index ending 4.99 to 592.35 on thin turnover of 89m baht. BOMBAY was closed to enable brokers to catch up with their paper work. Trading is due to resume today.

EUROPE

# Hoogovens drops 8.6% on bleak 1991 message

THE MOOD in the Continent was nervous yesterday, as investors awaited the outcome of today's meeting between representatives of the US and Iraq. Although the market was mostly light, some share prices fell sharply, with Hoogovens, the Dutch steel and aluminium producer, plunging 8.6 per cent, writes Our Markets Staff.

AMSTERDAM came under pressure late in the day as Wall Street opened weaker and new company issues caused nervousness. The CAC 40 index ended 0.4 down at 77.9.

Hoogovens plummeted FI420 to FI44.80 in thin volume, after the company lowered its profit forecast for 1991 and said that 1991 would be a difficult year.

Ahold, the retailer, was 50 cents better at FI67.10 on news that the company expected its 1990 total group turnover to fall to FI17.5bn from FI17.7bn, mainly as a result of currency fluctuations. But it repeated its previous forecast that 1990 net profit would be well above 1989's FI194.6m.

VNU, the publisher, fell FI1 to FI79.70 after the chairman said 1990 net profit would be about 8 per cent below the previous year's. In August VNU said that it expected 1990 profits to match those of 1989.

Unilever fell FI1.40 to FI1.55 after analysts downgraded their profits forecasts for 1990 and 1991 as a result of its higher marketing costs.

FRANKFURT showed surprising resilience in the face of hefty falls in Tokyo and overnight on Wall Street. Short-covering and a state bond market helped prices come off the day's lows. The DAX index ended 4.21 down at 1,353.95, recovering from an intraday low of 1,345.46, while the FAZ index, calculated at mid-session, eased 3.11 to 585.23. Volume remained a light DM2.9bn after DM2.7bn.

Dyckerhoff & Widmann (Dywidag), the construction company, eased DM5 to DM715 as the takeover speculation surrounding the stock started

to wane. Dywidag's shares doubled to DM879 last year after Mr Ignaz Walter, a shareholder with 38 per cent of the equity, made it clear that he wanted to take it over. But his attempt appeared to have been blocked yesterday on the news that Lyonnaise des Eaux-Dumez of France had sold its stake of 10 per cent to another party.

Siemens ended DM2.80 lower at DM567.50 after the company denied that it planned to cut its dividend on 1990/91 results.

PARIS gave up further ground in continued thin volume, although it was described as more active than in recent sessions. The CAC 40 index closed 5.10 lower at 1,502.77, after recovering from an opening level of 1,474.78.

Elf Aquitaine remained active, recovering FF2.80 to FF268.70 on volume of 495,600 shares, after Monday's fall of FF13.40 on UK selling.

Lyonnaise des Eaux-Dumez rose FF2.90 to FF488 with 67,140 shares exchanged after its chairman voiced plans to raise up to FF4bn through asset sales, in order to finance investments and expansion.

MILAN fell in thin trading on mounting Gulf fears. The Comit index eased 8.24 to 510.63 in turnover of about 1.70bn. Although Generali slipped 1.60 to L28,990, traders said that there was some support buying of the Trieste-based insurer. Some of the interest is linked to reports that Generali might benefit

from pending legislation which would allow Trieste to set up an offshore area.

All four Scandinavian bourses fell to 1990/91 lows. STOCKHOLM sank to levels last seen in April 1988. The Affarsvarden Generali index closed at 806.4, down 9.2, in volume of SKR506m.

OSLO's all-share index dropped 5.00 to 496.90 in trading worth NKr248m. The industry index, which includes oil stocks, lost 7.71 to 636.98. Norsk Hydro shed NKr1.5 to NKr176.5. HELSINKI lost 2.9 per cent on worries about high interest rates and the economy. The Unitas all-share index fell 1.0 to 367.3.

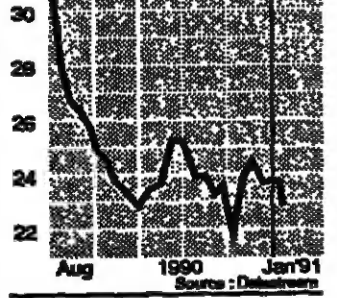
COPENHAGEN was also weak, the index falling 0.96 to 302.26, but Balfica Holding rose DKr11.50 to DKr600 on the news that Balfica had extended its offer to buy new Balfica shares at DKr1,000 each.

ZURICH retreated in quiet trading, the Credit Suisse index falling 6.3 to 440.4. A small rise in money market rates added to the cautious mood. MADRID also fell, but finished above its day's lows on bargain-hunting. The general index shed 1.63 to 319.4.

BRUSSELS saw the cash market index lose 51.21 to another 1990/91 low of 4,771.54, while VIENNA's house index fell 12.86 to 47.09 for a two-day loss of 4.5 per cent.

ATHENS dropped 2.2 per cent, as the general index shed 21.00 to 947.62.

During the day, the Dow Jones Industrial Average was up 13.36 to 2,508.41. The Nikkei average was down 88.73 to 2,458.89. The All Ordinaries index was down 2.6 to 1,236.9. The CAC 40 index was down 0.4 to 77.9. The DAX index was down 4.21 to 1,353.95. The FAZ index was down 3.11 to 585.23. The VNU index was down 1 to 79.70. The Unilever index was down 1.40 to 1.55. The Elf Aquitaine index was up 2.80 to 268.70. The Lyonnaise des Eaux-Dumez index was up 2.90 to 488. The Milan index was down 8.24 to 510.63. The Comit index was down 8.24 to 510.63. The Norsk Hydro index was down 1.5 to 176.5. The Helsinki index was down 2.9 to 176.5. The Unitas index was down 1.0 to 367.3. The Copenhagen index was down 0.96 to 302.26. The Balfica Holding index was up 11.50 to 600. The Zurich index was down 6.3 to 440.4. The Vienna house index was down 12.86 to 47.09. The Athens index was down 2.2 to 947.62.



Some high-technology stocks with high export ratios reacted favourably to the stronger dollar. NEC gained Y10 to Y1,290 and Fujitsu rose Y10 to Y990.

In Osaka, the SSE average widened 89.16 to 24,040.88 on low turnover of 18.3m shares. High-technology issues bought on margin credit fell in heavy selling. Nintendo lost a further Y1,700 to Y15,400.

Shimano Industrial, the bicycle parts maker, shed Y130 to Y3,550 in spite of reports that it planned to implement a 10 per cent bonus share issue this year.

Roundup

THE OVERNIGHT fall on Wall Street and apprehension before the Geneva talks between the US and Iraq weighed on many Pacific Rim markets yesterday.

TAIWAN tumbled as higher oil prices and weak stock markets overseas accelerated sell-

ing. The weighted index plunged 215.54, or 3.1 per cent, to 3,975.33. Volume fell to 2,292.2m shares.

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Turnover, which was dominated by options exercises, rose to A\$137m from A\$135m. BHP accounted for one-third of the day's volume as it dipped 10 cents to A\$9.44 in options-related trading. TNT, the transport company, eased 2 cents to A\$1.26 on continuing nervousness about its debt.

NEW ZEALAND fell for the first time in eight days as the Barclays index gave up 18.78, or 1.6 per cent, to 1,191.75. Turnover climbed to a moderate NZ\$12.4m from NZ\$8.4m. Brierley Investments featured with a decline of 5 cents to 91 cents on the day's heaviest volume of 2.3m shares.

HONG KONG picked up from the day's lows on scattered buying, but the Hang Seng index was still down 17.10 at 3,009.42, after touching 2,992. Turnover shrank to HK\$327m from HK\$399m.

SEOUL was weak, the composite index ending 16.97 down at 659.68 on the volume of Won139.8bn (Won166bn). MANILA's composite index slipped 8.19 to 593.75 in turnover of 35m pesos (49.9m).

SINGAPORE recovered some of the day's losses on late bargain hunting. The Straits Times Industrial index dipped to 1,154.80 before closing 14.11 down at 1,169.59. Turnover decreased to S\$47.2m from S\$52.2m. In KUALA LUMPUR, the composite index lost 9.90 to 485.64 in turnover of 21.9m shares (23.9m).

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FT-ACTUARIES WORLD INDICES																	
Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries																	
NATIONAL AND REGIONAL MARKETS		TUESDAY JANUARY 8 1991							MONDAY JANUARY 7 1991							DOLLAR INDEX	
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Green Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1990/91	1989/90	Year ago (approx)	
Australia (75)	114.07	+0.8	88.73	98.35	90.83	97.93	-0.4	7.84	114.06	88.73	98.35	90.83	97.94	158.31	114.06	154.79	
Austria (19)	180.54	-2.1	140.43	156.68	143.78	143.71	-2.3	1.90	180.48	140.43	156.68	143.78	143.77	285.63	178.57	218.06	
Belgium (80)	125.68	-1.1	87.87	108.25	99.97	97.85	-0.9	5.58	125.63	87.78	108.23	101.13	98.78	108.02	125.56	139.54	
Canada (116)	127.95	-0.4	99.59	110.31	101.87	106.73	-0.5	3.78	127.98	99.59	110.32	102.36	107.26	131.24	127.95	139.54	
Denmark (32)	217.74	-0.8	169.37	187.74	173.37	175.25	-0.4	1.71	218.55	169.73	189.63	174.92	176.03	277.27	214.74	246.81	
Finland (22)	95.00	-0.2	72.34	80.19	74.05	71.95	-0.9	4.21	94.87	73.73	81.95	75.58	73.38	122.29	93.00	137.32	
France (123)	127.81	-0.1	89.42	110.19	101.70	104.10	-0.3	3.85	127.98	89.54	110.33	101.96	104.43	168.85	124.88	155.61	
Germany (88)	106.06	-0.4	82.30	91.48	84.45	84.45	-0.4	2.89	106.46	82.81	91.97	84.82	84.82	107.26	106.06	118.82	
Hong Kong (48)	121.18	-0.7	84.26	104.48	98.48	121.32	-0.7	5.52	122.03	84.82	104.92	105.40	97.23	122.16	147.49	112.58	
Italy (53)	137.75	-2.0	107.13	134.75	109.68	111.28	-1.8	4.65	140.56	109.34	121.42	111.38	113.44	198.57	137.75	195.06	
Ireland (16)	76.53	-1.5	76.53	76.53	76.53	76.53	-1.5	3.51	77.79	76.53	76.53	76.53	76.53	76.53	76.53	76.53	
Japan (483)	120.54	-2.5	93.78	103.93	95.99	103.93	-2.6	0.82	123.57	96.12	108.74	98.46	106.74	197.26	106.58	190.65	
Malaysia (34)	189.90	-2.1	155.48	172.35	158.16	209.75	-1.9	3.21	204.10	156.76	175.29	162.61	213.81	250.89	182.96	233.95	
Mexico (12)	665.64	-2.8	438.98	487.70	448.38	1027.61	-2.8	3.08	661.58	432.47	502.46	483.46	1679.36	613.86	524.53	534.27	
Netherlands (41)	128.39	-0.3	100.55	111.58	103.03	101.90	-0.5	5.22	129.00	100.55	111.58	103.03	101.90	127.56	128.39	144.07	
New Zealand (15)	43.11	-1.2	33.53	37.17	34.38	36.61	-1.5	8.77	43.62	33.83	37.68	34.76	36.19	75.36	42.82	74.74	
Norway (30)	190.43	-0.9	148.13	164.20	151.63	155.16	-0.7	1.96	192.17	149.48	166.00	153.11	156.17	276.78	190.43	214.62	
Singapore (26)	128.39	-0.3	100.55	111.58	103.03	101.90	-0.5	5.22	129.00	100.55	111.58	103.03	101.90	127.56	128.39	144.07	
South Africa (80)	182.45	-0.1	141.81	168.21	145.27	158.68	-0.8	4.01	182.69	142.11	167.80	155.46	136.99	251.91	151.20	201.20	
Spain (41)	135.56	-0.2	105.45	118.88	107.94	99.48	-0.6	3.63	136.83	105.86	117.33	108.22	100.28	182.25	128.54	162.15	
Sweden (27)	148.60	-0.8	114.04	126.41	116.73	124.09	-1.4	5.23	148.01	115.81	128.72	117.33	125.91	234.83	148.60	206.45	
Switzerland (89)	94.48	-0.5	67.48	67.47	67.47	67.48	-0.9	3.11	95.03	67.45	67.45	67.45	67.45	94.48	94.48	94.48	
United Kingdom (297)	160.15	-0.7	124.58	138.07	127.51	124.58	-0.7	5.61	161.21	125.20	139.23	128.43	125.39	176.18	139.67	164.31	
USA (527)	127.28	-0.2	98.99	106.73	101.33	127.28	-0.2	9.32	127.54	99.21	110.17	101.62	127.54	148.95	119.06	141.59	
Europe (844)	129.34	-0.6	100.61	111.52	102.99	102.06	-0.7	4.57	130.13	101.22	112.40	103.68	102.75	157.56	124.91	146.86	
Nordic (11)	155.55	-1.2	120.99	134.12	128.83	123.26	-0.9	2.47	157.43	122.46	135.98	125.43	124.31	223.29	155.55	197.02	
Pacific Basin (650)	120.01	-0.3	93.35	103.48	95.94	103.98	-2.5	1.24	122.85	96.86	106.12	97.88	106.62	192.75	107.82	166.75	
Asia Pacific (156)	120.01	-0.3	93.35	103.48	95.94	103.98	-2.5	1.24	122.85	96.86	106.12	97.88	106.62	192.75	107.82	166.75	
North America (643)	127.21	-0.2	98.96	106.89	101.30	126.92	-0.2	3.91	127.50	99.16	110.15	101.81	101.62	148.43	119.26	142.11	
Europe Ex. UK (647)	110.60	-0.6	88.03	95.38	88.09	88.88	-0.7	3.77	111.23	88.32	96.10	88.64	89.52	145.82	109.94	134.57	
Pacific Ex. Japan (197)	113.13	-0.6	88.00	87.56	88.09	100.85	-0.8	4.89	113.78	88.49	88.28	96.55	101.61	146.22	113.13	137.44	
World Ex. US (1782)	125.08	-1.1	94.30	107.89	98.61	111.17	-1.1	2.71	127.04	95.84	101.22	100.56	117.12	171.02	125.08	168.82	
World Ex. UK (2012)	121.40	-0.5	88.00	95.38	88.09	100.85	-0.8	4.89	122.15	88.49	88.28	96.55	101.61	146.22	113.13	137.44	
World Ex. So. Af. (2249)	124.49	-1.1	97.84	107.35	99.13	111.88	-1.2	3.21	125.67	97.91	108.23	101.29	113.01	161.00	114.04	158.95	
World Ex. Japan (2386)	128.31	-0.4	99.81	110.84	102.18	119.01	-0.5	4.29	128.63	100.21	111.29	102.68	116.54	151.59	124.31	144.47	
The World Index (1859)	124.84	-1.1	97.11	107.84	98.41	111.85	-1.2	3.13	126.21	98.17	109.02	100.56	116.15	152.05	118.33	159.21	
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